



Application Form

4th Call for Proposals

1. Project Identification

1.1. Main data			
Call for proposal ID	D	Project acronym	RE-SEETies
Project title	RE-SEETies: Towards resource efficient urban communities in SEE		
Application ID	SEE/D/0180/2.4/X	Eol Reference number	SEE/D/0180/2.4/X
Priority Axis			
Area of intervention			
1.2. Project summary			
<p>Resource efficiency is a top priority in the SEE policy-making agenda, especially in light of excessive consumption of energy due to users / inhabitants' established behaviour, often uncontrolled waste production as well as lack of efficient coordination measures and awareness regarding how to use resources in a more conscious manner. The need to consider in resource management major externalities such as climate change and macroeconomic developments, e.g. the move from dependency on imported primary energy sources, is reflected in the flagship initiative 'Resource efficient Europe' of the Europe 2020 Strategy for smart, sustainable and inclusive growth. To boost resource efficiency, city leaderships have a major role to play at local and regional levels. The project therefore places municipality actors in SEE in focus and investigates what city leaderships can do within their scope of competence and responsibilities.</p> <p>The project specifically tackles 2 major elements linked to resource efficiency, i.e. energy and waste, in an integrated manner. This way it sheds light on the challenges of energy consumption and waste production and disposal (e.g. current unsustainable tendencies), but also the interrelations and opportunities thereof (e.g. awareness raising among consumers to boost energy saving, waste valorisation, efficient landfill utilisation, more coordinated and efficient exploitation of RES, etc).</p> <p>RE-SEETies' long-term vision is to turn SEE cities into resource efficient urban communities, in compliance with the requirements of the relevant EU policies and legislation. The main objective is to improve the integrated policy-making and strategic planning competences of SEE municipalities in the field of energy efficiency (EE), RES and waste valorisation, for the purpose of changing consumption patterns and supporting changing demands with innovative policy-making solutions, tools and incentives. The project intensively builds on the existing methodologies (e.g. LCA) of the SEAP elaboration process.</p> <p>ERDF and IPA PPs are from 8 SEE cities (Covenant of Mayors signatories and aspirants) and regions that are directly in charge of designing and implementing strategy building, and have the necessary policy- and decision-making competences related to the project topic. By involving a large number and variety of SEE actors linked to EE, RES and waste valorisation, the consortium represents a critical mass of stakeholders interested in making a difference in terms of improving policy-making and strategic planning competences of SEE municipalities in the field of resource efficiency.</p>			

<p>Main activities and outputs:</p> <ul style="list-style-type: none"> - European overview, state-of-art regarding methodologies, technologies, planning processes going parallel with resources forecasting at local level - Development and adaptation of an initial methodological framework with criteria for assessment - Each PP city determines its own focus in the strategy building process in the form of case study profiles (i.e. a combination of specific areas to focus on in the local strategy and action plan) and starts to elaborate it. During this elaboration process (peer reviews), interim results will be assessed against the initially set up criteria for assessment. This way, the criteria will serve as an 'evaluation grid', but also the local cases feed into the finalisation of the criteria, and eventually the integrated SEE methodological toolkit towards resource efficiency. - Synergy of EU, SEE and partner level case results during a mid-term symposium - Incorporation of the outcome of this synthesis process into finalising strategies. Based on the final toolkit, conversion of PP cases into local strategies and action plans that include concrete measures to be taken with budgetary forecasts and policy recommendations. <p>RE-SEETies results in PP cities with improved capacity in integrated strategic planning and also improved policies related to resource efficiency at municipal level.</p>			
Project Lead Partner <i>(official name in English)</i>	The Local Government of Budapest District 18, Pestszentlőrinc-Pestszentimre	Lead Partner's country	Hungary

1.3. Financial summary

Total budget

Requested ERDF contribution		ERDF contribution rate	85.00 %
Requested IPA contribution		IPA contribution rate	85.00 %
Requested ENPI contribution		ENPI contribution rate	0.00 %
10% flexibility rule (amount)		10% flexibility rule (rate)	0.33 %
20% flexibility rule (amount)		20% flexibility rule (rate)	0.00 %

The project generates revenue

1.4. Project duration

From month/year		To month/year	
Duration in months	24 months		

2. Partnership

2.1. Project partners (calculation: Partners + ASP – Observers)

Number of partners from EU	
Germany	1
Greece	3
Hungary	3
Italy	3
Romania	2
Slovakia	3
Slovenia	2
Number of partners from Non EU	
Croatia	2
Former Yugoslav Republic of Macedonia	3
Total number of Project Partners	22

2.2. List of Project Partners

Partner role	Official name In English	Abbreviation	Country
LP	The Local Government of Budapest District 18, Pestszentlőrinc-Pestszentimre	BP18	Hungary
ERDF PP1	CENTRE RENEWABLE ENERGY SOURCES AND SAVING	CRES	Greece
ERDF PP2	National Research Council of Italy Institute of Methodologies for Environmental Analysis	CNR-IMAA	Italy
ERDF PP3	MUNICIPALITY OF AIGALEO	EGALEO	Greece
ERDF PP4	Municipality of Potenza	Potenza	Italy
ERDF PP5	Energiaklub Climate Policy Institute applied Communication	Energiaklub	Hungary

ERDF PP6	City of Nitra	NITRA	Slovakia
ERDF PP7	Harghita Energy Management Public Service	Hemps	Romania
ERDF PP8	Scientific research centre Bistra Ptuj	ZRS Bistra Ptuj	Slovenia
IPA-I PP1	City of Skopje	SK	Former Yugoslav Republic of Macedonia
IPA-I PP2	North-West Croatia Regional Energy Agency	REGEA	Croatia
IPA-I PP3	Macedonian Center for Energy Efficiency	MACEF	Former Yugoslav Republic of Macedonia
EU ASP1	Harghita County Council	Harghita	Romania
EU ASP2	Association of Towns and Communities of Slovakia	ZMOS	Slovakia
EU ASP3	Energy Centre Bratislava	ECB	Slovakia
EU ASP4	City Municipality Ptuj	MO Ptuj	Slovenia
10% PP1	City of Ivanic-Grad	IVG	Croatia
OP1	ZELS - Association of local self government of Republic of Macedonia	ZELS	Former Yugoslav Republic of Macedonia
OP2	Province of Potenza	PZ	Italy
OP3	ICLEI - European Secretariat GmbH	ICLEI - European	Germany
OP4	MINISTRY OF ENVIRONMENT, ENERGY AND CLIMATE CHANGE	YPEKA	Greece
OP5	Institute of Sociology at Hungarian Academy of Sciences	Institute of Sociology	Hungary

2.3. Description of the Partnership

Financing ERDF and IPA partners are from 8 SEE cities and regions (Budapest-HU, Potenza-IT, Egaleo-GR, Harghita/ Miercurea Ciuc-RO, Nitra-SK, Ptuj-SI, Zagreb County/Ivanic Grad-HR, Skopje-FYRO MK) that are directly in charge of designing and implementing strategy building, and have the necessary policy- and decision-making competences related to the project topic. By involving a large number and variety of SEE actors linked to EE, RES and waste valorisation, the consortium represents a critical mass of stakeholders interested in making a difference in terms of improving policy-making and strategic planning competences of SEE municipalities in the field of resource efficiency.

This critical mass of PPs (including ASPs and observers) together can make a difference in SEE. The participating cities all share a common interest in finding solutions for improving resource efficiency

through boosting integrated policy-making and strategic planning competences, all for the sake of enhancing their competitiveness and territorial cohesion.

Cooperation within RE-SEETies is motivated by a common vision of turning SEE cities into resource efficient urban communities. The degree of advancement in achieving this is different, but all cities aim to synthesise existing strategies and scenarios and further develop and integrate these to become closer to achieving the vision. Besides the different degree of advancement, complementarity of knowledge and know-how is also ensured by the difference in characteristics, especially regarding habitat types, size of population, advancement in energy and waste related strategies, policy-making structure, RES potentials, etc. These differences make RE-SEETies an excellent case study in itself. It is the synthesis based on the careful analysis of the diversity of participating cities that reflects SEE challenges and opportunities and makes project outcomes transferable to other SEE cities and regions.

Each participating city is represented by a local public authority or a body governed by public law (development or energy agencies and bodies with a mandate to plan & implement development initiatives). These key actors (18th District in HU, Potenza Municipality in IT, Egaleo Municipality in GR, HEMPS in RO, City of Nitra in SK, BISTRA in SI, REGEA in HR, City of Skopje in FYRO MK) are in charge of design, planning & future implementation of development strategies. Non-municipality partners representing a city make sure that they work on local outputs for the city which is an ASP or observer. In the case of Romania, financing partner HEMPS collaborates with the county in relation to the case study & strategy development. These partners are primarily responsible for the intensive strategy building through peer review workshops, the implementation of resource consumption forecasts & the elaboration of local strategies and action plans. With their case conclusions, they also contribute to the development of the transnational toolkit.

Their work is supported by professional institution PPs representing all important expertise needed for the joint work: methodological framework (CNR-IMAA), RES issues (CRES), SEAP development (REGEA), sensitisation of target groups (Energiaklub), waste management (MACEF). REGEA is both a professional institution PP and a partner representing a city. These organisations comprise the assessment and support group (ASG) with the functions of assessing case study elaborations, providing overall quality control & largely contributing to the development of the transnational toolkit. This way the policy-making aspect is complemented by overarching technical support along the project's thematic areas. Another major role of these organisations is to widely disseminate project results within their national and international networks, provide linkage to existing platforms and conferences, thus contributing to the uptake of project results by other interested SEE cities and regions.

2.4. Project partners data

2.4.1 LP

2.4.1.1. Legal Identification Data			
Official name in English	The Local Government of Budapest District 18, Pestszentlőrinc-Pestszentimre		
Full name in original language	Budapest, XVIII. Kerület Pestszentlőrinc-Pestszentlőrinc Önkormányzat Polgármesteri Hivatala		
Abbreviation	BP18	Country	Hungary
NUTS II Region	Közép-Magyarország	NUTS III Region	Budapest
Type of institution	Local governments and their institutions		
Legal status	Governed by public law		
National tax number			
Official address	Üllői út 400, Budapest, 1184 Hungary		
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.1.2. Geographic scope of the LP activities



2.4.1.3. Relevance of the proposed LP in this project (thematic competence)

COMPETENCE

The operation of local authorities in Hungary is regulated by the Act on municipalities, defining mandatory tasks such as environment protection, spatial development, developing local mass transportation, public lighting, etc. Supported by key stakeholders, the District has the appropriate policy- and decision-making competencies to design and implement a strategy related to resource efficiency. It has the political clout to initiate and later monitor the endorsement process linked to project results.

The District is specially located on the periphery of Budapest, with a large territory of green areas but at the same time, a large population size living on housing estates. A large amount of green waste is produced in gardens, the forest areas and public spaces. Therefore, the primary aim is to promote the use of green waste, its transformation into energy and optimal waste valorisation. As the District has a wide range of institutions, it also aims at lowering costs related to energy use.

CAPACITY

LP has set up the 'RE-SEETies project team', which consists of thematic, financial and communications managers, with a professional assistance being at their disposal for supporting the work thereof. The LP's contribution necessary for the implementation of the project shall be allocated according to the decision of the representatives' body of the district. The main coordination team within the municipality will be the environmental coordination unit having the necessary expertise to implement thematic work.

KNOW-HOW

The District can share with the partnership its know-how regarding bringing together various stakeholder interests to initiate development processes. The District has produced and can share with the partnership its complex environmental monitoring system to enhance environmental conscious development.

ROLE

As a major stakeholder in energy and waste issues and member of the Association of Municipalities, LP has great practical knowledge on lobbying and gaining political support for projects. With this competence in the background, LP will lead WP6 that focuses on active stakeholder engagement. Also, LP is responsible for WP1. Given the division of leadership functions within the project, in WP1 LP's main task will be to coordinate WP leaders (Energiaklub, CRES, CNR-IMAA and REGEA). As for communication, LP is in charge of planning and monitoring communication and takes an active role in the preparation and implementation of large scale thematic and publicity events of the project. LP is the activity leader of WP4 A2, related to the preparation and implementation of transnational expert workshops. Besides the leading role, LP will be responsible for the execution of tasks on local level: case study profile, peer review workshop, local Strategy and action plan, stakeholder platform meetings, stakeholder recommendations

BENEFIT

LP aims to provide a comprehensive regulatory framework for dealing with energy and waste issues in an integrative way. It wishes to lay special emphasis on raising awareness among citizens related to environmental conscious thinking.

Budapest Capital joined the Covenant of Mayors initiative in 2008. However, the SEAP has not yet been submitted. Its final version will be approved by the Capital Council at its upcoming meeting. Budapest is represented in the CoM by the Capital. Districts contribute only indirectly to the SEAP process by staying in line with the Capital Environmental Protection Programme, which is an important pillar for the SEAP. However, the 18th District, being an independent legal decision-maker regarding energy and waste issues, wishes to go one step further in the process and intends to develop an integrated strategy to efficiently improve resource efficiency. This way, it will be a pilot district, and the endeavour will be closely followed by the Capital as a key stakeholder having numerous environment-related municipal companies seated in the district.

2.4.1.4. Partnership and management experience

LP is a committed follower of deepening twin-city relations in various fields. Its participation in such programmes and in projects focusing on sustainability, improving framework conditions for urban planning, energy efficiency, provides solid technical and capacity background for participating in a transnational project.

The 18th District Municipality has previously participated in the implementation and management of several international and Objective 1 & 2 projects (large infrastructure and public service related, complex projects). The organisational structure of the Municipality is designed in a way that its personnel are able to manage and implement multi-actor projects. This is guaranteed by the efficient work of the separate organisational unit dealing with environmental issues. The District is equipped and will provide the necessary competent internal staff to manage RE-SEETies as Lead Partner of the project.

As Lead Partner in RE-SEETies, the Municipality will be assisted in its role by experienced external specialists in transnational cooperation projects' management and implementation. The intention of hiring such expertise is to build this experience in-house and be capable of carrying out such exercises without external help, which the LP hopes to achieve by the end of the implementation period. On the Hungarian side, the coordination and technical work of the District will be supported from various aspects of resource efficiency, i.e. political support from Budapest Capital and thematic support from Energiaklub and MTA. Significant technical and (WP) leadership support will come from professional institution partners comprising the assessment and support group of the project.

2.4.1.5. Description of previous participation to other relevant EU funded projects

LP has a great deal of experience in managing twinning projects and organising twinning conferences. Besides, it has been actively engaged in several national and international projects. Here is an indicative list:

- KEOP-2009/5.3.0/A - Several projects in energy development in buildings and renovation of public lighting
- Integrated social urban rehabilitation ? rehabilitation of housing estates built with industrial technologies, KMOP-2007-5.1.1/C HAVANNA Housing Estate
- KMOP-2008-3.3.4/C ICT development related to environment protection in public administration
- Secondary utilisation of municipality data assets, GVOP 4.3.2
- Budapest integrated urban development programme ? development of district centres KMOP-2009-5.2.2/B
- Comenius Regional cooperation
- Infrastructural development of services supporting social inclusion HEFOP 4.2
- Establishment of regional school and kindergarten development centres to promote competence based learning and teaching programmes
- Promoting local coordination of employment supporting activities ROP 3.2.1.
- IN VINO VERITAS, EC programme
- Youth in Action Programme, Action 1 ? Youth for Europe, 1.1 Youth Exchanges
- TOWN TWINNING- Krepuska Wine and Arts European Town Twinning Vintage Festival
- Supporting the implementation of municipalities? children and youth related activities IFJ-GY-07-C
- Europe for Citizens Programme (action 1) Town Twinning Multi-Annual Projects for networks of Twinned Towns
- ?KMOP-2008-4.5.2 A-component? ? Support for development of social services, basic child welfare services
- ÁROP-3.A.1 Organisational development of municipalities in the Central Hungarian Region.
- TÁMOP-5.2.5-08/1/2008-0057 - Strengthening community support of disadvantaged youth of the District and supporting their social integration

-TÁMOP-3.1.4/08/1. Competence based education, equal accessibility to education in innovative institutions

2.4.1.6. Overview of the LP's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible Budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

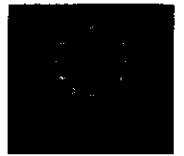
Revenues generated by the project	Amount:	0.00
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Amount:	0.00	Rate:	0.00
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Beneficiary partner	
Amount:	Rate:

Ivanic Grad, the ASP for REGEA, will participate in the following meetings and events, in order to closely follow up on the strategy building process:

- launching event
- RE-SEETies Symposium
- final event
- cc. 4 peer review workshops
- thematic events and conferences



2.4.2 ERDF PP1

2.4.2.1. Legal Identification Data			
Official name in English	CENTRE RENEWABLE ENERGY SOURCES AND SAVING		
Full name in original language	KENTRO ANANEOSIMON PIGON KE EXIKONOMISIS ENERGEIAS		
Abbreviation	CRES	Country	Greece
NUTS II Region	Attiki	NUTS II Region	Attiki
Type of institution	University, higher education institution, research centre, scientific institution, college		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.2.2. Geographic scope of the ERDF PP1 activities

2.4.2.3. Relevance of the proposed ERDF PP1 in this project (thematic competence)

COMPETENCE

The Centre for Renewable Energy Sources and Saving (CRES) is the main organisation for Renewable Energy Sources (RES), Rational Use of Energy (RUE) and Energy Saving (ES) in Greece and has been appointed by Law as the national coordination centre in its areas of activity. CRES is a public entity (established in 1987 by Presidential Decree), supervised now by the new Ministry of Environment, Energy and Climate Change and has financial and administrative independence. Its main goal is the promotion of RES/RUE/ES applications at a national and international level, and the support of all activities in the field considering the principles of sustainable development.

CAPACITY

The Division for Energy Policy and Planning will be involved in the project and specifically the laboratory of Energy Systems Analysis and the department for the Dissemination of RES&ES Applications: Dr. George Giannakidis Mechanical Engineer, head of the laboratory, Mr. Vassilis Papandreou, Mechanical Engineer, Mr. Philippos Siakkis, Physicist, Ms. Stauroula Papagianni, Environmental Scientist and Mr. Christos Nakos, Electrical Engineer. Also, Ms. Vassiliki Papadopoulou, Mechanical Engineer, head of the Dissemination for RES and Energy Efficiency applications department, with 18 years experience in RES& ES dissemination and regional/municipal structures supports the project, as well as Ms. Elena Taxeri, Physicist, expert in web applications, and Mr. George Stathopoulos, Mechanical Engineer, who has been involved in other projects related to students and activities in PENA will carry out project activities. The co-financing will be covered by own funds.

KNOW

HOW

CRES can bring into the project and share with other partners the following: best practice example of PENA (construction, maintenance, promotion, energy awareness activities), support of regional/municipal structures (covenant of mayors, elaboration of SEAPs, regional networks of stakeholders, dissemination plans/actions for local communities), Resources consumption forecast analysis, Technical expertise in energy systems analysis and planning, Development of sustainable toolkit, strategies and action plans, Organization of events, workshops and Assistance in identifying and analyzing case studies (proposal analysis and preparation, feasibility studies etc.).

ROLE

CRES has been involved in the project as a professional expert institution to provide knowledge about optimal renewable energy sources utilization. CRES has an extended transnational expertise to bring into the consortium, as well as a multi-level broad networking capacity, both of which confirm their indirect dissemination proficiency. CRES will be a member of the Assessment and Support Group (ASG), a transnational body composed of professional institution Partners to cover the thematic aspects of the project. With the set-up and efficient operation of this transnational expert and support body, RE-SEETies Partners guarantee high quality strategy building at both local/regional and transnational levels. Considering its know-how CRES will lead WP3: Resources consumption forecast at municipality level.

2.4.2.4. Description of previous participation to other relevant EU funded projects

CRES has been participating in a number of European and international scientific programmes regarding the development and implementation of energy system analysis tools and methodologies. In addition CRES has provided consultation and technical capacity for energy policy development in

developing countries and countries in transition, focusing mainly on RES and EE through a number of international aid and cooperation programmes. Apart from that CRES has been involved in several transnational territorial projects, for instance, Studies of Renewable Energy Sources on the Mediterranean Sea in order to guarantee electrification of Networks of Ecological Growth in 2010 - EMERGENCE 2010 (INTERREG III B MEDOCC) where they conducted National and interregional energy policies and socio-economic analysis; then as Lead Partner: Integration of solar technologies into buildings in Mediterranean countries ? SOLARBUILD (FP6-INCO-CT-26426), with the project aim of analysis of local conditions, current status, future market opportunities and threats in each of eleven Mediterranean countries; or Energy Efficiency and Renewables ? SUPporting Policies in Local Level for ENERGY ? ENER-SUPPLY (SEE) project, in which they were responsible for legal and technical knowledge transfer, experimentation of good practices in the management of the energy resources and development of the territories by setting a chart of the opportunities for EE and RES investments.

2.4.2.5. Overview of the ERDF PP1's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.3 ERDF PP2

2.4.3.1. Legal Identification Data

Official name in English	National Research Council of Italy Institute of Methodologies for Environmental Analysis		
Full name in original language	Consiglio Nazionale delle Ricerche Istituto di Metodologie per l'Analisi Ambientale		
Abbreviation	CNR-IMAA	Country	Italy
NUTS II Region	Basilicata	NUTS III Region	Potenza
Type of institution	University, higher education institution, research centre, scientific institution, college		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.3.2. Geographic scope of the ERDF PP2 activities

2.4.3.3. Relevance of the proposed ERDF PP2 in this project (thematic competence)

COMPETENCE

Institute of Methodologies for Environmental Analysis (IMAA) is a unit of the National Research Council of Italy (CNR) with considerable involvement in national and international research projects, a high scientific productivity and technological transfer to end users. The Institute consists of several interdisciplinary research units: Earth Observations, Chemical-physical characterisation of soil and subsoil, Management of agricultural and natural resources, Development of advanced techniques for environmental monitoring, Energy-Environmental Planning and Modelling (EPM), and all that supported by several laboratories and instrumental facilities.

CAPACITY

There are more than 140 working units at IMAA, among which 46 are researcher units. IMAA researchers have been coordinating national and international projects and published more than 200 articles between 2007-2011. The EPM staff consists of three senior researchers (permanent staff) and two junior researchers (temporary staff). Concerning financial resources, IMAA shows a strong tendency towards self-fund raising. In 2009 the budget derived from outside contracts was about 2.2 million Euros of which more than 35% was represented by financial resources related to the participation in EU calls for tenders.

KNOW

HOW

The main modelling tools utilized at EMP are the ETSAP TIMES models? generator widely used to implement national and global energy models worldwide, the GEMIS software for Life Cycle Assessment (LCA) studies and other auxiliary models to support energy system analysis and planning. A comprehensive methodological approach based on the ETSAP models was set up in the framework of IEA -Annex 33 "Advanced Local Energy Planning- ALEP" <http://www.iea-alep.pz.cnr.it/> and was extensively utilized to support the implementation of the Air Quality and Waste Management Plan of the Basilicata Region.

ROLE

CNR-IMAA has been involved in the project as a professional expert institution to provide knowledge about existing methodologies related to the combined approach to energy efficiency, RES and waste valorization. CNR-IMAA has an extended transnational expertise to bring into the consortium, as well as a multi-level broad networking capacity, both of which confirm their indirect dissemination proficiency. CNR-IMAA will be a member of the Assessment and Support Group (ASG), a transnational body composed of professional institution Partners to cover the thematic aspects of the project. As an ASG member CNR-IMAA has a quality control competence to offer for the strategic processes on Partner and transnational levels, and utilizing their expertise they will work on the most significant transnational output: the integrated SEE methodological toolkit. Considering its know-how CNR-IMAA will lead WP4 (Strategies to enhance integrated municipality strategy and planning competences) and Act.3 of WP5, the Peer review process to enhance knowledge exchange.

BENEFIT

The main envisaged benefits for CNR IMAA are: improvement of the knowledge and awareness concerning the integrated approach to RES, EE and waste valorisation at local level with the identification of priorities to promote their utilization in different sectors; improvement of local infrastructures and technology standards; coordinated exchange of experience and best practices with other European communities; coordinated participation in EU and Transnational Programmes on key energy and environmental issues; enhanced opportunities for local businesses.

2.4.3.4. Description of previous participation to other relevant EU funded projects

CNR-IMAA's participation in various types of transnational and interregional projects is incomparable. Without even trying to enumerate of all them, the most significant ones are as follows. They are involved as a Partner in Action TU0902 with the title Integrated assessment technologies to support the sustainable development of urban area, which aim is to develop better representations of the urban systems interactions and dynamics as well as new configurations of urban areas so that they consume fewer resources, emit less pollution, are more resilient to the impacts of climate change and are more sustainable in general. In the framework of European Social Fund (EFS) Regional Operational Programme 2007-2013 Basilicata (Priority Axis IV: human capital), they provide High Level Training Programme for graduates, in three different areas: (i) experts in energy saving and renewable energy sources, (ii) experts in information technologies for environmental monitoring and (iii) experts in new methods for managing local cultural heritage. As Partner and sub-contracting partner they were involved in INTERREG III Programmes MEDOCC and ARCHIMED but even earlier they were actively cooperating in the field of energy, for example in the FP7 (REACCESS) project with the title Risk of Energy Availability: Common Corridors for Europe Supply Security, in the EU Sixth Framework Programme Integrated Project called New Energy Externalities Developments for Sustainability (NEEDS), in the Intelligent Energy for Europe Project called Monitoring and Evaluation of the RES directives implementation in EU27 and policy recommendations for 2020, in the Energy Conservation in Buildings and Community Systems Programme (ECBCS) with the Advanced Local Energy Planning (ALEP) project, and in the so called LIFE Third Countries 2006 on capacity building for sustainable tourism development.

2.4.3.5. Overview of the ERDF PP2's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.4 ERDF PP3

2.4.4.1. Legal Identification Data			
Official name in English	MUNICIPALITY OF AIGALEO		
Full name in original language	DHMOS AIGALEO		
Abbreviation	EGALEO	Country	Greece
NUTS II Region	Attiki	NUTS III Region	Attiki
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.4.2. Geographic scope of the ERDF PP3 activities



2.4.4.3. Relevance of the proposed ERDF PP3 in this project (thematic competence)**COMPETENCE**

The utilization and exploitation of local natural resources and renewable energy, together with the construction and management of related projects and facilities is one of the basic responsibilities of the Municipality of Aigaleo, who joins RE-SEETies project as one of the financing partners. A further specification of environmental issues declares that the development of local programs to protect and enhance the natural environment within national and European policies is a challenge for the City Hall to tackle. On the basis of the above, the Department for Environment and Energy, Sector of the Technical Department of the Municipality will be involved in the project with the objectives to reduce the use of electricity and fossil fuels in municipal and commercial buildings and residencies, to use photovoltaic for electricity production and to change established behavior of inhabitants concerning energy use.

CAPACITY

Ms. Aikaterini Berli, environmental scientist and Energy Manager of the Municipality will be in charge of project activities. She has more than 20 years of experience in municipal administration, in supervising studies on the improvement of energy performance of municipal buildings and implementation of National Regulation on energy. In addition, an engineer as project assistant and a financial manager will be allocated to the project team. The co-financing will be covered by own funds.

ROLE

The Municipality of Aigaleo will be responsible for the execution of tasks on local level. More specifically, the Municipality will outline the so called case study profile for the City of Aigaleo with the help of the Assessment and Support Group (ASG), in which they will determine the focal points of their renewable energy resources issues ? including waste management ? to concentrate on. Parallel to that, City Hall experts will be in charge of WP3 Act. 3: carrying out analysis in partner locations, which constitutes coordination activities regarding the compilation of resource consumption forecasts. Based on the peer review outcome, the case study profile will be converted into a case conclusions report. These case conclusions then will feed into the finalization of the integrated SEE methodological toolkit and the local strategies and action plans. To ensure the widest possible stakeholder engagement, City of Aigaleo will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of the City on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement.

BENEFIT

Municipality of Aigaleo expects to learn know-how and best practices for the progress of their Sustainable Energy Action Plan?s priorities. Furthermore, they consider their participation in the project as a good opportunity to study activities between various stakeholders on the market, including such unusual actors as school developers, associations of architects and construction engineers, unions of property owners, financing organizations, etc. Aigaleo is looking forward to the assessment of its progress and outcomes, but also to the criticism on obstacles and inefficiencies. This way knowledge transfer will be obtained accompanied by conclusions, recommendations and disseminations activities. In addition, the implementation of the results from the models developed within the project, will promote the political commitment for sustainable development.

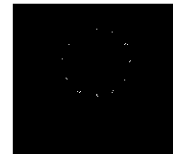
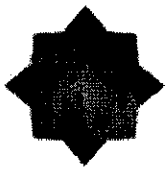
2.4.4.4. Description of previous participation to other relevant EU funded projects

The Municipality of Aigaleo can bring into the project and share with other partners the following experiences and best practices. Aigaleo is a member of the cities' network Energy Cities. In this network, more than 2.000 European cities participate and act jointly for the promotion of policies and knowledge exchange between local authorities on energy issues. Through the DISPLAY Campaign, City of Aigaleo has classified municipal school buildings from an energetic point of view. In the project URBAL aiming to promote the installation of RES applications, as well as employment for local development, the city of Aigaleo installed a small-scale PV system of 1,6kW in the roof of a school building. Moreover, they were involved in the Intelligent Energy ? Europe project ENER IN TOWN for the promotion of low-cost energy in municipal buildings. Finally, Municipality of Aigaleo in cooperation with the Centre for Renewable Energy Sources and Saving (CRES) participates in the project Eco-Driving, which aims to promote fuel savings in driving by awareness raising. In total, Municipality of Aigaleo is very active in energy-related projects and initiatives with the purpose of contributing to the implementation of European policies at local level.

2.4.4.5. Overview of the ERDF PP3's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenue generated by the project	Amount
	0.00



2.4.5 ERDF PP4

2.4.5.1. Legal Identification Data

Official name in English	Municipality of Potenza		
Full name in original language	Comune di Potenza		
Abbreviation	Potenza	Country	Italy
NUTS-II Region	Basilicata	NUTS-III Region	Potenza
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.5.2. Geographic scope of the ERDF PP4 activities

2.4.5.3. Relevance of the proposed ERDF PP4 in this project (thematic competence)

COMPETENCE

The Municipality of Potenza has been responsible for energy policy planning as well as operative management of Structural Funds since 1990. The Municipality implements energy management actions such as long term Energy Plan, monitoring and verification of energy supply, CHP plant in public swimming pool, biogas plant from waste, etc. Among its ongoing activities there are PV plants, EE Lighting, completion of the Sustainable Energy Action Plan of the Covenant of Mayors initiative, the European project Ener Supply. The contribution of the Municipality is addressed to support the application of advanced methodologies and tools, all in order to improve policy making and strategic planning regarding EE, RES and waste valorisation.

KNOW

HOW

The Municipality's expertise on running EU funded projects guarantees sound financial supervision and correct organizational procedures. Around 20 years of experience in managing energy and administrative issues will be available to utilize in the project.

ROLE

The Municipality of Potenza will be responsible for the execution of tasks on local level. More specifically, the Municipality will elaborate the case study profile, case conclusions, and based on the outcome of the peer review, the local strategy and action plans for the Province of Potenza with the help of the Assessment and Support Group (ASG).-Also, Municipality experts will be in charge of WP3 Act. 3: carrying out analysis in partner locations, which constitutes coordination activities regarding the compilation of resource consumption forecasts. To ensure the widest possible stakeholder engagement, Municipality of Potenza will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of the Province on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement.

BENEFIT

The main expected benefits are the (i) improvement of policy making and strategic planning competences of the Province regarding EE, RES and waste valorization, (ii) improvement of knowledge transfer on EE and RES with the identification of priorities to promote their utilization in different sectors, (iii) improvement of local infrastructure and technology standards, (iv) coordinated exchange of experience and best practices with other European communities, (v) coordinated participation in EU and Transnational Programmes on key energy and environmental issues, (vi) enhanced opportunities for local business.

2.4.5.4. Description of previous participation to other relevant EU funded projects

Municipality of Potenza participated in numerous initiatives and cooperations in various fields. They are engaged as Lead Partner in the ongoing South East Europe (SEE) Territorial Cooperation Programme Ener Supply on the development of local administrations' capacity in the field of EE, including energy audits in buildings, feasibility studies for EE measures, financial sources and schemes, EMS, EU legislation, and development of EE action plans. The Municipality of Potenza has joined the international network of Cities

SEE Programme

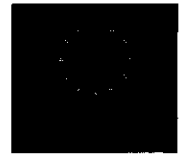
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of refuge to develop centers of solidarity in the world. It has been involved in MULTINET INTERREG III C MODELE on knowledge exchange, methodology transfer, social consciousness generation and networking opportunities, and as Lead Partner again, in the project called The culture economic and social resource in the new EU dimension, on specific activities of twinning communities.

2.4.5.5. Overview of the ERDF PP4's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.6 ERDF PP5

2.4.6.1. Legal Identification Data			
Official name in English	Energiaklub Climate Policy Institute applied Communication		
Full name in original language	Energiaklub Szakpolitikai Intézet Módszertani Központ		
Abbreviation	Energiaklub	Country	Hungary
NUTS II Region	Közép-Magyarország	NUTS III Region	Budapest
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by private law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.6.2. Geographic scope of the ERDF PP5 activities

2.4.6.3. Relevance of the proposed ERDF PP5 in this project (thematic competence)

COMPETENCE

ENERGIACLUB has remained true to its unique mission having spent over 20 years in creating a new awareness in Hungary. Their work as an NGO concentrates on energy efficiency, renewable resources, climate protection, conventional energy resources and energy policy. ENERGIACLUB is known by some as a partner, by others as a source of independent and credible information, and there are those who have come to know them over the past 20 years as a critic of misguided energy policy decisions. With their research, training courses, and wide-reaching communication, ENERGIACLUB's aim is to make energy producers, users and even political decision-makers regard energy in a different way. A rational use of their dwindling resources, an economy based on diverse local resources, a change in energy-wasting consumer habits; these are all part of the solutions, which the organisation supports through its activity. Their many dozens of successful projects and related publications as well as studies are characterised by scientific precision, clarity and focus on practical questions. While retaining a sense of the common interest, ENERGIACLUB impartially synthesizes the newest international results, working together with the most significant European organisations and institutions.

CAPACITY

ENERGIACLUB will provide a communication expert, a research expert and also a climate program manager on part time to work on the project.

KNOW

ENERGIACLUB has been involved in the project as a professional expert institution to provide knowledge about sensitization of target groups (especially policy-makers) and professional communication. ENERGIACLUB has an extended transnational expertise to bring into the consortium, as well as a multi-level broad networking capacity. ENERGIACLUB contributes to the project's objectives by sharing its proficiency in elaborating communications campaign methodology and training expertise for project Partners.

HOW

ROLE

ENERGIACLUB will be a member of the Assessment and Support Group (ASG), a transnational body composed of professional institution Partners to cover the thematic aspects of the project. As an ASG member ENERGIACLUB will have a quality control competence to offer for the strategic processes on Partner and transnational levels, and utilizing their expertise ENERGIACLUB will work on the most significant transnational output: the integrated SEE methodological toolkit. Considering its know-how ENERGIACLUB will lead WP2: Communication and dissemination. ENERGIACLUB, as an experienced campaigner and also as a developer of climate strategy building methodology in Hungary will be a source of information and leader of civil involvement. Their task will be to provide the visibility of project outcomes and systematize targeted communications. Furthermore, they will be responsible for Act. 1 of WP6, the Preparation for stakeholder engagement and endorsement, providing methodology and tools for all Partners on the involvement of different stakeholders and facilitate the cooperation to reach the project goals. In the framework of this activity, they will organize a so called mentoring programme on sensitizing local authorities implemented and a training course for stakeholder platform managers.

BENEFIT

ENERGIACLUB would like to strengthen its position in South-Eastern Europe as a 'Think and Do' organisation.

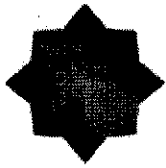
2.4.6.4. Description of previous participation to other relevant EU funded projects

ENERGIACLUB is a professional in the field of national and international projects. They have participated in numerous cooperation programmes, research work and global initiations. Just to name a few from recently, they are involved in the Coach Bio Energy CENTRAL Europe project on analyzing the requirements of sustainable use of biomass (environmental, economic and social aspects), and to spread this knowledge via regional energy consultancy bureaus. Results of this project will be presented to local and national decision makers in order to adopt the legal environment and support systems accordingly. ENERGIACLUB joined the Renewable Energy Sources Champions League (Intelligence Energy Europe), which is a network of national RES leagues working on creating a positive renewable energy competition between European cities, towns and villages with the participation of 7 European countries. In Hungary, this is the second season of Solar League, currently with the participation of 120 municipalities from the country. This is the greatest independent campaign for popularizing solar energy use ever in the country! The program is not only a competition between municipalities pioneering in using solar energy in 3 categories, but as an organizer, ENERGIACLUB is supporting municipalities with free conferences and information materials about best practices in solar energy use. In the frame of RES Champions League, ENERGIACLUB initiated the Hungarian Biomass League for the season 2010-11, with the participation of municipalities with decentralized, sustainable biomass heating systems for public use. Last but not least ENERGIACLUB was engaged in the FP7 project: Development of municipal climate strategy enforced by public participation processes, where their aim was to develop methods to formulate and implement successful climate strategy with enhanced public acceptance and support.

2.4.6.5. Overview of the ERDF PP5's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	No	Amount:	0.00
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2.4.7 ERDF PP6

2.4.7.1. Legal Identification Data

Official name in English	City of Nitra		
Full name in original language	Mesto Nitra		
Abbreviation	NITRA	Country	Slovakia
NUTS II Region	Zapadne Slovensko	NUTS III Region	Nitriansky kraj
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.7.2. Geographic scope of the ERDF PP6 activities



2.4.7.3. Relevance of the proposed ERDF PP6 in this project (thematic competence)

COMPETENCE

City of Nitra is a middle sized city in Western part of Slovakia with population of about 85,000. Energy efficiency is one of the primary goals of City of Nitra. It is a signatory of the Covenant of Mayors and currently preparing Action plan in the framework of the Intelligent Energy Europe Programme. City of Nitra considers involvement in the ELENA programme for strategic energy investments. Nitra established Energy Agency Nitra consisting 6 partners including University of Agriculture and energy companies to integrate efforts in energy sector.

CAPACITY

City of Nitra with its own organisational structure can guarantee most of the necessary staff to manage project and individual activities. In addition to regular services, Nitra will set up a small special project team to establish direct contact with the Lead Partner's project team and other relevant partner teams. On the other hand, the City will rely on external services in specific areas of energy efficiency. A stable budget to cover financial obligations ensures Nitra's participation in the project.

ROLE

City of Nitra will be responsible for the execution of tasks on local level. More specifically, the City will outline the so called case study profile for Nitra, in fact they will be in charge of WP5 Act. 2, the coordination of the elaboration process of case study profiles for all project partners with the help of the Assessment and Support Group (ASG). Parallel to that, City Hall experts will work on the resource consumption forecast of the City. ASG will not only support the City in technical and methodology questions throughout the whole elaboration process, but will provide the initial criteria in virtue of case study profiles will be assessed on the occasion of peer reviews. City of Nitra will set the initial criteria against the case study profile and on the basis of the observations thereof and in line with the findings of peer review reports will specify case conclusions. These case conclusions then will feed into the finalization of the integrated SEE methodological toolkit and the local strategies and action plans. To ensure the widest possible stakeholder engagement, City of Nitra will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of the City on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement.

BENEFIT

The primary benefit that Nitra expects from the project is to have specific information, experience and know-how collected, to make strategic decision on large investments in energy sector sustainable. Furthermore, City of Nitra would like to enhance the use of renewable energy sources, optimize the current energy use and find an efficient way for the transition from traditional to alternative energy usage. An integrated part of this is the awareness raising, calling the city leaders' attention in particular to their responsibilities. These lessons learnt in the engagement process could be further utilized when negotiating with EBRD, EIB and EC on innovative mechanisms in the financing of energy investments. The main goal is to create an efficient energy and waste management system in accordance with the city conditions.

2.4.7.4. Description of previous participation to other relevant EU funded projects

City of Nitra is an experienced applicant in international projects. In a great deal of these projects the City appears as Lead Partner, which shows its responsible approach and commitment to a continuous and

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sustainable City development. City of Nitra was the initiator of the still ongoing Waste as Renewable source of energy project in the framework of the European Territorial Cooperation 2007 ? 2013 Hungary ? Slovakia. The aim of the project is to prepare study about the use of waste as renewable energy source in the regions of Nitra and Budapest and have that accompanied by an effective awareness raising campaign. As Lead Partner again, City of Nitra started up with the Establishment of a local energy management agency project as part of the Intelligent Energy Europe Programme. The project is still in progress with the objective of establishing Energy Agency Nitra with the participation of other relevant actors from the Slovak energy sector, in order to create strategic and communication platform for energy efficiency issues. Apart from international projects, Nitra is active on national level, in Structural Funds projects as well, for instance, they are working now on the improvement of educational infrastructure of the City by the renewal and thermal isolation of public buildings.

2.4.7.5. Overview of the ERDF PP6's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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Beneficiary partner from EU countries of the programme area

Beneficiary partner	EU ASP2
Amount	Rate

Overview and location of the activities implemented by applying the ERDF funds

ZMOS will participate in the following project events and meetings to closely follow up on project progress:

- launching event
- RE-SEETies Symposium
- final event
- peer review workshops
- thematic events and conferences

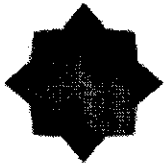
Beneficiary partner	EU ASP3
Amount	Rate

Overview and location of the activities implemented by applying the ERDF funds

ECB will participate in the following project events and meetings to closely follow up on project progress:

- launching event

-		RE-SEEties			Symposium
-		final			event
-	peer		review		workshops
-	thematic	events	and		conferences



2.4.8 ERDF PP7

2.4.8.1. Legal Identification Data			
Official name in English	Harghita Energy Management Public Service		
Full name in original language	Serviciul Public de Management Energetic Harghita		
Abbreviation	Hemps	Country	Romania
NUTS II Region	Centru	NUTS III Region	Harghita
Type of institution	Regional public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project	Mr Alpar Dobos		
Position of contact person in project	Inspector		
Phone		Mobile	
Fax		e-mail	

2.4.8.2. Geographic scope of the ERDF PP7 activities

2.4.8.3. Relevance of the proposed ERDF PP7 in this project (thematic competence)

COMPETENCE

The Harghita Energy Management Public Service (HEMPS) was founded with the help of the SAVE II Program of the European Commission. With Decision no. 68/2003 the Harghita County Council founded it in 2003 as a separate legal entity, but under the authority of the Harghita County Council. Therefore, in comparison with other SAVE Agencies in Romania, HEMPS' service is of county level interest. Main objectives of HEMPS are to promote the efficient use of energy, the use of renewable energy sources and implicitly to reduce environmental pollution. Duties include to follow the jurisdiction regarding energy and to inform all the involved actors, to offer technical assistance to the local authorities in the energy field, to make the population aware of the necessity of efficient use of energy and to promote renewable energy sources in the public as well as in the private sector. HEMPS operates a database concerning the energy sources in Harghita county and the rate of consumption. They are responsible for the elaboration of the county level energy strategy and the implementation of pilot projects in Harghita county.

CAPACITY

HEMPS has six employees, with four different professional backgrounds: accounting, environmental engineering, topography and economist, out of which five colleagues will work directly on project implementation. HEMPS is an institution being subordinated to Harghita County Council, this way it is 100 percent prefunded by it.

ROLE

HEMPS represents Harghita County in the project as a professional expert institution. Harghita County will also participate in the project as an Associated Strategic Partner (ASP). The Romanian side of the partnership decided to elaborate the local outputs and approach political decision making on a county level, this is the reason for involving the County as an ASP and not the City of Miercurea Ciuc. HEMPS will be responsible for the execution of tasks on local level with the help of the Assessment and Support Group (ASG). More specifically, HEMPS will outline the so called case study profile for Harghita County, in fact they will be in charge of WP5 Act. 4, when each partner city synthesizes the outcome of the peer review process in the form of a case conclusions report. These case conclusions will be discussed at the Symposium and will be the basis for the finalization of the integrated toolkit and the local strategies and action plans. Parallel to that, HEMPS experts will work on the resource consumption forecast of Harghita County. To ensure the widest possible stakeholder engagement, HEMPS will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of HEMPS on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement.

BENEFIT

HEMPS plans to elaborate a sustainable energy management strategy for Harghita County. With this strategy they would like to help local governments in reducing their energy costs and the non-renewable energy consumption. An energy plan would be also in the interest of local development, saving money on energy can open new opportunities.

2.4.8.4. Description of previous participation to other relevant EU funded projects

The establishment of HEMPS itself is the result of Harghita County participating in the Creation of SAVE Energy Agency project in the framework of the SAVE II Programme (2004-2007). Since then HEMPS joined numerous initiatives and cooperations in the field of energy efficiency. For instance, they were engaged in the RESINBUIL project (2005-2007) on developing a training material for citizens, have been involved in the E-Sun Leonardo da Vinci Programme (2005-2007) on the dissemination of an e-learning platform and organization of a transnational conference, elaborated e-TREAM, an internet based tool for training Energy Agencies in mobility management and alternative fuels (2005-2008) and announced the Energy Trophy+ Competition (2005-2009) on saving energy in office buildings by change behavior patterns. One of their latest projects (2009-2012) is being implemented in the South East Europe (SEE) Territorial Cooperation Programme with the title Widening the Thermal Solar Energy Exploitation by Successful Models. The aim of this project is to widen the solar market in SEE countries in order to reduce CO2 pollution and to provide a healthy environment.

2.4.8.5. Overview of the ERDF PP7's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible Budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

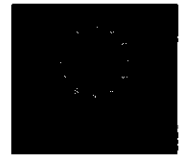
Revenues generated by the project	Amount:	0.00
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Activities of the ERDF PP7's budget

Sponsored EU ASP	
Beneficiary partner	EU ASP1
Amount	Rate

Harghita will participate in the following project events and meetings to closely follow up on project progress:

- launching event
- RE-SEETies Symposium
- final event
- peer review workshops
- thematic events and conferences



2.4.9 ERDF PP8

2.4.9.1. Legal Identification Data			
Official name in English	Scientific research centre Bistra Ptuj		
Full name in original language	Znanstveno-raziskovalno središče Bistra Ptuj		
Abbreviation	ZRS Bistra Ptuj	Country	Slovenia
NUTS II Region	Vzhodna Slovenija	NUTS III Region	Podravska
Type of Institution	Regional public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.9.2. Geographic scope of the ERDF PP8 activities



2.4.9.3. Relevance of the proposed ERDF PP8 in this project (thematic competence)**COMPETENCE**

Scientific research centre Bistra Ptuj (ZRS Bistra Ptuj) is the first officially registered interdisciplinary research institution in Slovenia, which presents a supporting structure for the environmental development of the Central Podravje region, for local communities and enterprises. It forms a creative research space between economy players and the academic sphere. The aim of ZRS Bistra Ptuj is to facilitate the excel of Central Podravje region as far as the development opportunities of the area go and elevate it to an internationally comparable level. At the same time ZRS Bistra Ptuj assists communication and knowledge transfer from universities and research institutes to SMEs and other market actors and vice versa, channels market information and deveelopment opportunities from enterprises to research institutions.

CAPACITY

In the field of regional development ZRS Bistra Ptuj can offer an integrated organizational, technical and financial support for the Lw. Podravje region. For the project ZRS Bistra Ptuj will provide a project manager, a financial manager and a technical expert. ZRS Bistra Ptuj has its own financial resources to allocate for project purposes.

KNOW**HOW**

ZRS Bistra Ptuj has a variety of studies and tools in the project theme to bring in to the consortium. The Zero Waste System Survey and Analysis prepares municipalities how to evaluate waste management methods. The transnational SWOT analysis on waste management concepts and the European zero-waste methodology in the municipal sector are part of a handbook on the implementation procedure of alternative waste management schemes as well as the best practice descriptions on pilot applications of waste prevention, recycling and energy recovery.

ROLE

ZRS Bistra Ptuj has been involved in the project to represent City of Ptuj, as a professional expert institution. City of Ptuj will also participate in the project as an Associated Strategic Partner. ZRS Bistra Ptuj will be responsible for the execution of tasks on local level with the help of the Assessment and Support Group (ASG). ZRS Bistra Ptuj experts will work on the resource consumption forecast of the City of Ptuj and also the development of the case study profile which, based on the peer review outcome, will be converted into a case conclusions report. The case conclusions then will feed into the finalization of the integrated SEE methodological toolkit and the local strategies and action plans. To ensure the widest possible stakeholder engagement, ZRS Bistra Ptuj will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of ZRS Bistra Ptuj on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement.

BENEFIT

ZRS Bistra Ptuj expects new methods to learn on waste separation and promotion of sustainable reuse, and also the integrated approach to improving resource efficiency. Their overall aim is social awareness raising in the theme of waste prevention and sustainable management of waste generated.

2.4.9.4. Description of previous participation to other relevant EU funded projects

SEE Programme

Document reg. no.: INTRA-5185148

As a scientific research institution, ZRS Bistra Ptuj has a long list to introduce all the programmes and initiatives they have participated in. Without even trying to name all of them, the following projects should be highlighted as the most significant ones. The still ongoing so called ZERO WASTE project aims at developing an integrated zero-waste management system with the purpose of launching new recycling schemes and processes that act as drivers of economic activity and sustainable development of the regions. The transnational territorial cooperation project SEBE's goal is a coordinated development of biogas utilization and the establishment of a technology and transnational competence knowledge centre within the CENTRAL program area. The main objectives of the SOLBIOPOLYSY project in the Sixth Framework Programme are to set up innovative technologies, achieve considerable improvement of energy efficiency, to produce advanced multiple-energy services for the combined and profitable production of heat, cooling and electricity, and to develop a highly profitable polygeneration unit with a short term return on investment (5-6 years). Between 2004 and 2006 ZRS Bistra Ptuj was involved in such large-scale cooperation projects as Interreg III B CadSES - Sm@rt Region, Intelligent Energy Program - Local Energetic Agency Ptuj and Energetic scheme of the Municipality of Ptuj.

2.4.9.5. Overview of the ERDF PP8's budget

ERDF Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

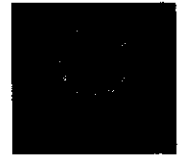
Revenues generated by the project	%	Amount:	0.00
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Information about the partner in the Programme Area

Beneficiary partner	EU ASP4
Amount:	Rate

Details about the project events and meetings to be implemented by applying the SEE/PP8

MO Ptuj will participate in the following project events and meetings to closely follow up on project progress:
- launching event
- RE-SEEties Symposium
- final event
- peer review workshops
- thematic events and conferences



2.4.10 IPA-I PP1

2.4.10.1. Legal Identification Data

Official name in English	City of Skopje		
Full name in original language	Grad Skopje		
Abbreviation	SK	Country	Former Yugoslav Republic of Macedonia
NUTS II Region	Poranesnata jugoslovenska Republika Makedonija	NUTS III Region	Skopski
Type of Institution	Local governments and their institutions		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.10.2. Geographic scope of the IPA-I PP1 activities



2.4.10.3. Relevance of the proposed IPA-I PP1 in this project (thematic competence)

COMPETENCE

City of Skopje is the capital of the Former Yugoslav Republic of Macedonia and the center of the metropolitan area in geographic, economic, business, education and cultural terms. According to the Law of the City of Skopje, the Municipality is responsible for all local development issues, including energy efficiency, waste management and water consumption related matters. City of Skopje is a signatory of the EU Covenant of Mayors and now works on the implementation of its Sustainable Energy Action Plan (SEAP). The city's experience in working with European methodologies and performing an EU compatible approach to energy efficiency and renewable energies affairs will be an asset for all project partners.

CAPACITY

The Municipality delegates 2 fellow workers from the Energy Efficiency Unit to provide their expertise for the project, moreover two officers from the EU Integration Unit to cover legislative issues and one officer for financial matters. Skopje will allocate an extra budget of 10.000 Euros for project related purposes.

KNOW

HOW

Apart from understanding EU mechanisms, Skopje will contribute to the project with its Study on energy efficiency of public buildings and Study on sustainable urban transport, which will serve as excellent practical knowledge for defining city case and the preparation of the local expert work.

ROLE

City of Skopje will be responsible for the execution of tasks on local level. More specifically, the Municipality will outline the so called case study profile for the City of Skopje with the help of the Assessment and Support Group (ASG), in which they will determine the focal points of their renewable energy resources issues ? including waste management ? to concentrate on. Parallel to that, City Hall experts will work on the resource consumption forecast of the City. Based on the peer review outcome, the case study profile will be converted into a case conclusions report. These case conclusions then will feed into the finalization of the integrated SEE methodological toolkit and the local strategies and action plans. To ensure the widest possible stakeholder engagement, City of Skopje will establish a stakeholder platform and draw a roadmap for endorsement process during and after project implementation. For that to happen on the highest professional level, the manager of the stakeholder platform will participate on a training to strengthen coordination competences and a separate mentoring programme will be organized for the thematic experts of the City on sensitization of local authorities to recent new methodologies, RE community models and preparation of endorsement process. Recommendations composed upon the reflections of the stakeholder platform and roadmap will be channeled to the final report on the endorsement. Apart from all the above, on a project level, City of Skopje is in charge of construction the resources efficiency information subportal of the project website and the coordination of WP4 Act. 3: developing local strategies and action plans based on the synthesis of partners? cases.

BENEFIT

Skopje believes that the RE-SEETies project will create a valuable platform to exchange experiences, learn best practices and all that in European Union environment.

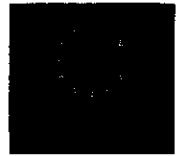
2.4.10.4. Description of previous participation to other relevant EU funded projects

City of Skopje has been involved in countless international cooperations and projects. Just to introduce a few, they initiated numerous town-twinning cooperations to maintain development opportunities for the community and to learn innovative administration techniques. They were engaged in INTERREG and FP7 projects on energy efficiency and sustainable measures in urban transport, and joined GIZ ? Germany initiative in the theme of capacity building for energy management. The so called CIVITAS RENAISSANCE project on Energy and Environmental Innovations aimed at demonstrating positive environmental effects of bio-diesel and ICT-solutions implemented. The involvement in the above programmes helped the Municipality to create an extended network and the advantages thereof will be an asset for the whole consortium.

2.4.10.5. Overview of the IPA-I PP1's budget

IPA Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.11 IPA-I PP2

2.4.11.1. Legal Identification Data			
Official name in English	North-West Croatia Regional Energy Agency		
Full name in original language	Regionalna energetska agencija Sjeverozapadne Hrvatske		
Abbreviation	REGEA	Country	Croatia
NUTS II Region	Sjeverozapadna Hrvatska	NUTS III Region	Grad Zagreb
Type of Institution	Other		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.11.2. Geographic scope of the IPA-I PP2 activities



2.4.11.3. Relevance of the proposed IPA-I PP2 in this project (thematic competence)

COMPETENCE

The main objective and role of the North-West Croatia Regional Energy Agency (REGEA) is promoting and encouraging regional and local sustainable development in the fields of energy and environmental protection through renewable energy sources (RES) utilization and energy efficiency measures implementation. Furthermore, REGEA's scope of work includes: promotion and implementation of best practices and case-studies in regional energy management; promotion and implementation of sustainable development concepts; public awareness activities in the fields of energy and environmental protection; up-to-date information and consultancy service regarding regional energy issues; advisory support for the implementation of regional energy plans and programs. One of the core REGEA activities in the last few years is providing expert support for municipalities in joining EC Covenant of Mayors (CoM) initiative. So far 17 of 32 Croatian municipalities have joined CoM with the help of REGEA. They prepared 20 SEAPs strictly in accordance to JRC handbook for Croatian cities and also capitals of Macedonia (Skopje), Monte Negro (Podgorica) and Bosnia and Herzegovina (Sarajevo).

CAPACITY

REGEA was established in 2008 within the Intelligent Energy Europe Programme by four regional authorities (Zagreb County, Karlovac County, Krapina-zagorje County and City of Zagreb) as a non-profit institution and as such it is governed by public law. REGEA has 17 colleagues working in fully equipped, modern office environment. REGEA is divided into two departments: Department for international and development projects and Department for sustainable energy management. The team consists of ten experienced engineers, six economic experts and an office administrator.

ROLE

REGEA has been involved in the project as a professional expert institution to provide knowledge on further development and broadening the scope of Sustainable Energy Action Plans (SEAP). REGEA has an extended transnational expertise to bring into the consortium, as well as a multi-level broad networking capacity, both of which confirm their indirect dissemination proficiency. REGEA will be a member of the Assessment and Support Group (ASG), a transnational body composed of professional institution Partners to cover the thematic aspects of the project with the following functions: (i) assess partners' case development against the initially set up criteria; (ii) provide overall quality control for strategy building, both national and transnational; (iii) responsible for the initial and final elaboration of the transnational toolkit. Considering its know-how REGEA will lead WP5, the Strategy building process through peer review and pilots.

BENEFIT

A part of REGEA's motivation is to boost resource efficiency, since their role is promoting and encouraging regional and local sustainable development in the fields of energy and environmental protection through renewable energy sources (RES) utilization. REGEA promotes the implementation of energy efficiency and waste valorization measures and therefore they consider the participation of the city leaderships, who have a major say on local and regional levels as a benefit. By participating in the project REGEA is eager to learn how the project will re-position municipal actors in the SEE area and investigate whether city leadership can and to what extent influence within their scope of competence and responsibilities this re-positioning.

2.4.11.4. Description of previous participation to other relevant EU funded projects

REGEA is involved in numerous European Union funded projects, mainly within the Intelligent Energy Europe (IEE) and Instrument for Pre-Accession Assistance (IPA) programmes. Currently, REGEA is working as a partner within four IEE projects: Biomass trade Center II, eReNET, Euro-Topten-Max and Solid standards. All projects involve dealing with RES and RUE promotion and implementation. Additionally, REGEA is

involved in the following IPA projects : (i) Public Energy Management project, which promotes various RUE measures as well as development of strategies to reduce energy consumption in Karlovac County ; (ii) project Varcuj/Stedi ? a joint Croatian-Slovenian cross border project for efficient public lighting in cities of Jastrebarsko and Zapresic ; (iii) IPA curriculum is another notable project, which aims to develop a new energy efficiency and renewable energy curriculum for the Ruder Boskovic high school. REGEA has recently submitted a successful proposal towards IPA-Rural Development Programme with the Municipality of Pokupsko, in order to construct first biomass district heating system in Croatia (actions included creation of business plan for Pokupsko municipality biomass heating system). The project was applied and positively evaluated by the Fund for Environmental Protection and Energy Efficiency. Furthermore, as a part of GIZ project: Capital Cities Initiative, REGEA was the lead consultant in SEAP preparation for capital cities in the Southeast Europe region: Sarajevo, Podgorica and Skopje. Actions included defining the methodology for collecting and processing data required in accordance with the European Commission Guidelines; collecting data and analysis of collected data on technical characteristics for three sectors (building, traffic and public lighting); defining measures on how to improve energy efficiency, increase use of renewable energy sources and reduce CO2 emissions in the city area; develop implementation plans according to pre-identified criteria; presentation of the SEAP and promotion of the CoM initiative as well as sharing of knowledge and experiences between regions in the field of energy efficiency in public sector.

2.4.11.5. Overview of the IPA-I PP2's budget

IPA Contribution		State contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.12 IPA-I PP3

2.4.12.1. Legal Identification Data			
Official name in English	Macedonian Center for Energy Efficiency		
Full name in original language	ZDRUZENIE MACEF - CENTAR ZA ENERGETSKA EFIKASNOST NA MAKEDONIJA		
Abbreviation	MACEF	Country	Former Yugoslav Republic of Macedonia
NUTS II Region	Poranesnata jugoslovenska Republika Makedonija	NUTS III Region	Skopski
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by private law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.12.2. Geographic scope of the IPA-I PP3 activities



2.4.12.3. Relevance of the proposed IPA-I PP3 in this project (thematic competence)

COMPETENCE

The Macedonian Centre for Energy Efficiency (MACEF) is voluntary scientific association, officially established in December 2002. As a multi-disciplinary NGO consultancy agency, it provides intellectual, technical and project management support services in energy efficiency and environmental protection fields nationally and worldwide. MACEF holds a stake in the design of the energy policy, the promotion of scientific achievements on efficient use of resources and developing strategies and implementing action plans on EE for local self-governments. MACEF unites engineers, investors, ecologists, public policy advisors and economists in joint action towards policy decision makers at governmental level. This activity ensures solid cooperation basis, platform for experience exchange and networking with similar NGOs as well as access to consulting organizations recruiting energy experts for international or regional projects.

CAPACITY

MACEF has over 60 active members, all recognized experts in their particular fields. For project purposes they will allocate a project manager, a financial accountant, a communications manager and two internal thematic experts. Ministry of Local Self-Government will provide co-financing.

KNOW

MACEF has been involved in the project as a professional expert institution to provide knowledge about efficient municipality waste treatment. MACEF has an extended transnational expertise to bring into the consortium, as well as a multi-level broad networking capacity, both of which confirm their indirect dissemination proficiency. As concrete contribution to RE-SEETies, they will share the results of a three year scientific project called Municipal waste as energy resource in the Republic of Macedonia, the Sustainable Energy Action Plan and Study for Energy Efficiency for the City of Skopje, their Programme and Action Plan for Energy Efficiency for Municipality of Centar and the observations of over 130 energy and waste management audits.

HOW

ROLE

MACEF will be a member of the Assessment and Support Group (ASG), a transnational body composed of professional institution Partners to cover the thematic aspects of the project. As an ASG member MACEF will have a quality control competence to offer for the strategic processes on Partner and transnational levels, and utilizing its own expertise they will work on the most significant transnational output: the integrated SEE methodological toolkit. In the first phase of the elaboration thereof, MACEF will support the outline of a step-by-step transnational methodology with initial criteria for the assessment of target cities. Then they will participate in the evaluation process itself in order to be able to refine the transnational methodology. Further MACEF will provide technical and expert support for case cities to design their case study profile on the occasion of peer reviews and to finalize their local strategy and action plan.

BENEFIT

The main envisaged benefits for MACEF are: increased knowledge on sustainable energy supply and resource efficiency, resource consumption foresights, schemes for sustainable exploitation of RES and networking capacity with actors of the so called green industry.

2.4.12.4. Description of previous participation to other relevant EU funded projects

SEE Programme

Document reg. no.: INTRA-5185148

MACEF's participation in various types of transnational and interregional projects is remarkable. Just to name a few, MACEF is currently involved in the Wide the SEE by SUCC Mode project (SEE Programme) aiming at covering the increasing energy requirements by using thermal solar energy, reducing the emission of green-house gases and creating new jobs in the sustainable energy sector. Also, they joined the EUbuild Energy Efficiency initiative of Directorate-General for Enlargement, to contribute to the development of financial instruments and mechanisms in order to build up the market for energy efficient products and methods. Apart from the above, MACEF was engaged to the EIA for Water Waste Treatment Station in cooperation with Technical Faculty and the Public Education Campaign with USAID and Ministry of Economy. MACEF is a subcontractor of IRG on Carbon Emissions Reduction in the High Schools of Macedonia, and joined the work on Preparation of Rule-Book on acquiring status of preferential producer of electricity from high efficient CHP.

2.4.12.5. Overview of the IPA-I PP3's budget

IPA Contribution		State Contribution		Other Public Contribution		Own Public Contribution		Total eligible budget
EUR	%	EUR	%	EUR	%	EUR	%	EUR

Revenues generated by the project	Amount:	0.00
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2.4.13 EU ASP1

2.4.13.1. Legal Identification Data			
Official name in English	Harghita County Council		
Full name in original language	Consiliul Judetean Harghita		
Abbreviation	Harghita	Country	Romania
NUTS II Region	Centru	NUTS III Region	Harghita
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.13.2. Geographic scope of the EU ASP1 activities

2.4.13.3. Relevance of the proposed EU ASP1 in this project (thematic competence)

COMPETENCE

Harghita County is situated in the northern central part of Romania. As local authority it is responsible for local matters of public interest. The activities carried out by the council consist of municipal assets management, spatial and economic development planning, and establishment and management of the local public services. Energy issues have such significance in the life of the County that in 2003 they founded the Harghita Energy Management Public Service to promote the efficient use of energy, the use of renewable energy sources and implicitly to reduce environmental pollution on a county level.

CAPACITY

The County Council has more than 200 employees, the necessary equipments and relevant experiences for the implementation of EU financed projects. The County Council takes an Observer role in the RE-SEETies project therefore an employee is enough to follow up and report on the project activities.

2.4.13.4. Description of the added value of its participation

Because it operates on a county level, Harghita County Council will communicate the outputs of the RE-SEETies project to the several cities, municipalities and communes under its control. Through its direct connections to the central Romanian government and lobby groups, the Council will work on integrating project outcomes into local and regional policies promoting energy awareness and efficiency. The Council is a member of the Assembly of European Regions, which will further facilitate the transferability and the visibility of project results.

2.4.13.5. Description of the involvement of the partner in the project

Harghita County Council (HCC) will be involved in the project on the side of the Financing Partner Harghita Energy Management Public Service (HEMPS). The County will serve as a case study for HEMPS, who will test predefined thematic aspects of resource efficiency in real life setting and then, on the basis of that, will elaborate local strategy and action plan for the County. HCC will support this activity by cooperating with the Assessment and Support Group on local tasks, by participating in the peer review workshop to be organized by HEMPS, and potentially other project events to exchange experiences and learn best practices, and by assisting in drawing up the case conclusions to be discussed at the Symposium. As the County has to work in partnership with the ministries and through its office in Brussels has a direct access to the European Parliament deputies, the County Council will be able to enhance the endorsement of the project results, support the dissemination of policies elaborated in the project among cities, and fasten implementation actions.



2.4.14 EU ASP2

2.4.14.1. Legal Identification Data			
Official name in English	Association of Towns and Communities of Slovakia		
Full name in original language	Združenie miest a obcí Slovenska		
Abbreviation	ZMOS	Country	Slovakia
NUTS II Region	Zapadne Slovensko	NUTS III Region	Nitriansky kraj
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.14.2. Geographic scope of the EU ASP2 activities



2.4.14.3. Relevance of the proposed EU ASP2 in this project (thematic competence)

COMPETENCE

Association of Towns and Communities of Slovakia (ZMOS) is the strongest non-governmental organisation in Slovakia covering 96% of all towns and communities in the country. ZMOS is represented in various advisory boards of the government, in monitoring committees and other bodies representing legislative, technical and administrative issues of local governments in Slovakia. The Association's task is to represent the interests of local governments and to assist them in turning these interests into legislative regulations. That requires well functioning cooperation with the Slovak government and the Parliament as well as with the legislative authorities and different stakeholder groups. ZMOS is responsible for highlighting the potential negative impacts of already existing provisions and proposing concrete solutions for permanent issues, which means that they are not only performing a lobbying activity, but as experts, they actively participate in the elaboration of analyses, research documents and other background materials.

CAPACITY

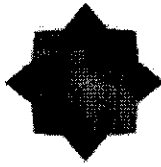
ZMOS will allocate at least two energy efficiency professionals for the project's purposes, who will be responsible for know-how transfer, i.e. from project to community level throughout the entire Slovakia. In addition to that, one project manager will make sure that ZMOS is represented at important project events and follows up on the implementation of the project results.

2.4.14.4. Description of the added value of its participation

ZMOS is a recognized organization with a well-deserved high level professional reputation. It is a member of numerous important international networks including Council of European Municipalities and Regions (CEMR), United Cities and Local Governments (UCLG), Committees of Regions (CoR), Congress of Local and Regional Authorities of Europe (CLRAE), Standing Committee Euro-Mediterranean Partnership of the Local and Regional Authorities (COPPEM), and others. ZMOS participates in several large-scale projects (e.g. Dialog for Europe "Dial-up" within programme Europe for citizens 2007 - 2013) and has a strong ambition to get more involved in European policy making. With its international relations ZMOS has a sort of best practice transfer capacity, which will be to the benefit of the whole partnership in influencing legislative work, raising public awareness and partly contributing to future EU programmes related to energy efficiency and renewable energy sources.

2.4.14.5. Description of the involvement of the partner in the project

The involvement of ZMOS offers dual competency to be utilized by the partnership. Earlier it has been demonstrated how experienced the organization is in communication, thanks to its extensive networking capacity, international contacts and media relations; so ZMOS's strength in the dissemination of project results is unquestionable. On the other hand, there is another power of ZMOS that confirms its participation in the project and that is the role the organization fulfils in the Slovak legislation. ZMOS is interested in introducing innovative instruments in the financing of communities in Slovakia, and of course, resource efficiency is an important part of that. The RE-SEEties project offers great opportunity for ZMOS to learn best practices on that and have them built into Slovak practice. The political say that they have in the endorsement process will surely be an asset in the realisation of this aim.



2.4.15 EU ASP3

2.4.15.1. Legal Identification Data			
Official name in English	Energy Centre Bratislava		
Full name in original language	Energetické centrum Bratislava		
Abbreviation	ECB	Country	Slovakia
NUTS II Region	Bratislavsky kraj	NUTS III Region	Bratislavsky kraj
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by private law		
National tax number			
Official address			
Phone	(421)-2-59300091	Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.15.2. Geographic scope of the EU ASP3 activities



2.4.15.3. Relevance of the proposed EU ASP3 in this project (thematic competence)**COMPETENCE**

Energy Centre Bratislava (ECB) is a non-governmental organization active for 18 years in area of rational use of energy on national and international level. Part of its activities consists of education and awareness raising in the fields of energy efficiency and the utilization of renewable energy resources (RES). For the most important target group, the Slovak municipalities, ECB provides consultancy for conceptual approach to energy management, and services focusing on financing of investments in energy efficiency and RES projects as follows: data collection and elaboration of energy information; direct advising and consulting services to industry SMEs and private households; organization of seminars, training courses, workshops, trade fairs and conferences; transfer of innovative energy technologies and support in implementation; participation in national and international RTD projects concerning energy efficiency; promotion and dissemination of new energy technologies by publications, brochures and leaflets; and last but not least preparation of information for the media.

CAPACITY

One expert of ECB will be available for communication with the project consortium and management of requested tasks and activities. Additional fellow workers may be allocated to work periodically to assist the expert in question.

2.4.15.4. Description of the added value of its participation

ECB is able to increase the visibility and the transferability of the project and the results thereof on national and European levels. This will be ensured through extensive network of contacts already existing on both levels. ECB participates in the ManagEnergy initiative, which is a technical support initiative of the Intelligent Energy ? Europe Programme of the EC. Through this initiative, ECB is able to support the introduction of good energy management practices, advocate the concept of sustainability, provide information and guidance, and offer a number of other local services based on specific local energy needs. Via ECB, the members of the consortium can gain access to a support system for actors of their public sectors and their advisers working on energy efficiency (EE) and renewable energy sources (RES) at the local and regional level. ECB together with the Union of Towns and Cities of Slovakia created CITENERGO, the Interest Association of Cities and Municipalities for Sustainable Energy Efficiency. The organization in cooperation with its expert partners offers among others support in the implementation of energy policies and action plans of EE; in the exchange and dissemination of best practices from successful projects; and in lobbying and expert counseling in the legislative area at the national level. As a member of CITENERGO, ECB puts the partnership into an advantageous position, offering an extraordinary knowledge base for utilization.

2.4.15.5. Description of the involvement of the partner in the project

ECB will be involved in the project on the side of the Financing Partner City of Nitra. As a professional organization, the Centre is interested in the promotion of developing local/regional energy strategies and services as one of the most important options to implement energy efficiency investments in the public sector. Meanwhile the RE-SEEties venture provides a perfect opportunity for that, ECB will contribute to the success of the project with its own views on strategic planning and action plan development. Additionally, ECB will support the partnership with its extensive experience in participating and managing dozens of international projects, networking with hundreds of actors of the municipal and private sectors, and transferring information on national and international level. ECB believes that in the framework of this

initiative they will have the chance to gain additional knowledge in the field of resource efficient urban communities and establish new contacts to broaden their international activities.



2.4.16 EU ASP4

2.4.16.1. Legal Identification Data

Official name in English	City Municipality Ptuj		
Full name in original language	Mestna občina Ptuj		
Abbreviation	MO Ptuj	Country	Slovenia
NUTS II Region	Vzhodna Slovenija	NUTS III Region	Podravska
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.16.2. Geographic scope of the EU ASP4 activities

2.4.16.3. Relevance of the proposed EU ASP4 in this project (thematic competence)**COMPETENCE**

In the City of Ptuj resource efficiency issues belong to the environmental protection department of the Municipality, but the responsibility to carry out tasks in this field is shared with the Joint Municipal Authority (EMS). The Municipality of Ptuj and EMS are responsible together for developing legislative regulations, providing technical basis for the various activities related to energy efficiency, and leading energy efficiency investment. City of Ptuj aspires to be a Covenant of Mayors member.

CAPACITY

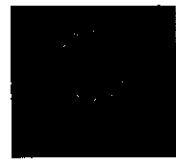
In collaboration with Ptuj's Research Centre, the Municipality will provide experts who are experienced on waste management, recycling and renewable energy resources.

2.4.16.4. Description of the added value of its participation

Municipality of Ptuj successfully participated in countless EU funded projects, in fact, in many of them, they were Lead Partner. Just to introduce a few, they initiated numerous town twinning cooperation to maintain development opportunities for communities and to learn innovative administration techniques. Also, they were engaged in INTERREG projects on energy efficiency and intelligent energy, and joined PHARE programmes in the theme of environment protection and sustainable water management. The involvement in the above programmes helped the municipality to create an extended network and the advantages thereof will be an asset for the whole consortium. Moreover, it is noticeable that whatever tasks the City may tackle, thanks to its exemplary attitude and dissemination activity, they transfer the lessons learnt and the best practices to other local governments. In the RE-SEETies project the members of the partnership can expect the same approach.

2.4.16.5. Description of the involvement of the partner in the project

Project partner Research Centre Ptuj will perform project tasks in connection with waste management for the region Sp. Drava. Municipality of Ptuj will enable all the necessary documents and data, facilitate dialogue with their experts and provide infrastructure on all level to achieve the objectives of the project. The City will serve as a case study for Research Centre Ptuj, who will test predefined thematic aspects of resource efficiency in real life settings and then, on the basis of that, will elaborate local strategy and action plans for the City. Municipality of Ptuj will support this activity by cooperating with the Assessment and Support Group on local tasks, by travelling to peer reviews and other project events to exchange experiences and learn best practices, and by assisting in drawing case conclusions and as a direct stakeholder enhancing the endorsement of the project results. The project results will be applied in municipal concept of environmental protection in the region Lw. Podravje Ptuj and will contribute to the ecological and socio-economic development at regional level.



2.4.17 10% PP1

2.4.17.1. Legal Identification Data			
Official name in English	City of Ivanić-Grad		
Full name in original language	Grad Ivanić-Grad		
Abbreviation	IVG	Country	Croatia
NUTS II Region	Sjeverozapadna Hrvatska	NUTS III Region	Grad Zagreb
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.17.2. Geographic scope of the 10% PP1 activities

2.4.17.3. Relevance of the proposed 10% PP1 in this project (thematic competence)

COMPETENCE

The Municipality of Ivanic Grad performs tasks of local importance. These refer, among others, to spatial and urban planning, communal services, social welfare and health care, education or environmental protection. It is the City's responsibility to provide not just the strategic planning part of these duties, but also the implementation and execution of the action plans. As part of its activities, Ivanic Grad participates in national and international initiatives on energy efficiency, one of its long-term ambitions. They are consciously working on their eco-image by elaborating their SEAP to achieve their Covenant of Mayors objectives, by participating in European campaigns, by hosting green events, organizing educational and sport programmes and, recently, constructing biomass power plants.

CAPACITY

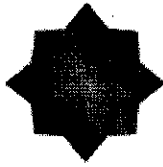
As Ivanic Grad has already participated in many projects in this field, they have experienced professional co-workers. For the project they will provide a senior expert, Mrs. Vlatka Berlan Vlahek, and three junior experts to help her. From a financial point of view, the Lead Partner will fund the City's participation.

2.4.17.4. Description of the added value of its participation

Ivanic Grad is a member of several international initiatives, such as Covenant of Mayors, "energycities", the European Display Campaign and the Engage Campaign. These projects all focus on either communicating or performing actions that involve citizens and stakeholders in building a sustainable energy future at the municipal level. Covenant of Mayors has more than 3000 signatories, there are more than 500 participants from 32 countries in the Display Campaign, and thousands supported the Engage Campaign. These projects are great opportunities for both experienced and new cities to network, to exchange information on their activities or on how they communicate about their national energy certificates, to get down-to-earth answers to practical construction questions and to influence political decisions in this field. The lessons Ivanic Grad learned from these initiatives "how to sensitize citizens, how to change their behavior patterns, to teach them how to contribute to sustainable development within their own homes" will be an asset for all project partners.

2.4.17.5. Description of the involvement of the partner in the project

Ivanic Grad will play an important role on the side of the North-West Croatia Regional Energy Agency (REGEA). The Agency's aim was to involve a city that is experienced enough to participate in a transnational project and that supports resource efficiency. Considering its preeminent performance in this field and its long-standing cooperation in related projects, Ivanic Grad was an obvious choice. This time the City will serve as a case study for REGEA, who will test predefined thematic aspects of resource efficiency (energy and waste focus) in real life setting and then, on the basis of that, will elaborate local strategy and action plan for the City. Ivanic Grad will support this activity by cooperating with the Assessment and Support Group on local tasks, by travelling to peer reviews and other project events to exchange experiences and learn best practices, and by assisting in drawing case conclusions and as a direct stakeholder enhancing the endorsement of the project results. The goal is to make Ivanic Grad a resource efficient urban community in the long run, and to serve as a good example to other local communities. The City hopes that implementing the project methods will result in shaping the green image of Ivanic Grad; it will change the attitude and the behavior patterns of its citizens towards using renewable energy sources, waste valorization in the hope that CO2 emission reduction will become a reality.



2.4.18 OP1

2.4.18.1. Legal Identification Data			
Official name in English	ZELS - Association of local self government of Republic of Macedonia		
Full name in original language	ZELS - ZDRUZENIE NA EDINICITE NA LOKALNATA SAMOUPRAVA NA REPUBLIKA MAKEDONIJA		
Abbreviation	ZELS	Country	Former Yugoslav Republic of Macedonia
NUTS II Region	Poranesnata jugoslovenska Republika Makedonija	NUTS III Region	Skopski
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by private law		
National tax number			
Official address	Zenevska bb. -, Skopje, 1000 Former Yugoslav Republic of Macedonia		
Phone		Mobile	
Fax		e-mail	contact@zels.org.mk
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative	Executive Director		
Phone	(389)-02-3099033	Mobile	
Fax	(389)-02-3061994	e-mail	dusica.perisic@zels.org.mk
Contact Person			
Name of contact person in project	Mr Aleksandar Arsovski		
Position of contact person in project	Advosir		
Phone	(389)-02-3099033	Mobile	(389)-75-5315615
Fax	(389)-02-3061994	e-mail	aleksandar.arsovski@zels.org.mk

2.4.18.2. Geographic scope of the OP1 activities

2.4.18.3. Relevance of the proposed OP1 in this project (thematic competence)

COMPETENCE

Founded in 1972, the Association of the units of local self government of the Republic of Macedonia (ZELS) represents all 84 Macedonian municipalities as well as the capital City of Skopje. It serves as a lobby group and acts as an advisory body to the central government in the arena of local government. Its main responsibilities are promoting and encouraging mutual cooperation and information sharing among its members and between the local governments and the state authorities; establishing relations with national and international associations of local authorities, and organizing training and conference opportunities. ZELS established a strong dissemination system and developed a training centre (ZTC) with the main purpose to provide services (e-services, legislation, event organization, etc.) for its member municipalities. Based on the above and concerning that the Association has a strong lobby capacity on legislative issues, ZELS will be a strong support in the sensitization of the local governments and the dissemination of the project results.

CAPACITY

ZELS will allocate at least two employees for the project's purposes: a technical assistant and a project coordinator, both from the Unit for Support of e-Municipalities, which is ZELS's recent initiation offering various software applications among others for the monitoring of local energy efficiency and for budget planning. Also, they will provide two additional experts for over viewing the process of dissemination, who will be responsible to inform the members and other relevant institutions through the ZELS newsletter, the website, daily contacts with municipal administration, organizing press-conferences, etc. A professional interpreter will translate all documents to Macedonian-Albanian language.

2.4.18.4. Description of the added value of its participation

ZELS is the member of NALAS (South-East association of local government associations), CEMR (Congress of local and regional authorities), the Joint Consultative Committee between Macedonia and EU (represented by Committee of regions), ALDA (Association of Local Democracy Agencies), the Covenant of Mayors and many more. ZELS will use its networks and contacts to ministries, regional development agencies to disseminate project results and best practices, as well as to build new and widen existing networks of central and local governments with the purpose of involving them in the process of implementation. ZELS envisages creating and managing a network of local government experts. With the tool of round table discussions it would be possible to even more leverage the knowledge gained throughout implementing the project. These events would also offer a great opportunity to gather representatives, stakeholders in this field to further enhance the process of endorsement. ZELS is convinced that with the involvement of the media its activity will be even more effective.

2.4.18.5. Description of the involvement of the partner in the project

ZELS will mainly observe activities in the project that are directly related to its general activities. But these activities have special significance from the point of view of the project's overall objectives. Improving the integrated policy-making and strategic planning competences of SEE municipalities requires strong dissemination activity and ZELS is an expert in enhancing communication and knowledge sharing via different tools between stakeholders, especially local governments and authorities, municipalities.

Therefore they will follow up the elaboration of the communication and knowledge sharing strategy. Their proficiency in designing websites as well as event organization and e-newsletter editing will be a profit to the project. With its participation in the RE-SEEties project ZELS will not only be a benefit to the whole partnership, but they look forward to refine their networking practices and e-services according to the specific needs of energy efficiency, renewable energies and efficient waste valorization.



2.4.19 OP2

2.4.19.1. Legal Identification Data			
Official name in English	Province of Potenza		
Full name in original language	Provincia di Potenza		
Abbreviation	PZ	Country	Italy
NUTS II Region	Basilicata	NUTS III Region	Potenza
Type of institution	Local public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage			
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.19.2. Geographic scope of the OP2 activities

2.4.19.3. Relevance of the proposed OP2 in this project (thematic competence)

COMPETENCE

One of the main activities of Potenza Province in the project topics is to provide a so called Support Structure to the Covenant of Mayors. In the frame of this work Potenza Province is encouraging small municipalities to adhere, supporting the elaboration of the Energy Environmental Plan of Potenza Province, promoting energy saving, energy efficiency (EE) and renewable energy sources (RES) at local level and fostering the reduction of greenhouse gas emissions produced by urban energy systems. The other significant responsibility of the Province is to support the Institution of the Provincial Waste Observatory in monitoring waste production, collection and disposal. Potenza Province coordinates the structure between regional territorial policies, urban planning activities (Provincial Structural Plan (PSP) and National law 142/90) and drafts of the eco-sustainable building regulation at provincial level to provide technical guidelines and incentives to reward EE and RES interventions in the Civil sector according to the good practices carried out by the Lombardi Provinces. The Province keeps an eye on the implementation of the Provincial Energy Plan aimed at boosting EE and RES and provides technical and strategic assistance to municipalities to adhere to the Covenant of Mayors. Raising awareness of the stakeholders regarding EE (Educa-RUE - Energy efficiency paths in educational buildings project <http://www.educarue.eu>) is also part of the Province's responsibilities.

CAPACITY

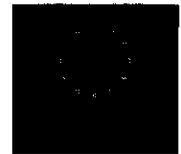
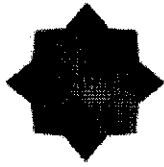
The Province of Potenza participates in many EU funded projects on energy themes. The staff is composed by different experts involved in Territorial Planning and Civil Protection. The Executive of the Territorial Planning Office, Eng. Alessandro Attolico, is highly qualified in energy related issues and has gained ample experience both in management of Public Administration and different EU funded-projects. An extended group of professional fellow-workers will support his job.

2.4.19.4. Description of the added value of its participation

Potenza Province is part of the Support Structure to the Covenant of Mayors. Supporting Structures provide essential support for Covenant Signatories and are key allies of the Covenant of Mayors Office. They provide a vital link to all municipalities and ensure that this European initiative is also accessible for smaller municipalities. Therefore they are recognized by the European Commission as indispensable actors and main contributors to the success of the initiative. More than half of the signatories have joined the Covenant of Mayors via Supporting Structures and their networking activities, so the utility of Potenza Province's contribution as part of the above detailed system is obvious. Furthermore, the Eco-school European Network (2005-2006) is a funding program to carry out integrated projects on education, management and environmental certification. Thanks to Eco-school, among others, outdoor learning environments are created to teach children and adults ecological principles through the design of the schoolyard landscape. Being part of the above initiation as the practical, educational part of energy efficiency issues and in the shaping of behavior patterns makes Potenza Province's involvement in the RE-SEETies project completely justifiable.

2.4.19.5. Description of the involvement of the partner in the project

Potenza Province has considerable experience in participating in international projects, initiatives and networking. Just to name a few, they promoted EE and RES at local scale by organizing Energetica Workshops and Exhibitions Congress, developed indicators to assess the environmental quality of the provincial territory and monitored its trend in the Observatory on the Local Environmental Quality in the Potenza Province. Moreover, they performed education activities on energy issues within the UN Decade of Education for Sustainable Development Programme and conducted a pilot study to test the ITACA Protocol in the framework of the Energy audit of the Potenza Province premise. Utilizing its own know-how Potenza Province will participate in the project events and will contribute to the success of the project with useful comments, observations, and remarks. Their overall aim is to have the increasing importance and responsibility of local and regional authorities in achieving and going beyond the EU 20-20-20 targets acknowledged and to exchange knowledge, ideas and experiences on energy and waste management, in particular in promotion of energy-efficient practices, efficient exploitation of local resources, exchange of good practices on waste management and evaluation of the feasibility of BAT.



2.4.20 OP3

2.4.20.1. Legal Identification Data			
Official name in English	ICLEI - European Secretariat GmbH		
Full name in original language	ICLEI Europasekretariat GmbH		
Abbreviation	ICLEI - European	Country	Germany
NUTS II Region	Baden-Württemberg	NUTS III Region	Freiburg im Breisgau
Type of institution	Non-governmental or non profit organisation		
Legal status	Governed by private law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	iclei-europe@iclei.org
Homepage	www.iclei-europe.org		
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.20.2. Geographic scope of the OP3 activities

2.4.20.3. Relevance of the proposed OP3 in this project (thematic competence)**COMPETENCE**

ICLEI ? Local Governments for Sustainability, is an:
 ? Association of over 1,200 local governments that represents their interests within the United Nations and at international forums, with 200 European members.
 ? A movement driving local sustainability through programmes and campaigns like the Cities for Climate Protection (CCP).
 ? A resource centre offering information, tools, networking, training and consulting services on topics, e.g. climate change mitigation and adaptation, sustainable procurement, integrated management, water, etc.

CAPACITY

Maryke van Staden - Climate & Air Team leader, Project Coordinator: Senior expert with 20 years policy and security experience, 10+ years working in the field of renewable energy & climate protection.

Carsten Rothballer - Climate Policy Officer: Expert dealing with training, risk assessment and international networking on climate and energy issues.

Ian Shearer ? Engineer, Senior Technical Expert: Senior expert addressing local government greenhouse gas inventory and technical guidance (Baseline Emission Inventory, Sustainable Energy Action Plan), with 20+ years experience.

2.4.20.4. Description of the added value of its participation

As a Covenant of Mayors Supporter ICLEI is able to share essential information with the members of the consortium on this initiative; as a local government network they have an overview of relevant tools, resources and best practice examples to offer for project partners ? also presenting sustainability as a foundation for future action in cities and towns. ICLEI links to other organizations as a thematic expert e.g. the International Standards Organization (ISO) on GHG emissions inventories standards for local governments or to United Nations Framework convention on Climate Change (UNFCCC), where ICLEI is the Local Government and Municipal Authority (LGMA) Focal Point. ICLEI is a membership organization, and has a number of associate members that are networks in their own right, e.g. KS-Norwegian Association of Local and Regional Authorities (Norway), National Procurement Ltd. (Denmark), Standing Conference of Towns and Municipalities of Serbia, Center for Environmental Studies Foundation (Hungary), etc. ICLEI's participation in the project offers incomparable dissemination opportunities for RE-SEETies.

2.4.20.5. Description of the involvement of the partner in the project

ICLEI is going to be involved in the project on the side of CNR-IMAA as an Observer organization. They will be invited to participate in project dissemination events and they will support the realization of dissemination objectives. Moreover ICLEI provides access to the following instruments: Cities for Climate Protection (CCP) Campaign, as a framework supporting community action; Mobilization, information and advocacy ? international Local Government Climate Roadmap to call for a strong post-Kyoto framework on climate change after 2012; Sustainable NOW web portal for sustainable energy communities; LG Action - climate and energy mobilization, information and advocacy: 3 local governments positioning papers on energy and climate, county profiles, case studies, local-national dialogue benchmarks; ENERGY FOR

MAYORS toolkit for CoM Supporting Structures; a collection of resources for local governments and their supporters and many more. ICLEI's overall aim is the improved understanding of the specific needs of the participating local governments in the region regarding climate and energy challenges. Gaining an insight into the potential interests and obstacles to join the Covenant of Mayors initiative and sharing available tools and resources that can support local climate and resource efficiency actions will be a benefit.



2.4.21 OP4

2.4.21.1. Legal Identification Data			
Official name in English	MINISTRY OF ENVIRONMENT, ENERGY AND CLIMATE CHANGE		
Full name in original language	YPOYRGEIO PERIVALLONTOS ENERGEIAS & KLIMATIKIS ALLAGIS		
Abbreviation	YPEKA	Country	Greece
NUTS II Region	Attiki	NUTS III Region	Attiki
Type of institution	National public authority		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage	www.ypeka.gr		
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.21.2. Geographic scope of the OP4 activities

2.4.21.3. Relevance of the proposed OP4 in this project (thematic competence)**COMPETENCE**

The Ministry of Environment, Energy and Climate Change (YPEKA) in Athens has been established in order to confront the continuous environmental problems and to adopt a new development model ? the model of Green Development ? that will ensure a better quality of life for every citizen. YPEKA has elaborated a strategic plan based on 4 pillars amplified into strategic objectives: (i) combating climate change by moving towards a competitive economy with low carbon consumption, (ii) natural resource and environmental protection, (iii) improve quality of life with respect to the environment and (iv) enhancement of environmental governance mechanisms and processes.

CAPACITY

An experienced expert from the relevant division of the Ministry as well as, on a higher level, the General Secretariat will follow up on the activities of the proposed project.

2.4.21.4. Description of the added value of its participation

YPEKA as the most relevant national authority will bring added value to the project as a facilitator of the endorsement process. With the experience in national energy planning and policy issues, the Ministry will verify that national activities and procedures will be compatible with national priorities in the field.

2.4.21.5. Description of the involvement of the partner in the project

YPEKA will participate in the project as an Observer on the side of Centre for Renewable Energy Sources and Saving. YPEKA will follow up on the national activities, be represented at project events organized in Greece, orientate about work package results and consult the national project team in order to make sure that the planning and proposed actions follow the national priorities. YPEKA is interested to exploit the findings of the project on national level, use new methodologies potentially introduced and utilize local project events for dissemination purposes.



2.4.22 OP5

2.4.22.1. Legal Identification Data			
Official name in English	Institute of Sociology at Hungarian Academy of Sciences		
Full name in original language	Magyar Tudományos Akadémia Szociológiai Kutatóintézete		
Abbreviation	Institute of Sociology	Country	Hungary
NUTS II Region	Közép-Magyarország	NUTS III region	Budapest
Type of institution	International organisation		
Legal status	Governed by public law		
National tax number			
Official address			
Phone		Mobile	
Fax		e-mail	
Homepage	www.socio.mta.hu		
Legal representative			
Name of the legal representative			
Position of legal representative			
Phone		Mobile	
Fax		e-mail	
Contact Person			
Name of contact person in project			
Position of contact person in project			
Phone		Mobile	
Fax		e-mail	

2.4.22.2. Geographic scope of the OP5 activities



2.4.22.3. Relevance of the proposed OP5 in this project (thematic competence)**COMPETENCE**

The Institute of Sociology at the Hungarian Academy of Sciences (MTA), with more than 50 associates is currently the biggest research establishment of Hungarian sociology. The researchers of the Institute conduct the empirical study of social processes with aspirations of developing sociological theories and methodology. As experts they participate in the management of the society, in elaborating the different sociological contexts of the social policy and economy, in the development of different types of reform concepts and also in their critical analysis. The associates of the Institute organize workshops, national and international conferences for the discussion of scientific issues.

CAPACITY

The Institute's Department of Research on Knowledge, Values, and Culture delegates an experienced fellow researcher Mr. Zoltán Ferencz to follow up on the project activity. Mr. Ferencz's is a talented scientist, who substantiated his reputation with exciting individual publications, referred national and international studies and reviews on the latest academic literature.

2.4.22.4. Description of the added value of its participation

The Institute of Sociology is a recognized organization with a well-deserved high level professional reputation. Their participation in the project is truly an added value as they provide a new sociological aspect of energy efficiency to pay attention to.

2.4.22.5. Description of the involvement of the partner in the project

The Institute of Sociology will join the RE-SEETies project on the side of Energiaklub Climate Policy Institute Applied Communications. As an Observer, they will follow up on the progress of the project by participating on local stakeholder fora. They will comment on project documents in their fields, e.g. on changes of social consciousness, environmental sociology, eco-sociological value setting, etc. and give methodological advise in the theme of public participation, public opinion and awareness raising. Being engaged to RE-SEETies will help the Institute of Sociology to identify potentially new factors influencing the shaping of environmental policies and become familiar with new survey methodologies to be utilized in relation to their dissemination activity. The Institute is traditionally in good relationship with civil society organizations (CSOs) and they keep an eye on their activity in the project's theme. Institute of Sociology would like to gain experience on sensitization of inhabitants as well as changing their behavior, and later, apply these observations in other collaborations with CSOs.



3. Project description

3.1. Project background

Resource efficiency is, and should be, a top priority in the SEE policy-making agenda, especially in light of excessive consumption of energy due to users / inhabitants' established behaviour, often uncontrolled waste production as well as lack of efficient coordination measures and awareness regarding how to use resources in a more conscious manner. The need to consider in resource management major externalities such as climate change and macroeconomic developments, e.g. the move from dependency on imported primary energy sources, is reflected in the flagship initiative 'Resource efficient Europe' of the Europe 2020 Strategy for smart, sustainable and inclusive growth. To boost resource efficiency, city leaderships have a major role to play at local and regional levels. The project therefore places municipality actors in SEE in focus and investigates what city leaderships can do within their scope of competence and responsibilities.

Budapest 18th District committed itself to elaborating a long-term development concept of a resource efficient urban community, given the increasing need to rethink energy policies and also to come up with viable solutions to landfill management on the territory of the District (e.g. the optimal utilisation of the Csévi dumpsite). However, the city realised that the best way to tackle such a comprehensive issue is via joining forces with other cities and regions that face similar challenges and share the view that improving resource efficiency is a key to sustainable development, creating growth and contributing to SEE competitiveness and territorial cohesion.

8 SEE regions and cities (Budapest HU, Potenza IT, Miercurea Ciuc/Harghita RO, Egaleo GR, Nitra SK, Ptuj SI, Zagreb County/Ivanic Grad HR, Skopje FYRO MK) are represented in the RE-SEETies partnership with the ambition to work out a step-by-step methodological framework along the vision of becoming resource efficient urban communities.

Partners' common background is based on numerous development scenarios and strategies regarding waste management and energy efficiency, the major focus areas of the project. Most partner cities are signatories to the Covenant of Mayors Initiative, those that are not are aspirants. However, the process of elaborating the Sustainable Energy Action Plans (SEAP) and other existing strategies notwithstanding, partner cities intend to broaden out the methodological framework for their strategy building to ensure the integration of some important concepts and a clear understanding of their interactions and dependencies (waste and energy especially). In line with this approach, partner cities decided to share with one another their specific cases and based on these, work towards creating a common methodological toolkit that can be applicable in other SEE cities as well and also beyond.

Initially, the core partnership consisted of LP, CNR-IMAA and CRES who have good working relations. Criteria for partner search included the following: (i) ensure vertical and horizontal representation in the extended partnership, with the involvement of all key actors in the process, such as municipalities, energy agencies, NGOs, regional level public authorities; (ii) represent a city from each participation region; (iii) ensure a critical mass through the representation of a number of SEE cities for the purpose of wide uptake of project achievements; (iv) represent all important thematic aspects by involving professional organisations; (v) involve endorsing bodies in the extended partnership; (vi) represent a professional

network in the extended partnership to enhance wider dissemination of project results.

As a next step, by organising initial stakeholder meetings, each partner region ensured that regional stakeholders are familiar with the project and their later role. Partners assisted concept and budget development by providing their inputs via questionnaires and several virtual partner meetings.

3.2. Problem or challenge to be addressed

In SEE, for centuries the natural environment of the area forced the local communities to make the maximum use of the resources and energy sources available at the region. This legacy was neglected in the recent past due to centralisation, industrialisation and new consumption patterns. Energy and resources demand is expected to rise rapidly in the near future due to the envisaged convergence to the rest of the EU. A crucial problem in the area, also identified by all PPs, is that municipality leaderships lack comprehensive strategies that tackle waste and energy issues in an integrated way. However, this integrated approach is very timely as SEE is facing unprecedented challenges in the energy sector, due to increasing import dependency, decreasing fossil fuel supplies, rising prices and climate change. At the same time, energy efficiency, renewable and low-carbon energy technologies constitute a rapidly growing international market and hold the opportunity of creating numerous high-skilled jobs. Many of these technologies build on the connection of energy and waste issues (e.g waste valorisation to produce energy). This asset should be properly exploited as waste represents an enormous loss of resources in form of both materials and energy and waste management itself creates environmental damage.

A brief overview of partners' problem analyses:

BUDAPEST: Lack of optimal and integrated waste management measures to process the large amounts of green waste produced. Need to lower costs of waste management. Lack of strategies and know-how to produce energy from waste processing.

POTENZA: Scarce efficiency of energy uses both in public buildings and households (mainly due to space heating), underexploitation of renewables (in particular PV and geothermal). No district heating/cooling grid is available. Low awareness regarding resource efficiency both among planners and citizens. Landfill problems due to leachate pollution of groundwater and social intolerance of the local incinerator (currently inactive).

SKOPJE: Low public awareness of resource efficiency, lack of knowledge and low information about new technologies and good practices in the public sector. No proper waste management. Insufficient administrative capacity. Not optimal use of RES and EE technologies, inefficient energy use and energy supply.

ZAGREB COUNTY/IVANIC GRAD: Heavy reliance on non-renewable energy sources. Energy-waste management issues are treated completely separately without any synergy. Sporadic development of energy policy and legislation at regional level.

PTUJ: Overexploitation of landfills. Insufficient awareness on proper waste separation, waste prevention and reuse of materials. Few people compost bio waste on the home garden.

EGALEO: Need to reduce the use of electricity and fossil fuels in municipal and commercial buildings and residencies. Need to use photovoltaic for electricity production and to change established behavior of inhabitants concerning energy use.

HARGHITA: Lack of energy management strategies. Many energy related investments without keeping local interests in the first place. Under-exploitation of hydro energy & biomass potentials. Need for know-how on landfill management to break the monopoly of only one big multinational company providing municipal services (waste management, city cleaning).

NITRA: Difficulty in ensuring sustainability due to often changing strategies. Lack of knowledge on optimal implementation of complex action plans. Need to upgrade EE strategy for relevant & efficient investments in energy sector.

Upon synthesising individual problem analyses, PPs identified 3 problem areas for improvement: (1) city leaderships tend to tackle waste & energy issues separately; (2) there is a lack of awareness and knowledge among large consumers & public households about efficient energy use & waste valorisation; (3) there is a need to better utilise available BAT solutions regarding RES, EE & waste management.

3.3. Main objectives of the project

The project specifically tackles two major elements related to resource efficiency, i.e. energy and waste, in an integrated manner. This way it sheds light on the challenges of energy consumption and waste production and disposal (e.g. current unsustainable tendencies), but also the interrelations and opportunities thereof (e.g. awareness raising among consumers to boost energy saving, waste valorisation, efficient landfill utilisation, more coordinated and efficient exploitation of RES, etc). The project focuses on the demand side, and investigates how consumption patterns may be changed and how policy-making alternatives may support the changing demands, via city leaderships working on sustainable resource management and coordination strategies with innovative solutions, tools, incentives (improved governance), especially regarding waste valorisation and RES utilisation.

The project partners are members of or aspirants to the Covenant of Mayors initiative. Thus they are either already in the process of producing their Sustainable Energy Action Plans (SEAP) or have committed themselves to elaborating an integrated strategy that is compliant with the targets of the Covenant of Mayors initiative. SEAP mainly focuses on reducing CO2 emissions. However, in order to reflect upon the complex challenges Europe faces, the project partnership commits itself to extend the scope of analysis and strategy making in the broader frame of resource efficiency. In this endeavour, methodologies for the elaboration of SEAP will be of great use (e.g. Joint Research Centre's guidelines 'Existing Methodologies and Tools for the Development and Implementation of Sustainable Energy Action Plans').

Long-term goal / vision:
To turn SEE cities into resource efficient urban communities, in compliance with the requirements of the relevant EU policies and legislation

Main objective:
To improve the integrated policy-making and strategic planning competences of SEE municipalities in the field of energy efficiency, RES and waste valorisation, for the purpose of changing consumption patterns and supporting changing demands with innovative solutions, tools and incentives. The project intends to intensively build on the existing methodologies (e.g. LCA) of the SEAP elaboration process.

This objective will be achieved through the following specific sub-objectives (SO):

SO1 FORECAST: To carry out in depth analysis of current and future energy use and waste production at municipality level, in order to have a clear insight into consumer patterns (& also to understand their needs) & to have a basis for strategic planning

SO2 TECHNOLOGY: To examine the application of sustainable energy sources & waste management/processing technologies to the urban context focusing on their strengths, weaknesses, costs, interdependencies, requirements & potential, & make clear the synergy involved in the co-application of renewable energy, energy efficiency and waste valorisation measures and defining a technology roadmap / list priority

SO3 CHANGING BEHAVIOUR: To address various target groups concerned in resource efficiency and offer them solutions & alternatives to achieve sustainable energy uses, waste management & less waste production (e.g. avoiding ? re-using ? recycling)

SO4 POLICY: To develop & offer innovative policy-making tools, practices, incentive measures for various target groups concerned in resource efficiency

SO5 SYNTHESIS: To synthesize findings in the form of an integrated toolkit for SEE municipalities & also in the form of town-specific municipality strategies & action plans, to help them achieve sustainability targets & become resource efficient urban communities. The toolkit and the local strategies will build on existing sustainable plans and strategies (e.g. SEAP) and existing methodologies (e.g. LCA).

SO6 ENDORSEMENT: To ensure wider uptake of project results in SEE and EU and ensure the endorsement process at all policy-making levels.

3.4. Contribution of the project objectives to the objectives of the Priority and Aol (relevant ToR if strategic call)

The RE-SEETies project responds to Aol 2.4 'Promote energy and resource efficiency?'. The main aim of Aol 2.4 is to cooperate in the adoption and adaptation of EU policies and directives in the relevant fields and to prepare the SEE area to cover the expected rise in energy demand and resources consumption through environmental friendly approaches.

RE-SEETies significantly contributes to achieving the Aol's aim by focussing on renewable energy sources (RES), energy efficiency (EE) and waste valorisation in an integrated manner. The integrated approach is an absolute need to address the complex ecological and environmental challenges that SEE cities face. By placing municipality and city leaderships in the focus, the project also responds to the process of enhancing policy-making and strategic planning in relation to resource efficiency, respecting relevant EU policies and regulations. Besides an emphasis on policy-making, RE-SEETies works out strategies to sensitise the general public, i.e. the end users, to their pivotal role in the aspiration of turning SEE cities to resource efficient urban communities. Further, investigating into the regional potentials of RES and the local applicability of up-to-date technologies, the project supports the widespread use of environmental friendly technologies and approaches.

Within Aol 2.4, the project specifically contributes to the following possible actions: developing policies for sustainable energy supply and resource efficiency at a national or regional level, which help to implement the relevant EU guidelines and directives; setting up joint strategies for energy saving and energy efficiency; promoting the development of sustainable waste management activities and the movement to a recycling society; stimulating energy efficiency and the development of renewable energies.

With regards to the Background study to support the 'strategic project generation process' in SEE programme area, the project contributes to the following strategic themes:

No 11. SEE resources consumption foresights with the objective of preparing authorities and stakeholders in SEE for the development of energy and resources consumption related to external drivers & pressures such as climate change & macroeconomic developments. RE-SEETies utilises resource consumption forecasting for the purpose of providing real life calculation basis for an efficient strategy building process.

No 13. Support for development and marketing of renewable energy with the objective to assist the sustainable development of the RES market in SEE. The project deals with RES as an important aspect of improving resource efficiency at municipality level, as a viable alternative to dependence on primary energy sources. The project intends to foster dialogue between planners, producers and users, as part of the integrated strategy building process. Only by allying various interest is it possible to move towards the sustainable use of our resources.

The RE-SEETies partnership comprises professional institutions, municipality & city actors, development

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agencies, civil society actors, public authorities, municipality associations & research actors from 8 SEE countries. Also, cities that are represented are of various character in terms of size of population, habitate type, RES potentials, advancement in strategic policy-making, etc. Thus, the project has brought together a considerable sample of SEE cities and already represents a critical mass. Project activities are designed in a way that other cities and regions will be reached within and beyond SEE. These activities and project features include: involvement of an international network (ICLEI) as an observer, organisation of stakeholder platform meetings, providing and disseminating stakeholder recommendations via attending thematic events and conferences, inviting acclaimed international experts to peer reviews and project events, mobilising of partners? existing networks, etc.

3.5. Methodological approach**PHASE**

EU state-of-art regarding both resource efficiency, specifically focussing on methodologies, technologies, planning processes, and also resource consumption forecasting. Determine main thematic aspects / elements of the integrated SEE methodological toolkit (initial step-by-step methodology) and set up initial criteria for assessment. Work out concept papers and methodologies for implementation, and set up project structures. Discuss all issues related to the project launch at the launching event. Each PP defines its case study profile (i.e. a combination of specific areas to focus on in the local strategy and action plan, in line with local particularities) as a starting point for the intensive strategy building process and peer review exercise.

II

PHASE

Intensive strategy building with local expert teams, key stakeholders (via consultations, stakeholder platform meetings, mentoring programme) and assessment and support group (ASG). During the elaboration process regarding PPs? cases, interim results and achievements will be assessed by ASG against the initially set up criteria for assessment. This way, the criteria will serve as an ?evaluation grid?, but also the local cases feed into the finalisation of the criteria, which will lead to the transnational toolkit. A peer review workshop will be organised by each PP city, attended by the representatives of cc. 4 other PPs, ASG members, acclaimed international experts and local/ regional/ national stakeholders. Each PP city finishes the development of its resource consumption forecast, as an important source of inputs for further work on the transnational toolkit and local strategies. Each PP city draws up its case conclusion to be discussed for the purpose of synergy building at the RE-SEEties Symposium. This large scale mid-term thematic and publicity event will also be an excellent platform for bringing fresh ideas, inputs from EU level actors, policy-makers, networks into the synthesis process, enriching project outcome.

III

PHASE

Based on the synthesis, finalise the criteria for assessment and eventually the integrated SEE methodological toolkit, including recommendations for programming. Based on this, each PP city finalises its local strategy and action plan, which is basically the further elaboration & specification of the case study profiles, fed by other PPs? cases and the transnational findings. These documents will include an endorsement plan as a result of the active stakeholder engagement accompanying strategy building, & concrete measures to be taken, in the form of project ideas with budgetary forecasts, as well as policy recommendations. The final outcome of the strategy building process will be presented at the final event, to function as the major end-term thematic & also publicity event of the project.

Implementation will be steered & monitored via 4 SC meetings, 6 transnational expert workshops. In the 2nd and 3rd phases, international & national thematic events and conferences will also be attended to ensure wider dissemination and channelling project results into EU & national policy frameworks.

As for the thematic methodology framework, efficient policy-making in resource efficiency requires an integrated, multidisciplinary approach. This is enhanced by the Life Cycle Assessment (LCA) methodology (also used for SEAP), which e.g. related to CO₂ emissions - includes not only the emissions of the operating phase, but also all emissions of the supply chain & disposal phase. This assessment methodology will be useful for the broader project frame of resource efficiency & will be a good basis for integrative strategic planning. LCA is an internationally standardised method (ISO 14040 series) & used by a large number of companies and governments, including for Carbon footprinting. LCA is the scientific basis used typically behind e.g. the Thematic Strategies on Natural Resources and Waste, the Ecodesign Directive, and Ecolabel Regulation.

3.6. Transnational approach

In line with the SEE OP, transnational cooperation within RE-SEETies emerges from comparing the different regional contexts in relation to improving resource efficiency at the municipality level. As a core feature of transnational cooperation, RE-SEETies emphasises synergy building at 3 levels: (i) aligning diverse local and regional interests by enhancing dialogues between key stakeholders representing major target groups; (ii) collecting and analysing existing strategic documents with the purpose of putting them together and further elaborating them along the common vision of creating resource efficient urban communities; (iii) synthesising ideas and inputs from different SEE cities and regions to create a transnational step-by-step methodology for resource efficiency. All this will be carried out to achieve the critical mass to properly initiate development processes at transnational, national and regional levels, and to pave the way for future development in SEE regions.

The problem itself is transnational: the challenge of resource efficiency does not respect borders. Inefficient use of energy and uncontrolled waste production contributes to global GHG emissions, exacerbating the adverse effects of climate change. In light of this, the partnership sticks to a transnational vision of turning SEE cities into resource efficient urban communities, thereby playing a pioneering role in enhancing the environmental sustainability of the whole region, also to be considered a significant impact of the project.

Activities and methodology also clearly depict a transnational character. The peer review process, in the frame of which case study profiles are further elaborated and finally converted into local strategies and action plans, is implemented with the active participation of key stakeholders, experts and other partners, offering a platform to facilitate exchange of knowledge and ideas and also to serve as on-the-spot development workshops. Moreover, the involvement of professional institutions with extensive knowledge and specific expertise in the thematic fields and also access to key actors within their own networks has value added to transnational cooperation. The Assessment and Support Group (ASG) composed of these institutes, provides an opportunity for overall quality control and transnational technical support for each city along a set of pre-defined criteria for assessment. The integrated SEE methodological toolkit is elaborated via an iterative process between the transnational and local levels. The initial criteria for assessment will be used to evaluate interim outcomes of partners' strategy building process. Also, the outcome of partner level strategy building, i.e. case study profiles and case conclusions, will be important contributions to the finalisation of the integrated SEE methodological toolkit for resource efficiency, including final SEE criteria for assessment.

Following from the activities, the core project outputs also show a transnational character. The EU state-of-art reports on resource consumption forecasting and resource efficiency investigate into the available good practices across the EU. The core project output, i.e. the integrated SEE methodological toolkit, provides valuable strategic guidance for SEE municipalities regarding how to improve resource efficiency by applying smart strategic measures in city planning. The mentoring programme developed for thematic experts of participating municipalities will be designed to be immediately available for other interested parties as well. The resource efficiency web-portal will be a transnational 'market place' of ideas, inputs,

strategies,

etc.

3.7. Expected outputs and results

RESOURCE EFFICIENCY INFORMATION SUB-PORTAL (WP2 A2): on EE, RES and waste valorisation, as a hub with specific information from partners (local city level)

EU STATE-OF-ART ON RESOURCE CONSUMPTION FORECASTING (WP3A1) ensures that this important benchmark work will be based on up-to-date methodologies.

RESOURCE CONSUMPTION FORECASTS (WP3 A3): for the purpose of identifying the current energy use and waste production patterns of the cities and to make forecast estimations on the future developments based on BAU and policy scenarios.

EU STATE-OF-ART ON RESOURCE EFFICIENCY (WP4A1) focussing on the identified areas for improvement, such as integrated policy-making, changing consumer behaviour and up-to-date technology. An important benchmark for the transnational and local strategy building process.

INITIAL STEP-BY-STEP METHODOLOGY AND CRITERIA FOR ASSESSMENT (WP4A2): ASG partners draw up this initial methodological framework building on existing methodologies (e.g. LCA). This initial framework with criteria for assessment will be used as an 'evaluation grid' for the elaboration of partner cases, which latter in turn will contribute to converting the initial framework into an integrated SEE methodological toolkit.

The aim of the INTEGRATED SEE METHODOLOGICAL TOOLKIT (WP4 A2) is to develop a step-by-step assessment for creating a highly efficient and sustainable resource efficient future of municipalities promoting the development of coherent and appropriate planning practices across SEE, in compliance with the requirements of the relevant EU legislation.

LOCAL STRATEGIES AND ACTION PLANS with endorsement plans and policy recommendations (WP4 A3): To be developed based on the synthesis of partners' case conclusions (WP5 outcome), building on partners' existing initiatives, strategies and development plans. Also includes plans for further endorsement, as a result of WP6.

FEASIBILITY STUDIES ON RES POTENTIALS (WP4 A3): Each participating city elaborates a feasibility study regarding a chosen technological solution. These studies will feed into the integrated SEE toolkit and the local strategies.

ASSESSMENT AND SUPPORT GROUP ? ASG (WP5 A1): A transnational body composed of professional institution partners to cover the thematic aspects of the project, with the following functions: (i) assess partners' case development against the initially set p criteria; (ii) provide overall quality control for strategy building, both national and transnational.

CASE STUDY PROFILES (WP5 A2): Each partner city will draw up a report on a combination of specific areas to focus on in the local strategy and action plan with development scenarios, in line with local particularities, to serve as a starting point for the intensive strategy building process and peer review exercise.

PEER REVIEW WORKSHOPS (WP5 A3): During these workshops, partners will obtain valuable information for their strategy building, & also, they will contribute to the hosting partner's work with their own ideas and inputs.

CASE CONCLUSIONS FOR STRATEGIES (WP5 A4): Each city synthesises the outcome of the peer review process in the form of a case conclusions report, to be discussed at the Symposium & to be the basis for the finalisation of the integrated toolkit and the local strategies & action plans.

REGIONAL/NATIONAL STAKEHOLDER PLATFORMS with platform meetings (WP6 A1-2): To ensure that strategy building takes into account the interests of key stakeholders & also that endorsement of project results starts at an early stage of implementation.

MENTORING PROGRAMME (WP6 A2): Each partner city will participate in a mentoring programme to be developed by the NGO partner, aiming at thematic experts in municipalities that are in charge of preparing decision-making processes related to resource efficiency (energy & waste focus). The outcome of the

mentoring process will be summarised in a guide for successful planning & decision-making that will feed into the integrated SEE toolkit.

3.8. Plans for sustainability and transferability of projects results

INSTITUTIONAL SUSTAINABILITY is guaranteed in each city by the expected continuation of the operation of stakeholder platforms. These bodies comprising key local, regional and national stakeholders will resume and finalise the endorsement of project achievements, as a result of intensive stakeholder engagement in strategy building during project lifetime. As regards the local ownership of project outputs, each partner city will elaborate a local strategy and action plan (available for the public) that will include strategic measures and concrete investment plans for the future.

FINANCIAL SUSTAINABILITY is ensured via the local strategies and action plans as they will outline not only strategic measures to be taken but also concrete project ideas with potential budgetary forecasts. The plans will also provide recommendations for the 2014-20 EU programming period, formulate concrete recommendations naming potential funding instruments, also including transnational programmes (e.g. LIFE+) to secure future finances to implement the development plans. Furthermore, as regards stakeholder platforms, these will continue to be financed from own public sources. With regards to the resource efficiency information sub-portal, the consortium will sign a special agreement as to the future use of this portal by partner cities.

POLITICAL SUSTAINABILITY is ensured through the endorsement plan to be developed by the stakeholder platform of each city. Policy makers that ensure the endorsement process are directly involved in the partnership. The endorsement plans will outline concrete steps and measures to be taken by each PP organisation and also its stakeholder group, for development and investment plans to be pipelined into and accepted via local, regional and also national decision-making mechanisms. Further, partners that are non-signatories to the Covenant of Mayors, aspire to join the initiative. Also, partner cities consider joining the ICLEI network. This would result in further direct dissemination of project know-how among other interested European cities.

Transferability is an integral part of the project. The main structure to ensure the alignment of various interests and ideas is the stakeholder platforms. Already the case study profiles reflect the inputs and stance of major stakeholders. Extensive stakeholder engagement follows through the entire project, with regional meetings organised, interim recommendations formulated, and finally, an endorsement plan after project lifetime designed for each city. Also, professional institutions as ASG members do not only ensure overarching technical support but also widespread dissemination in their own networks. The role of stakeholder platform managers is to enhance continuous exchange between participating cities. The transnational toolkit is the major output to be taken up by non-partner regions.

RE-SEEties links to the EU reflection process in the project topic. PPs participate in various thematic and policy-making events. Presentation materials will be regularly updated to reflect project progress. Major project findings will be turned into promotional material tailored to the interest of different audiences. A non-exhaustive selection of opportunity to transfer project results: Events organised by major EU actors such as ICLEI - Local Governments for Sustainability, Wessex Institute of Technology, MESAEP - Mediterranean Scientific Association of Environmental Protection, ESF - European Energy Conferences, WSEAS - The World Scientific and Engineering Academy and Society, CEMR ? Council of European Municipalities and Regions. Further, the following events may be attended: Annual Conference of Energy Cities, CIVITAS Annual Forum, World Sustainable Days, Sustainable energy week in Brussels, ManagEnergy Conference ? ManagEnergy Competition for the best RES/RUE project, Sustainable Energy Week in Brussels organised every year, events organised by the Covenant of Mayors.

3.9. Target groups/ stakeholders involvement

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Each participating city involves various organisations having a stake in improving integrated planning and strategy making competences in the field of resource efficiency at municipal level. In the stakeholder platforms to be set up by each participating city and region, all types of target groups will be represented: endorsing bodies from local regional and, if relevant, national levels, development and energy agencies, professional and knowledge institutions, utility companies, consumer associations, RES producers, civil society. Soliciting inputs from a large variety of key stakeholders will be important during project implementation, given the multi-faceted nature of the project topic and the need for proper initiation of the endorsement process from an early stage. Partners have already taken steps to mobilise relevant stakeholder organisations as described in WP6 A1. However, the finalisation of the stakeholder platforms will take place in the initial implementation phase.

Platform managers will attend a training on efficient moderation, mediation and communications with divergent parties, to ensure that they are properly prepared for managing an intense 2-year strategy building process and that stakeholder engagement is carried out based on a common methodology. During implementation, stakeholders are reached through a variety of means, e.g. attendance in platform meetings at which they present their inputs, attendance in project events, regular consultations, etc.

Although key stakeholders represent the important target groups of the project, RE-SEETies lays emphasis on reaching the general public as well, especially because it works on behaviour change of consumers. Through its communication activities (e.g. campaign) it will raise awareness of citizens about the project challenges, the possible solutions, and also how they could contribute to improving resource efficiency at the personal level.

Of the stakeholder organisations, the following bodies are observers or ASPs: Institute of Sociology at Hungarian Academy of Sciences-HU, Potenza Province-IT, ZMOS - Association of Towns and Communities of Slovakia-SK, Energy Centre Bratislava-SK, Ministry for Environment, Energy and Climate Change-GR, Harghita County Council-RO, City of Ptuj-SI, Ivanic Grad-HR, ZELS - Association of local self government of FYR of Macedonia. Their involvement in the extended partnership guarantees that each participating partner city is supported by an endorsing body that has significant political clout in the process of approving project results. Also, the ASPs and observers ensure wide dissemination of project achievements at national and international levels, especially via their own existing networks. This latter aspect is further reinforced by the involvement of ICLEI ? Local Governments for Sustainability, which is an association, a movement and a research centre with over 1220 local government members committed to sustainable development.

Observers' main role will be to follow up on project evolution by providing their inputs and ideas and disseminate project results at events, workshops attended or organised by them. ASPs also have the opportunity to participate in project events and workshops, such as the launching and final events, RE-SEETies Symposium and peer review workshops. This way, they closely monitor project progress. With ASPs and observers, the extended partnership makes the project's governance structure sustainable and complete.

3.10. Capitalisation of results

A number of projects have tackled the REE-SEETies topics from various perspectives. The most important projects which RE-SEETies capitalises on or wishes to cooperate with are as follows:

SEE: ENER-SUPPLY (LP is Municipality of Potenza) assists local territories towards a more sustainable energy system and energy management implementation increasing the use of RES and the implementation of EE measures.

Baltic Sea: REMOWE deals with regional mobilizing of sustainable waste-to-energy production. BalticClimate tackles challenges and chances for local and regional development generated by climate change. Urb.Energy aims at the elaboration and partly implementation of transferable integrated concepts and strategies for the sustainable and holistic rehabilitation of residential areas

CENTRAL: MANERGY is paving the way for self-sufficient regional energy supply based on sustainable energy concepts and renewable energy sources. GovernEE is developing a toolkit on improved governance in Energy Efficiency. ENSURE enhances the energy performance of urban structures by applying integrated approaches for an energy efficient urban development at district level.

MED: ENERMED and MEDSTRATEGY (CRES is involved as a partner) are both based on the same concept, sustainable development of local communities in the field of RES and EE. ZERO WASTE (BISTRA is a partner) aims to maximize resources and energy and to reduce the amount of waste that ends up in landfills, deviating the amount of materials and resources in order to re-use them and include them in recycling schemes and processes that act as drivers of economic activity and sustainable development of the regions.

IEE: EASY defined and spread a model of local based energy systems for small and medium scale urban decentralized areas. MUSEC developed and implemented a Sustainable Energy Community (SEC) strategy. SECURE aimed to transform city districts to ecological sustainability. ENPIRES's goal was to gain insights into local energy and urban planning throughout Europe, and to set guidelines for ambitions for CO2 reduction, local agreements and local policy process.

LIFE: RACES aimed to raise awareness on the climate change within specific target groups. LAKs highlighted the important role of cities by showing their potential in grasping existing opportunities and synergies to actively contribute to the achievement of the Kyoto goals, and the targets set by the EC within the Climate Action and renewable energy package approved in December 2008.

Compared to other projects dealing with resource efficiency, RE-SEETies' obvious added value is its integrated approach related to EE, RES and waste valorisation. Further, few projects have municipalities, city leaderships in their focus, despite the importance of reflecting the synergies between these elements already in strategic planning. The topic of waste management and valorisation also deserves more attention in the comprehensive frame of resource efficiency. RE-SEETies' core transnational output, the integrated SEE methodological toolkit for resource efficiency will be the outcome of an intensive case specification process in 8 partner cities, which is in itself a valuable contribution to SEE environmental sustainability. The elements of the mentioned projects that RE-SEETies capitalises on will be carefully considered for the elaboration of the state-of-art reports, which will serve as a baseline for the strategy development process. Via comprehensive stakeholder engagement, cross-fertilisation with ongoing projects is also ensured.

3.11. Possible internal or external constraints during and after project implementation and solutions foreseen

The project does not have any major constraints and it has taken actions to prevent the most frequent risks of an EU project of this scale:

- ? A legally binding Partnership Agreement is signed by the partners, ensuring a legal protection and serves as a basis for practical solutions if, e.g. one of the partners does not perform/quits the project.
- ? Efficient project management: ensured by qualified management teams. These actors are to be able to lower risk of project failure by taking appropriate measures in time in case of unforeseen events.
- ? Targets for meeting efficiency: ensured by ongoing assessment of the project progress by the LP, WP leaders and the assessment and support group, as well as by the project's relevance to partners' and programme challenges;

? Producing detectable outcomes: ensured by knowledgeable partners responsible for project topics and/or with the relevant decision-making power. The major risk concerns the follow-up and continuation of the interventions after project closure (project impact) due to 1) lack of political will under new political leaderships 2) financial problems due to current financial crisis. The actions to prevent risks concerning follow up are:

? Strengthening the political support to the project by consulting with the relevant political levels and transnational actors (networks) already during project development and ensuring their direct involvement in the project: as ASP partners or as members of the regional / national stakeholder forums

? Consensus building as part of the strategy building process with the aim of embedding RE-SEETies in the latest policy frameworks

? The finalisation of the endorsement process is ensured by the continuous and active engagement of key stakeholders from an early stage of implementation, through the regional/national stakeholder platforms, the mentoring programme, regular consultations, etc. Further, at the project's outset, each city will elaborate a roadmap for endorsement, setting a path for the approval process of project results, in agreement with all key stakeholders. Towards the project end, a final endorsement report will outline how far the endorsement process has gone and what are the necessary steps to be taken after the project lifetime. These final reports will also be agreed upon by key stakeholders and will be finally approved at the final event.

? Specific project actions dedicated to the future financial sustainability of project outcomes: financing/funding sources investigated

? Efficient dissemination of results towards the general public and also policy- and decision-makers with regards to the importance of resource efficiency at municipality level

3.12. Contribution to the Community Cohesion Policy and the Programme's overall objective/strategy

Re-SEETies contributes to the EU Cohesion Report of EU2020 Strategy and the global objective of the SEE Programme 2007 - 2013 which is the improvement of the territorial, economic and social integration process and contribution to cohesion, stability and competitiveness through the development of transnational partnerships and joint actions on matters of strategic importance. Of main priority of the EU's Cohesion Policy is Objective 1 of the Structural Fund, working to promote harmonious development and reduce regional disparities. Re-SEETies is mainly relating to Priority Axis on Innovation, Environment, Sustainable Growth Areas.

Below is a summary of the main elements of the project contributing to EU Cohesion Policy and the SEE Programme general objective:

- 1) Improves the territorial process: Re-SEETies aims at transferring knowledge of innovative, integrative waste/energy models. Cooperation in this field can help reduce knowledge/capacity gaps and to develop certain regions of excellence contributing to an overall increase of prosperity. It contributes in its result, outputs and transnational coverage to a more harmonious, balanced, efficient, sustainable territorial development of SEE.
- 2) Regional interdependencies are increasingly important, which calls for continued networking, cooperation and integration between various regions of the EU at all relevant territorial levels.
- 3) Strengthen economic growth: Energy efficiency, renewable and low-carbon energy technologies constitute a rapidly growing international market and hold the opportunity of creating numerous high-skilled jobs.
- 4) Enhances the social integration process: poorly planned and managed waste management and disposal facilities constitutes a real social problem not only in regard to health concerns but segregation. Methodologies integrating waste and energy production creates a more positive local image which the local/regional population benefits from (socio-economic and environmental impacts).
- 5) Enhances the competitiveness of the SEE region: energy actions virtually always have positive effects on

general competitiveness. Many of these technologies build on the connection of energy and waste issues (e.g waste valorisation to produce energy). This asset should be properly exploited as waste represents an enormous loss of resources in the form of both materials and energy and waste management itself creates environmental damage.

- 6) Contributes to stability: sound energy and waste practices enhances stability in a region. This is proven in environmental and security related research. Practices that cause environmental and health dangers are counterproductive to stability. Equally, practices that generate jobs and social inclusion increases stability.
- 7) Facilitating innovation, entrepreneurship, knowledge economy and information society: the methodology developed by the project can provide basis for further similar investments into waste and energy producing facilities/technologies enhancing the local/regional entrepreneurship
- 8) Improving the attractiveness of regions and cities, taking into account sustainable development, physical knowledge accessibility and environmental quality by integrated approaches and concrete cooperation and action and visibility results:
- 9) Cooperation at all levels: the project comprises wide stakeholder cooperation with municipalities, energy agencies, NGOs, regional level public authorities, with a city cooperating from each participation region. The cooperation will be sustainable through high thematic cooperation (involving professional organisations) and endorsing bodies in the extended partnership.

3.13. Consistency of the project with EU horizontal policy on environmental sustainability

Environmental sustainability

RE-SEETies activities are coherent with the EU's environmental objectives. The partnership's approach to environmental sustainability is also in line with the objectives Europe 2020 - Strategy for smart, sustainable and inclusive growth, specifically with the development of sustainable growth (a resource-efficient, greener and more competitive economy). RE-SEETies project makes a significant contribution to one of the key priorities, of the EU Sustainable Development Strategy, namely conservation and management of natural resources and also to the strategies of the 6th Environmental Action Programme, those covering climate change, sustainable use of resources, and waste management. In line with the Gothenburg Sustainable Development Strategy, RE-SEETies aims at strengthening the synergies between sustainable development and growth by putting environmental effects under the spotlight.

As far as concrete project activities are concerned, the strategy building process in the frame of RE-SEETies will include an environmental dimension as part of considerations for sustainable development. In concrete terms, the project focuses on efficient policy-making and strategy planning in resource and energy efficiency, RES and waste valorisation. Also, the local strategies and action plans to be developed by each partner will involve environmental assessment of the feasibility elements proposed. Besides provisions coming from the project's environment driven content, the project implementation itself reflects also considerations for the environmental sustainability, e.g. through combining project meetings and workshops to reduce the carbon footprint of the project.

3.14. Consistency of the project with EU horizontal policy on opportunities and non-discrimination

Equal opportunities

Due to its focus on promoting RES, energy efficiency and waste management, the project affects equal opportunity and non-discrimination in a neutral way. During the project development phase, the partnership has ensured that the involvement of staff and expertise was based on competences and

experience related to the field that RE-SEETies tackles, and not on sex, racial or ethnic origin, religion or belief, disability, age or sexual orientation. The same non-discriminatory approach will be applied in the implementation phase as well.

3.15. Level of joint cooperation

The potential beneficiaries will cooperate in at least two of the following ways:

<p>Joint development of the project's idea</p>	<p>RE-SEETies was jointly developed by partners from different Member States via bilateral communication (e-mail, telephone) and virtual conferences. This process has been coordinated by the Lead Partner involving all the other partners from the very beginning of the design process. Partners commented and complemented the content outline of the project by filling in well structured questionnaires and later via targeted bi- and multilateral discussions in electronic ways. They have duly contributed to the finalisation of budget details to create transparent and real-cost based partner budgets.</p> <p>As part of the development phase, networking and discussions with stakeholders, professional organisations and networks related to project implementation have already started. RE-SEETies project clearly integrates the ideas, priorities and actions of stakeholders representing different sides of the MS. As a result of this transnational and multi-sectoral dialogue, the project objectives and activity structure reflect the variety of approaches followed by stakeholders, associated strategic partners and observer organisations on a transnational scale such as authorities, energy agencies and research centres from 8 countries from the SEE programme area, and also beyond.</p>
<p>Joint implementation of the activities</p>	<p>Each partner is involved in the decision-making and monitoring (via Steering Committee) at all stages of the project progress and also actively contributes to day to day implementation. Transnational projects meetings serve the purpose of exchanging knowledge, evaluating the project progress, agreeing on further steps and interfering in case of problems concerning the project activities. The Lead Partner is responsible for ensuring that activities are properly coordinated, that schedules are kept and that the right quality levels are achieved. RE-SEETies activities have a joint transnational scope and outputs. All professional activities that are carried out and coordinated at local level feed into the joint transnational products.</p> <p>Content based transnational links between project activities can be best demonstrated through in-depth peer reviews and expert workshops to be organised by each city. Since these events will be carried out with the participation of experts from all partner cities, they will result in a truly joint strategy building process. The fact that outcomes of the peer review process will be discussed at RE-SEETies Symposium which is a transnational platform for discussing about the integrated toolkit and individual local strategies and action plans, proves also the joint character of project implementation.</p>

<p>Joint staffing</p>	<p>Each partner will set up a partner level Project Management Team (PMT) with the functions of project manager, financial manager, communication manager and thematic expert to make sure the smooth implementation of tasks that a given partner is in charge of. The transnational coordination of project implementation will be carried out and major operational decisions will be jointly taken by the Steering Committee (SC) comprising the project managers of all participating partners. The Lead Partner's Project Management Team (LPMT) will have the ultimate responsibility for supervising project implementation and ensuring the overall administrative and content coordination of project activities.</p> <p>Based on the above the RE-SEETies project provides for a joint staffing based on transparent and clear division of tasks between project level and partner level management tasks with clear responsibilities and liabilities.</p>
<p>Joint financing</p>	<p>The budget is divided between partners according to the activities they carry out in each Work Package and to their contribution to the development of joint, transnational project outputs used by all partners and by further stakeholders beyond the project. The Lead Partner is responsible for the administration and distribution of funds and for reporting on their use. Match-funding comes from different sides of the border and illustrates the commitment by each partner to the joint project.</p>

3.16. Innovative character

PROCESS-oriented innovation: The peer review process ensures optimal uptake of partner, stakeholder and expert inputs. Its main added value is that both territorial dimensions and transnational common dynamics (common vision to achieve resource efficiency) are highlighted and mutually respected. Also, the development of the integrated SEE methodological toolkit is facilitated by an iterative process between the transnational and local levels. In the frame of this process, an initial strategic framework is set up at the outset of implementation. Then, it serves as a basis for continuously evaluating partners' local strategy building, while at the same time, interim local results are used to further specify the transnational methodological frame. Additionally, the developed strategies will be well established as they are based on real life estimations in the form of resource consumption forecasts.

GOAL-oriented innovation: In SEE efficient use of resources is a very timely issue. However, there is still a lot to do to create and implement integrated strategies that tackle energy and waste issues in an integrated manner, an absolute need in efficiently combating environmental hazards and thus climate change. Few cities and regions have taken up this integrated approach. Therefore, joint work along the vision of turning SEE cities into resource efficient urban communities contributes significantly to the environmental sustainability of SEE, and thereby to enhanced territorial cohesion. The integrated SEE methodological toolkit is a unique form of recommendations in its own right in the SEE region.

CONTEXT-oriented innovation: Via the active engagement of key stakeholders in the strategy building process from an early stage ensures that these actors appropriately initiate the development process by showing commitment to the project and guaranteeing the successful start of endorsing project achievements. The smooth implementation of stakeholder engagement is guaranteed by providing a training on effective moderation, mediation & communications for stakeholder platform managers.

Throughout the project work, an emphasis will be laid on the sensitisation of key target groups and

stakeholders, in line with the project's aim to facilitate changing consumption patterns and supporting changing demands with innovative solutions, tools & incentives. Sensitisation is achieved through a mentoring programme aimed at thematic experts of municipalities who play an important role in preparing decision-making. Also, strategies will be formulated continuously taking into account key stakeholders, observers and ASPs' inputs in the form of stakeholder meetings, consultations & recommendations. The development of the RES feasibility studies is accompanied by informed discussions between planners, producers and installers, setting a strong applicability basis for future implementation. The general public will be reached via various communications means, e.g. communication campaigns that draw citizens' attention to their personal role in achieving the common project vision.

Work via the assessment and support group (ASG) is an important new approach whereby professional institutions in charge of the project's themes play a role in overall quality control of strategy building and provide technical support for each participating city. The stakeholder platforms and ASG will be essential forums to facilitate the transfer of knowledge between the local, regional and transnational levels. Channelling project results in broader policy-making frameworks will be enhanced via participating in thematic events, networking & also the involvement of an international network (ICLEI) in the extended partnership. Strategy building is further enhanced via the resource efficiency information web portal, which will be an excellent live virtual platform to share and exchange information, inputs and ideas from a variety of actors within & outside the partnership.

3.17. Synergies with other policies, programmes and projects

RE-SEETies provides synergies with a number of EU level policies, programmes and projects. Some examples:

1. EU level policies:
 - SEER, adopted on 10 January 2007, with Action Plan with the structure of the new energy policy for Europe: RE-SEETies partners will take a joint, innovative approach to defining the Sustainable Energy Action Plans (SEAP), especially strengthening the synergies between waste and environment. One related project activity here is the establishment of a common methodological toolkit applicable in SEE region.
 - A 'European recycling society' provides the framework for a comprehensive revision of EU waste policy. RE-SEETies: provides better knowledge and information on the current situation and best practices in recycling of waste.
 - The Green Paper 'A European strategy for sustainable, competitive and secure energy' 2006 called for Member States to work together more effectively, to achieve the common energy policy goals of security of supply, sustainability and competitiveness. RE-SEETies unites a wide range of partners and stakeholders around energy goals which also will boost local competitiveness and improve the local image of these cities.
 - Directive on landfill of waste setting out requirements for landfilling to reduce risks. RE-SEETies cooperation and thematic specialisation will contribute to highlighting compliance issues and ensuring an approach that satisfies both the requirement of the Landfill Directive as well as EU legislation/policy on energy.

3) Examples of initiatives/networks that partners, ASPs and observers are members of or have direct contact to (in brackets): COST Action TU0902 'Integrated assessment technologies to support the sustainable development of urban area' (CNR-IMAA); Regional Network on Efficient Use of Resources; Energy European Research alliance 'EERA (CNR-IMAA); Joint Programme 'Smart Cities' (CNR-IMAA, Skopje), Sub-programme 'Energy in cities' - lead AIT, deputy VITO (CNR-IMAA). RENEUER - Regional Network on Efficient Use of Resources (Skopje, MACEF); FEDARENE (REGEA, CRES); MANAGENERGY (Skopje, MACEF, CRES, ECB); Energy Cities (CRES, Potenza, Ivanc Grad, ECB); EnR (CRES); MEDENER (CRES); ETSAP Implementing agreement of the IEA (CRES); Council of European Municipalities and Regions 'CEMR (Nitra,

ZELS, ZMOS); Covenant of Mayors (all represented cities except for Ptuj and Miercurea Ciuc); Covenant of Mayors: European Commission programme ?Sustainable Energy Europe? (Skopje, MACEF); NALAS - South-East association of local government associations (ZELS); Assembly of European Regions (HCC); United Cities and Local Governments ? UCLG (ZMOS); Committees of Regions ? CoR (ZMOS); Congress of Local and Regional Authorities of Europe ? CLRAE (ZMOS); Standing Committee Euro-Mediterranean Partnership of the Local and Regional Authorities ? COPPEM (ZMOS); EU CIVITAS network; Eurocities network.

In regard to networks, cooperation will mainly aim at strengthening the local outreach and dissemination and to build sustainable cooperation ties. At transnational level, cooperation also aims at gathering vital thematic information and to use these networks/initiatives to bring visibility for the project at transnational level. Regarding the Covenant of Mayors, all Partners except cities of Ptuj and Miercurea Ciuc (although they are aspiring members) are members and aim at optimising links and synergies to this initiative.

- 4) WHY SEE PROGRAMME IS MOST APPROPRIATE:
- The SEE Programme covers the partnership region with one financial instrument.
 - The SEE Programme works with priorities and Aols which fully cover the objectives and activities of RESETs.
 - SEE countries share a common historical, social and political background and they are more likely to truly transfer and implement knowledge and innovative concepts
 - SEE programme is unique in how it covers social and economic perspectives along with territorial development.

3.18. Consistency with the local, regional and national policies of the involved partners

Each participating country stresses the importance of resource efficiency in their policies and existing strategic frames. Covenant of Mayors signatories will largely build on their SEAPs.

HU: 53rd Law on the Protection of the Environment, the National Environmental Protection Programme, the 734/2002 decree of the Budapest Capital Council outlining the Budapest Capital Environmental Protection Programme and the Environmental Master Plan designed for the District.

IT: Regional Energy Environmental Plan, Structural Metropolitan Plan with the aim of overcoming the infrastructural deficit of the local territory. The Municipal Energy-Environmental Plan of Potenza.

FYRO MK: Strategy for energy development on RM until 2030; Strategy for energy efficiency on RM until 2020; Strategy for using renewable energy sources in RM until 2020.

HR: REGEA is responsible to develop strategies for sustainable energy development at county level (e.g. Strategy for sustainable energy development of Zagreb County), and SEAPs at city level. Although REGEA is not responsible for energy policy and legislation at national level, its experienced employees are advisers for relevant Croatian ministries.

SI: Sustainable Energy Programme. National strategy of the Republic of Slovenia for waste management. Slovenian strategic guidelines for waste management.

GR: National energy efficiency action plan focusing on reduction of energy consumption in buildings and transport. National Strategic Reference Framework program (EE in buildings, incentives for energy innovations for domestic sector, Green village and island etc.).

RO: Law of 220/2008 amended by law 139/2010 to promote the usage of renewable energies. Long term Energy Strategy, building up on the National Energy Strategy on Medium Term. Harghita County waste management plan.

SK: Plan of Economic and Social Development of Nitra (Local strategy) ? to optimise EE and potential use of RES, involving transport companies and energy companies in joint decision-making process. Programme of Economic and Social Development of Nitra. Action of Plan of efficient energy use. Study for use of waste as RES.

SEE Programme

Document reg. no.: INTRA-5185148

PPs are members of the following national networks and associations:
CNR-IMAA: ?SUITE? project on development of innovative techniques for waste management and treatment supported by Italian Ministry of University and Research. Italian Sustainable Waste Management Platform. Italian LCA Network - Working Groups: Waste Management and Treatment & Energy and Sustainable Technologies

Skopje and MACEF: MAMNEE ? Macedonian Network for EE. The project can be used as best practise for member municipalities.

REGEA is the president of the Association of Croatian Energy Agency. SRC Bistra collaborates with many NGOs, universities and the collection centers in the area of WH. Egaleo is a member of the National Association of Municipalities in Greece.

CRES was the national coordinator of the Regional and Local Energy Agencies in Greece and has established a cooperation in the framework of various projects. This will help for the dissemination of results and replication of the project methodology to other municipalities.

HEMPS: Federation of Romanian Energy Agencies (FAREN). Through this network it can reach experts in the field & it has access to new events, forums, conferences & EXPOs.

Nitra: Association of Towns and Communities of Slovakia covering 95% of all cities & communities in Slovakia. Mayor of City Nitra is currently the chairman of the Association.

ZELS: They will use their networks in the Association and good contacts from the responsible ministries (e.g. Ministry of Economy), Regional Developments Centres (8 in the country) to disseminate results & include institutions from central & local governments in implementation & dissemination.

ECB is a technical expert of Union of Towns and Cities of Slovakia. ECB is member of CITENERGO ? Interest Association of Cities & Municipalities for Sustainable Energy.

4. Work packages and activities

4.0. wp0 – Preparation activities

4.0.1. Work Package Main Data			
Title	Preparation activities		
Responsible Partner	LP - BP18		
WP Total	WP Total ERDF partners	WP Total IPA-I partners	0.00 EUR
4.0.2. Description			
<p>LP initiated the project to enhance the integrated policy-making and strategic planning competences of SEE municipalities in the field of resource efficiency in general, and energy efficiency, RES and waste valorisation in particular. The idea of becoming engaged in strategy building in a transnational consortium derived from the complexity of the challenges. Enhancing resource efficiency at the municipality / city level is a most timely issue; however, most SEE cities are not well prepared to tackle the issue in an integrated manner, taking into account the utilisation of state-of-art technology linked to e.g. RES utilisation, policy making tools, incentives and methodologies, as well as changing consumer behaviour. Cooperation in the strategy building process with other cities facing similar challenges and professional institutions with extensive specialised knowledge about certain aspects of resource efficiency, certainly represented an added value to each partner but also to SEE.</p> <p>The planned cooperation is built on existing working relations between the partners (e.g. IMAA, CRES and Egaleo, MACEF and REGEA, etc). During proposal development, the project methodology, the division of tasks and responsibilities between partners, the focus of the work packages and activities have been well thought over and clarified with the active involvement of all partners and also ASPs and observers. They have contributed to the elaboration of content and budgetary details in the form of questionnaires. Also, there have been joint and also bilateral virtual partner meetings organised.</p> <p>As part of the development phase, networking and discussions with stakeholders, professional organisations and networks related to project implementation already started. It is a very important aspect of project development as the project objectives and the structure of the activities already reflect the viewpoints of stakeholders and observer organisations.</p>			
4.0.3. Activities of ERDF & IPA-I partners			
act 0.1			
Title	Project preparation		
Timeframe	01/06/2011 - 25/11/2011	Amount	
Description of the activity	The most important task related to the preparation phase was to properly structure the composition of the partnership to ensure vertical and horizontal involvement of stakeholders with partners on board who really have an added value in achieving project objectives and delivering project outcomes. A special emphasis has been laid on ensuring political support for the project in each country as well as involving city partners from a large number of SEE countries to ensure a critical mass for the purpose of wide uptake of project		

	<p>achievements. An additional factor in building the partnership was to engage professional institutions to represent the thematic aspects of the theme of resource efficiency. We found this approach beneficial as this way a common professional approach is ensured related to the elaboration of strategic documents at both transnational and local levels. Furthermore, direct and indirect dissemination of project results is guaranteed through the existing wide networks of these professional organisations.</p> <p>The RE-SEETies partnership now represents the viewpoints of important stakeholders, such as authorities, research institutions and professional organisations from 8 countries from the SEE programme area.</p> <p>As another important aspect of project development, relevant stakeholders, professional organisations and networks have been regularly consulted. Some of these organisations are observers to the project. Project activities have been designed taking into account the viewpoints of these organisations. The organisations consulted or approached include, amongst others, Local Governments for Sustainability (ICLEI), Energy Cities, European Green Cities Net (EGCN), European Environment Agency (EEA), European Environment Information and Observation Network (Eionet), European Council for an Energy Efficient Economy (eceee), etc. Besides these international organisations, each partner consulted its key stakeholders including major decision-making and endorsing bodies, such as national level authorities. Furthermore, several cities that, mostly for financial reasons or lack of available capacity or simply because of limitations to the size of the partnership, cannot participate in the project, have expressed their interest to follow up on project evolution, e.g. Vienna, development and energy agencies in Croatia, Velenje, etc.</p> <p>Regarding the details of cooperation, besides the virtual partner meetings, partners were requested to provide information in the form of administrative and content related questionnaires. The content questions mainly focussed on individual problems and opportunities for strategic development, as well as stakeholder involvement, details about existing strategies, preliminary definition of the particular case of a given city, etc. The development process also included bilateral discussions with partners to clarify details related to implementation.</p>
Role of each partner	<p>LP coordinated project development, including the drafting of the application and the budget, with the involvement of external assistance. Every PP took their share in the development phase by participating in the partner meetings, providing information about their organisation and details regarding their involvement in the project as well as regular discussions over the phone, via e-mail, skype or gotomeeting.</p> <p>ASP participation: All ASPs and observers have been consulted regarding content details and their involvement and roles during implementation.</p>
Geographical location	<p>All PP locations have been involved. The partner meetings have all been organised and initiated by the Lead Partner in Budapest.</p>

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4.0.4. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measurement unit	Base value	Target value	Period of delivery
output	Application Form developed	LP - BP18		AF	0.00	1.00	period01
output	LP seminar participated during the condition phase	LP - BP18		seminar	0.00	1.00	period01
output	Conditions documents	LP - BP18		document	0.00	1.00	period01

4.1. wp1 – Transnational project and financial management

4.1.1. Work Package Main Data

Title	Transnational project and financial management
Responsible Partner	LP - BP18
WP Total including ENPI partners	WP Total ERDF partners
	WP Total IPA-I partners

4.1.2. Description

Management and coordination is under the overall responsibility of LP. However, a transparent and democratic structure will be created in order to provide a substantial role also to the partners in sharing responsibility and contribute to the successful project implementation. Well-functioning management structures are a must for successful project implementation by providing a solid framework for thematic activities by the partners.

Activities under WP1 have been grouped into three types of activities: 1. start-up 2. day to day project and financial management 3. steering and monitoring of project implementation.

A1. In the start-up phase a short period of time will be available to set up management structures and make them operational, e.g. partner level Project Management Teams (PMTs), etc.

A2. Day to day project and financial management at project level will be coordinated by the PMT of the LP (LPMT) and supported by professional external project management expertise and a tailor made computerized project and financial management system facilitating this process. The tool will be used by all partners, bringing management tasks to a common virtual platform. A regular internal reporting system will be set up by the LPMT in order to enable continuous internal monitoring of activities and thus ensure a smooth implementation and also to help the development of PP level reports for the 6 monthly project progress reports to be submitted by the LP to the JTS.

A3. Steering and monitoring will be primarily the task of the Steering Committee (SC), the project's operational decision making body, comprising PPs? project managers. Linked to major interventions, project managers are supported by the primary decision-makers of their organisations if needed (e.g. unexpected change in the political settings in a country, unexpected modification in activities due to e.g. the drop-out of a PP, etc). SC will meet 4 times during project lifetime, for the sake of cost efficiency.

4.1.3. Activities of ERDF & IPA-I partners		
act 1.1		
Title	Fulfillment of start up requirements	
Timeframe	01/10/2012 - 31/12/2012	Amount
Description of the activity	<p>The aim of this activity is to ensure a smooth and appropriate start-up for project implementation, with a focus on setting up and making management structures operational. The efficiency of this activity is especially important considering the short implementation period of 24 months. Each PP will set up its Project Management Team (PMT) with the following functions: administrative and financial project manager, communication manager, thematic expert. These are functions, so one person may fulfil several roles. The PMT of the LP (LPMT) is in charge of the overall project coordination. PP level project managers comprise the Steering Committee (SC), which is the coordination body at project level. Overall management, coordination and roles and responsibilities, rules of procedures for project bodies, internal reporting system, etc. will be described in the Financial and Project Management Guide.</p> <p>In this phase PPs will perform administrative tasks, such as signing the subsidy contract, launching (public) procurement procedures for external services linked to project management, communication and thematic activities, setting up contacts with FLCs, creating separate bank accounts, etc. Contentwise, a detailed workplan will be created to clearly show the critical path of project implementation, synergies between outputs.</p> <p>In this phase 1 meeting is planned: an internal kick-off meeting (2-day workshop with PP level project managers and core team members, 1-2 people/PP, cc. 25 participants). This workshop will be divided into (i) a content session (focussing on the detailed work plan, division of tasks, preparation for methodology documents), and (ii) an administrative session (general and financial management). All will be combined with teambuilding.</p>	
Role of each partner	<p>The activity leader is LP but all PPs take their active share in the start-up phase, especially regarding administrative preparation, such as set-up of project management teams, procurements, establishing contacts with FLC, etc.</p> <p>WP leaders will finalise the detailed work plan for the implementation under the supervision of LP.</p> <p>The internal kick-off will be organised by the LP, with the participation of all PPs.</p> <p>The elaboration of the Financial and Project Management Guide, including the rules of procedures for project bodies, internal reporting system, etc. is the task of the LP.</p>	
Geographical location	The internal kick-off meeting will be held in Budapest. Otherwise, all PP	

	locations are involved.	
act 1.2		
Title	Day to day project and financial management	
Timeframe	01/02/2013 - 30/09/2014	Amount
Description of the activity	<p>This activity ensures smooth project implementation and the timely delivery of project outputs, all working towards achieving the project objectives. An important role will be played by the management structures of the project (LPMT, PMTs), whose exact roles and responsibilities are outlined in the rules of procedures related to their work, as part of the management guide. Daily project and financial management and the general coordination of activities are based on the internal reporting also described in the management guide, and will be supported by a computerised project management system facilitating this process. The management tool will be used by all PPs, bringing management tasks to a common virtual platform. Furthermore, regular contact through the internet and telephone conferencing will guarantee smooth daily implementation, monitoring of progress, cash flow management, etc.</p> <p>This activity will also include preparation and collection of PP inputs and FLC reports for the progress reports, preparation of progress reports and managing transfers from LP to PPs. This activity also aims at properly closing the project implementation by allocating sufficient time and resources to administrative closure, archiving, preparation and collection of partner inputs and FLC reports for the final report, preparation of the final report and meeting JTS requirements related to project closure.</p>	
Role of each partner	<p>The activity leader is the LP, with the participation of all PPs. LPMT is in charge of overall transnational project coordination and will be in daily contact with PMTs. PMTs report directly to the LPMT. PMTs will draft their progress reports every 6 months and will organise claims to be certified in accordance with national rules. LP's financial manager will be responsible for overall financial coordination and management and will be in regular contact with partner-level financial managers. Each partner's financial manager is responsible for keeping contact with their FLC and compiling their financial progress reports and spending forecasts, and having them certified by the appointed control body. Managing transfers to PPs are the tasks of the LP.</p>	
Geographical location	All PP locations will be involved.	
act 1.3		
Title	Steering and monitoring project implementation	
Timeframe	01/12/2012 - 31/07/2014	Amount
Description of the activity	<p>At strategic level a Steering Committee (SC) will be formed from partner level project managers representing each PP to closely monitor implementation, take decisions on key issues and intervene if needed. SC's most important role</p>	

	<p>is to ensure that the project remains closely linked to current and future policies. Decisions will be taken by consensus, where each PP has one vote of the same weight. If no consensus can be reached, majority voting is used and in case of an even vote, the Chair's vote (LP project manager) shall be decisive. To ensure cost-efficiency, the 4 SC meetings will be harmonized with major project events. The topics for discussion at the SC meetings depend on the status of elaboration of project documents. In general, their composition and focus is expected to be as follows:</p> <p>1st SC: linked to launching event, 1,5-day meeting, with the participation of partner level project and financial managers, cc. 25 people. The focus is on preparing content methodologies and launching the technical work. 2nd SC: linked to 3rd transnational expert workshop, with the participation of partner level project managers, cc. 15 people. In the frame of process management, the focus is on interim evaluation of resource consumption forecasts and the strategy building process. 3rd SC: linked to the interim RE-SEETies Symposium, 2-day meeting, with the participation of partner level project and financial managers, cc. 25 people. In the frame of process management, the workshop aims at setting the path for the finalisation of the transnational toolkit and local strategies by outlining synergies between various documents. 4th SC: linked to final event, with the participation of partner level project and financial managers, cc. 25 people. The purpose is to provide a final evaluation for efficient project closure.</p> <p>Another important monitoring tool is the quality milestones reviews, linked to main outputs, to be performed by WP leaders (1st level), approved by LP (2nd level) and incorporating ASP and other stakeholder inputs (3rd level). Outputs to be reviewed are: state-of-arts (2), case studies, resource consumption foresights, step-by-step metho draft, pilot reports, case conclusions, transnational methodological toolkit, local strategies. The elaboration of quality milestone reviews will involve different levels of project and content management for the purpose of ensuring an appropriate control mechanism.</p> <p>Linked to major interventions, the project managers of the SC are supported by the primary decision-makers of their organisations if needed, especially related to unexpected change in the political settings in a country, unexpected modification in activities due to e.g. the drop-out of a PP, etc. These circumstances will be discussed at the 1st SC meeting and incorporated into the management guide.</p>
Role of each partner	The activity leader is the LP, with the participation of all PPs. Quality milestone reviews will be elaborated by WP leaders under the supervision of the LP and also taking into account ASP inputs and feedback.
Geographical location	The SC meetings will be organised in the following locations: 1st SC meeting at the launching event, to be organised by LP in Budapest, HU 2nd SC meeting together with the 3rd transnational expert workshop, to be organised in Skopje, FYRO MK 3rd SC meeting at the interim RE-SEETies Symposium, to be organised by CRES in Pikerimi, GR 4th SC meeting at the final event, to be organised by REGEA in Zagreb, HR

	Otherwise, all PP locations will be involved.
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4.1.4. Additional information

Will the activities related to transnational management and coordination be sub-contracted?	No
Will the activities related to transnational financial management be sub-contracted?	No
Description of project management	<p>The PM is responsible for overall coordination and implementation of the project, reporting to the steering committee with all partners and JTS. The main functions of project manager, financial manager, administrative manager and thematic expert will be set out in the project management and coordination plan. The overall emphasis will be laid on establishing a strong link with the national level stakeholders and organizations (link to ...)</p> <p>It will ensure that appropriate administrative support is provided to the team to guarantee an efficient project implementation and to facilitate the relatively short implementation period. To this end, a computerized management system will be developed, detailing all internal procedures, roles and tasks to be performed in an internal guidebook for the project team.</p> <p>Project managers will constitute a steering committee (SC) as a coordination body at project level. The SC will be responsible for the timely delivery of outputs and for the overall coordination and control to work for achieving project objectives. The SC will be responsible for strategic decisions, monitoring the implementation, taking decisions on budgetary interventions if needed. The SC's most important task is to ensure that the project remains closely linked to the partners. Decisions will be taken by consensus, with each partner of the same weight. If no consensus is reached, a majority voting is used and in case of a tie, the project manager's vote shall be decisive. The SC's discussions at the SC meetings depend on the progress of the elaboration of the project management plan. The SC will meet 4 times during the project period to discuss major project issues.</p>

4.1.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measurement unit	Base value	Target value	Period of delivery
output	(Public) procurements arranged	LP - BP18	All PPs	procurement	0.00	12.00	period01
output	Contacts with NCs established	LP - BP18	All PPs	NC	0.00	12.00	period01
output	Project management set up	LP - BP18	All PPs	managing body	0.00	13.00	period01
output	Financial and Project Management Guide	LP - BP18		guide	0.00	1.00	period01
output	Detailed workplan prepared	LP - BP18	WP Leaders	work plan	0.00	1.00	period01
output	Internal kick-off meeting	LP - BP18	All PPs	meeting	0.00	1.00	period01
output	Progress & final reports	LP - BP18	All PPs	report	0.00	5.00	period05
output	Transfers of funds	LP - BP18	All PPs	transfer	0.00	4.00	period05
output	SC meetings	LP - BP18	All PPs	meeting	0.00	4.00	period05
output	Quality milestone reviews	LP - BP18	WP Leaders, ASPs	review	0.00	9.00	period04
result	Well implemented project	LP - BP18	All	project	0.00	1.00	period05
result	Transnational management structure operational	LP - BP18	All	mgt structure	0.00	1.00	period02

4.2. wp2 – Communication activities

4.2.1. Work Package Main Data	
Title	Communication activities
Responsible Partner	ERDF PP5 - Energiaklub
WP Total including ENPI partners	WP Total ERDF partners
	WP Total IPA-I partners
4.2.2. Description	

Informing on the project and its results is of crucial importance for RE-SEETies. The Communication and Knowledge Sharing Strategy (CKSS) will be the motor of the expected change of behavior the project seeks to aim, regarding the mindset of policy makers, public administrations, energy consuming businesses/sectors and last but not least, the general public.

RE-SEETies CKSS aims to enhance project visibility at transnational and partner levels by triggering interest among local and national decision-makers and appeal to its unique mix of stakeholders interested in EE, RES and waste management. The CKSS will support RE-SEETies' core achievements and outcomes of transnational expert workshops, stakeholder platforms, peer reviews.

To reach the widest and deepest impact, thorough project level communication will be set up with joint methods, promotion and appropriate dissemination tools to ensure efficient project branding in the CKSS. Key messages will be relayed to multiple groups from first hand stakeholders towards the general public, with different intensity and coupled with other tailor-made communication elements. Media communications will support wider dissemination of results, also increasing the general public's attention to EU funded projects. Transnational findings will be fueled into local stakeholder platforms and back to a transnational level with the surrounding support of local awareness raising campaigns.

Through WP2 actions, knowledge sharing will significantly involve external local and transnational experts on designated platforms to ensure consistency in the building up of smooth transferability throughout the project. To enable and maximize the leverage effect of communications, PPs will be also in charge of networking, representing the project/giving presentations at thematic conferences/events, policy briefings during the peer review process and sharing knowledge via stakeholder platforms.

4.2.3. Activities of ERDF & IPA-I partners

act 2.1			
Title	Planning and monitoring communication & KSS		
Timeframe	01/10/2012 - 30/11/2013	Amount	
Description of the activity	<p>A joint CKSS, developed by the CM is the core element of planning and ensuring coherence in project communication supplementing transnational and local actions. CKSS will provide PPs overarching frame for local communication actions and methodology for partnership level, and also external dissemination in direction of identified target groups. CKSS will define and develop plans, tools, messages and dissemination materials (visuals, publications) to support the partnership's communication activities. It also gives guidance on EU publicity rules and defines expected results and methodology for their assessment.</p> <p>Internal communication will be part of CKSS and managed closely linked to daily management (WP1) and will utilise tools such as web-based communication, intranet platform, Skype and video conferencing (gotomeeting).</p> <p>Knowledge sharing will be integrated part of CKSS and will determine the methodology for and define activities aiming at exchanging RE-SEETies knowledge within the partnership and beyond the project's geographical scope (SEE). It will describe the involvement of e.g. other European projects with similar or complementary goals, networks, observers, stakeholders, and methods and channels for transmission of project findings to these groups. The</p>		

	<p>drafting of a tailor-made Knowledge Sharing strategy (included into CKSS) itself will be the task of the CM. The strategy will integrate inter-twined local and transnational elements of RE-SEETies where the activities and outputs will be implemented jointly in a way to maximize transfer of common tools and support local networks in a bottom-up approach.</p> <p>CM and PPs will share tasks in performance monitoring and assessment to evaluate communication actions? efficiency and results. Internal mid-term assessment reported to the Steering Committee will allow PPs to re-adapt their actions at both local and transnational level. Measuring and evaluation is carried out at both transnational and local levels: number of website visits and of attendance of dissemination events. Regarding the other types of platforms, notably sites with user-generated content (i.e. community sites), the impact will be estimated in function of the quantity and quality of subscriptions based on various methods of evaluation (e.g. accessibility). At PP level, effectiveness will be monitored via the quality/quantity of press/media appearances and events? attendance. Methods of evaluation will target content, graphical layout, quantitative/qualitative monitoring of articles/news in the press and media. Evaluation of project publications (brochures, newsletters) will be based on the ability to catch the attention of the target audience with visual identity, textual clarity, quality of the distribution network, etc. Dissemination events will be evaluated following questionnaires on logistics, content and presentations.</p>
Role of each partner	<p>Planning and monitoring is carried out by the LP in close cooperation with the CM (EK). The CKSS will be developed by the LP and submitted for the approval of the partnership. Mid-term review will be planned and elaborated by the LP and will be submitted to partners for a review of local and project level communication activities. Results/assessment of the review will be presented by the CM to the Steering Committee held in M17.</p> <p>The communication management (CM) will be provided by Energiaklub, responsible for planning and coordination/supervision of actions carried out by the partnership under WP2 with some responsibility attributed to the LP (A 1 + 3) and to other partners in carrying out some tasks/output s (A 4 and certain outputs carried out in A 2).</p> <ul style="list-style-type: none"> - The activity is led by LP, taking the overall responsibility for providing the framework for and assessment of project communication. LP will closely cooperate with WP leader Energiaklub. - The communication and knowledge sharing strategy will be developed by LP, in close cooperation with WP leader Energiaklub. Partners will approve of the final version of the strategy. - Each partner will provide information for the mid-term communication report which serves the purpose of interim assessment of project communication, to be presented at the 3rd SC meeting. PP information will be assessed and compiled into a report format by LP.
Geographical location	<p>All partner locations will be involved. The results of the mid-term communication report will be discussed and assessed at the SC meeting to be held in Pikermi GR.</p>

act 2.2		
Title	Project image, visuals, tools	
Timeframe	01/10/2012 - 30/09/2014	Amount
Description of the activity	<p>RE-SEETies will create well identifiable project image supported by a logo and slogan and visuals i.e. publications informing on the projects? aims, financing and final achievements (launch leaflet , mid-term and final brochures) also translated to local languages as well as letterhead, PPP format presentation template, posters and PR materials supporting the implementation of awareness raising campaigns under action 4.</p> <p>Along with visuals, the project website will be an important tool for branding REE-SEETies and connecting it to various networks, which allows a larger audience regardless of regional borders to follow the project and its activities. Designed and operated under the supervision of the CM the website will be regularly updated, including a blog interface for partners to publish their reports, briefings, local news, opinions. Information will be also provided in the partners? languages.</p> <p>RE-SEETies plans the construction and operation of a ?Resource Efficiency Information? sub-portal available on the project website, enabling an Energy Efficiency and Renewable Energy hub with specific information shared by partners (local city level) but also beyond. Content development will reflect European and local regulatory frames, strategies and action plans. The web portal will have the following functions: (i) advice to citizens on how to save on energy in their homes, on possibilities of utilisation of RES and environment protection measures to be taken (ii) possibilities for grants, subsidies, favourable loans in the field of resource efficiency and (iii) open information platform providing a registry and information on relevant businesses (construction, EE and RES conscious companies, etc.). The sub-portal will be set up by Skopje and function as a dynamic forum managed and sustained by the partner city administrations.</p> <p>Furthermore, primary stakeholders will be able to follow the project?s thematic activities in the 3 edition of RE-SEETies eNewsletters learning about project events and benchmarks (project, launch, results of the peer review process and of stakeholders meetings, outcomes of the transnational symposium) including comprehensive flashes with in-depth features and interviews with policy-makers, practitioners, etc. also translated into local languages. Professional publications in the form of 5 thematic articles published by the 5 professional institutions (knowledge partners, i.e: CNR-IMAA, CRES, REGEA, Energiaklub, MACEF) will rather focus on the activities and results supporting the project themes defined under thematic WP3, WP4, WP5 and WP6. These articles will support knowledge dissemination within the partnership and within professional networks. Publications will support the innovative solutions that improve the integrated policy-making and strategic planning competences of SEE municipalities in the field of energy efficiency, RES and waste valorisation, for the purpose of changing consumption patterns and supporting changing demands with innovative policy-making solutions, tools and incentives.</p>	

Role of each partner	<p>CM has the overall responsibility for the design and production of outputs under Activity 2 including project image and website, project visuals (brochures, publications) and edition of eNewsletters. Specific tasks under Activity 2 are dedicated to i.) Skopje for the construction of a ?Resource Efficiency Information? sub-portal available on the project website ii.) to the professional institution partners (knowledge partners, namely: CNR-IMAA, CRES, REGEA, Energiaklub, MACEF) for the drafting and publication of thematic articles. All partners participate in quality productions and publications as well as in ensuring a living performance and regular updates of the website and the sub-portal.</p> <ul style="list-style-type: none"> - The activity will be led by WP leader Energiaklub. - Energiaklub will be in charge of the design and operation of the project website, in close cooperation with LP. Partners? regular task will be to provide content information for the website. - Skopje will be responsible for the development and operation of the resource efficiency sub-portal. It will be a dynamic web portal which the city administrations of the project partnership will manage content-wise and sustain after construction. - The set of project image will be created by WP leader Energiaklub in close cooperation with LP. Partners? task will be to provide ideas and approve of the final project image set. - Project brochures and e-newsletters will be prepared by WP leader Energiaklub in close cooperation with LP. Partners will provide content information on partner level achievements, interim results. - 5 thematic articles will be compiled by the knowledge partners (1/knowledge PP), namely CNR-IMAA, CRES, REGEA, Energiaklub, MACEF. Other partners will provide regional and partner level content information for these publications. 		
Geographical location	All partner locations are involved.		
act 2.3			
Title	Dissemination events and related media work		
Timeframe	01/01/2013 - 31/07/2014	Amount	
Description of the activity	<p>3 major publicity events are envisaged: the launching event, the mid-term press event linked to the transnational RE-SEETies Symposium (planned and budgeted under WP5 A4) and the final event, closing the project. Since the final outcome of the strategy building process will be presented at the final event, this conference will function as the major end-term thematic and also publicity event of the project, especially as a transnational stakeholder network meeting.</p> <p>(i) The launching event is a 2-day event and will be held by the LP in Budapest. It is held together with the 1st transnational expert workshop (budget under WP4 A2) and the 1st SC meeting (budgeted under WP1 A3). Besides the representatives of the project PPs, such as project, financial and communication managers, thematic experts, SC members, representatives from networks, similar projects, elected representatives, stakeholders will also be invited (altogether cc. 100 people).</p> <p>(ii) The press conference attached to the Symposium (WP5A4), which is the</p>		

	<p>culmination of the peer review process (WP5) to be held by CRES in Pikermi. This large scale mid-term thematic and publicity event serving as a platform for high level consultation forum for politicians, EU level actors, policy-makers, networks to nourish the synthesis process, and enrich project outcome, will be followed by a press conference/briefing (budgeted here in WP2A3) which will disseminate/inform on RE-SEEties mid-term outputs and results. Due to its largely thematic focus, the event itself is planned, described and budgeted in WP5A4 as a separate activity, indicating an important milestone in project evolution.</p> <p>(iii) The final event is a 2-day event and will be held by REGEA in Zagreb. It is combined with the last transnational expert workshop (budget under WP4 A2) and SC meeting (budgeted under WP1 A3), for the purpose of closing the professional work. Besides the representatives of the project PPs, representatives from networks, similar initiatives, politicians, stakeholders will also be invited (altogether cc. 100 people). This way, the final event will also function as a final transnational stakeholder and network conference (link to WP5).</p> <p>Media coverage will support transnational dissemination activities linked to project's arch-events introducing the project's ambitions and final results to a wider audience and to project stakeholders. Results of thematic activities such as the conclusions of the peer reviews and the synthesis of the peer-review process (budgeted in WP5, A3) will also receive media coverage at the transnational Symposium (budgeted in WP5 A4). Media activities will use available channels in the press and radio/TV broadcast to reach the widest audience. These activities will be well prepared and arranged by the LP with the support of the CM, and also each partner region. Press conferences, journalist's interviews will be arranged in conjunction with main dissemination events and will be accompanied by large publicity and media coverage and news releases at both project and PPs' level. The project will also benefit from EU media coverage through its outcomes presented to a larger audience within and beyond the SEE region.</p>
<p>Role of each partner</p>	<p>LP ensures the organisation of the launching event and related media work and activities.</p> <p>CRES will organize the Mid-Term dissemination event and press conference linked the transnational Symposium held in Pikermi.</p> <p>REGEA ensures the organisation of the final event and related media work and activities.</p> <p>Media coverage (press releases, press kits regarding the project dissemination, messages to the media, etc) will be prepared by the relevant hosting partner in close cooperation with LP and CM (EK).</p> <p>All other partners contribute to the (thematic) organization of these events.</p> <ul style="list-style-type: none"> - The activity will be led by LP, taking an overall responsibility for project dissemination - Project dissemination events will be organised by LP (launching event), CRES (symposium) and REGEA (final event), under the overall methodological supervision of LP. - Media appearances linked to regional and transnational project events,

	meetings and workshops (i.e. launching and final events, Symposium and peer review visits) will be managed by the relevant hosting partner, under the supervision of LP and WP leader Energiaklub. - All partners will provide their ideas for the final set-up of the thematic agendas of the events, meetings, workshops.	
Geographical location	Launching event will be organized in Budapest, HU. The mid-term RE-SEETies Symposium (WP5 A4) will be organized by CRES in Pikermi, GR. The final event will be organized by REGEA in Zagreb. As far as the preparation for these events is concerned, all partner locations are involved.	
act 2.4		
Title	"Change your behavior towards resource efficiency" campaigns	
Timeframe	01/03/2014 - 31/05/2014	Amount
Description of the activity	<p>Local media campaigns organised by each partner city towards their citizens covering the project's main themes (EE, RES and waste valorisation): To reach the general public and inform on project's issues and solutions investigated into/ project findings to be utilised by the citizens (changing behaviour: Sub-objective 3) in the form of awareness campaigns based on a common methodology developed by the CM.</p> <p>Local media activities in support of partner cities? public awareness campaigns will be carried out locally under the supervision of the CM to channel information to and educate local communities, citizens on projects issues.</p> <p>Campaigns will be scheduled to take place towards the end of project implementation when the results of the joint transnational work may be demonstrated with tangible results at hand (M18-20). The concentrated, focussed 3-month local media campaigns in ATL (Above the Line) media will serve the purpose of awareness raising of the project topics (1 topic for 2 weeks) among the general public, functioning as sensitisation of the citizens and consumers on the problems identified and the objectives to be achieved. Every participating city will organise its own tailor-made media campaign, with the support of common methods and tools. Results of campaigns will be presented at the final event. A potential campaign strategy comprises 2-weekly thematic pillars or topics on focus for debates, showcases, presentations, etc. Topic launch is started off by project website and blog releases and publications also issued on the partner cities? web portals. Ensuing studio discussion with a local/national expert on the topic of the week is broadcast in the local media (radio and TV), complemented by local press publications. Radio sweepstakes with ?question of the week? linked to thematic pillars or topics concerned and ?brief? spots support the campaign work.</p> <p>Common campaign elements, ideas are:</p> <ul style="list-style-type: none"> - Video and radio commercials, TV spots, short movies - School and education: Workshops and education for children in primary and secondary schools; Student competition for high schools/Universities - Self-assessment surveys/games, e.g.: ?How energy efficient is your home? to 	

	<p>discover and improve citizens? habits</p> <p>- ?Urban Labs? to increase the citizens awareness on energy and waste related issues in an educative/scientific manner</p> <p>- ?Open/Energy/Solar/RES Days?: to improve citizens? knowledge on energy consumption and waste management realities in communication/exchange with experts</p> <p>- Public conferences for citizens? awareness</p>
Role of each partner	Partners in each city will organise a local campaign. A common methodology, and supervision on the implementation of the campaigns will be provided by the CM (EK). Partners will stick to compulsory components of the campaigns (ie: messages to be delivered to specified target groups, tools to be used, image to be branded, etc.) while some aspects and other tailor made potential elements/actions will be carried out individually by the partners.
Geographical location	All cities represented by the project are involved in the implementation, namely Budapest-HU, Potenza-IT, Egaleo-GR, Miercurea Ciuc-RO, Nitra-SK, Ptuj-SI, Ivanic Grad-HR, Skopje-FYRO MK.

4.2.4. Additional information

Will the activities related to project's transnational communication and dissemination be sub-contracted?

4.2.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measurement unit	Base value	Target value	Period of delivery
output	Communication and knowledge sharing strategy	LP - BP18	PP5	strategy	0.00	1.00	period01
output	Mid-term communication report	LP - BP18	All	report	0.00	1.00	period03
output	Project website designed and operated	ERDF PP5 - Energiakl ub	LP, All	website	0.00	1.00	period01
output	Resource efficiency information sub-portal	IPA-I PP1 - SK	All	sub-portal	0.00	1.00	period03
output	Project image and PR material created	ERDF PP5 - Energiakl ub	LP, All	project image set	0.00	1.00	period01
output	Project brochures	ERDF	LP, All	brochures			period05

		PP5 - Energiaklub			0.00	3.00	
output	RE-SEETies e-newsletters and professional publications	ERDF PP5 - Energiaklub	LP, All	publications	0.00	8.00	period04
output	Project dissemination events	LP - BP18	All	event	0.00	3.00	period05
output	Media appearances	LP - BP18	All	media appearances	0.00	15.00	period05
output	Local media campaigns (incl. media work) organised by each partner city towards their citizens covering the project's main themes (RES & waste management)	ERDF PP5 - Energiaklub	All	campaign	0.00	8.00	period04
result	Well disseminated project achievements	ERDF PP5 - Energiaklub	All	project	0.00	1.00	period05
result	People reached directly through publicity events	ERDF PP5 - Energiaklub	All	no.of people	0.00	300.00	period05
result	Monthly hits on website	ERDF PP5 - Energiaklub	All	hit	0.00	300.00	period05
result	People reached through media campaigns	ERDF PP5 - Energiaklub	All	no.of people	0.00	12,000.00	period05
result	People reached through general communication materials	ERDF PP5 - Energiaklub	All	no.of people	0.00	18,000.00	period05

4.3. wp3 – Content

4.3.1. Work Package Main Data			
Title	Resources consumption forecast at municipality level		
Responsible Partner	ERDF PP1 - CRES		
WP Total including ENPI partners	WP Total ERDF partners		WP Total IPA-I partners
4.3.2. Description			
<p>WP3 is led by CRES. It has been designed to respond to sub-objectiev 1, which is to carry out in depth analyses of current and future energy use and waste production at municipality level, in order to have a clear insight into consumer patterns (and also to understand their needs) and to have a basis for strategic planning. The main aim of resources forecasting will be to identify the current energy use and waste production patterns of the cities as well as to make forecast estimations on the future developments based on BAU and policy scenarios. This process will enable to identify the demands of each city in terms of primary resources as well as overall GHG emissions based on existing surveys and methodologies (LCA).</p> <p>This work will be carried out through 3 activities:</p> <p>A1: EU state-of-art report on resources consumption forecasting. A2: Apply/adapt a methodology for resources consumption forecasts: Adaptation or development of methodology, building on existing surveys and methodologies (LCA) A3: Carry out analysis in partner locations: Each partner city will elaborate one resource consumption forecast analysis, based on the necessary data and inputs collected from the involved municipality organisations, related to resource consumption. Data and inputs will be gathered via pre-defined templated and protocols.</p> <p>Resource consumption forecast analyses serve as important inputs for the strategy building process. Based on the analysis of existing consumption trends, their potential socio-economic impacts and also possible solution scenarios, local strategies and action plans in WP4 will be drawn up taking into account real consumer patterns and needs of the partner cities. Moreover, the proposed methodology for forecasting will be useful for other SEE cities and beyond.</p> <p>The results of the project will be openly available.</p>			
4.3.3. Activities of ERDF & IPA-I partners			
act 3.1			
Title	EU state-of-art on resources consumption forecasting		
Timeframe	01/11/2012 - 31/01/2013	Amount	
Description of the activity	<p>This activity led by CRES serves the purpose of gaining an insight into existing European practices and methodologies related to resource consumption forecasts. The forecast of energy demand has been analysed extensively in the literature, and different methodologies exist depending on the level of application, available data and the consumption sector under consideration. Activity 3.1 will focus on examining the alternative methods that are best suited to the local level, since this is the focus of the current project. Data availability on a city level is an important issue that will be taken into account when</p>		

	<p>surveying existing methods. Respective methodologies exist for waste production forecasting and waste management procedures, and these will be also surveyed and analysed.</p> <p>The report will investigate the methodological frames applied to different consumption patterns and needs, various circumstances in terms of size of population, habitat types, advancement in alternative energy production and waste management, etc. Lessons learnt about these existing methodologies and practices will be drawn up, in relation to the special characteristics of the participating cities.</p>		
Role of each partner	<p>The state of art report will be elaborated by the professional institution partners, as members of the assessment and support group (ASG, for more details see WP5 A1). These organisations are CRES (activity leader), CMR-IMAA, REGEA, Energiaklub and MACEF. The participating cities will be contacted to provide comments on the availability of the data required by the examined methodological approaches.</p> <p>- Activity leader is WP leader CRES. The EU state-of-art report on resources consumption forecasting will be compiled by the following knowledge partners: CRES, REGEA, CNR-IMAA, Energiaklub, MACEF, under the supervision of CRES. Each of these partner brings in their special expertise into this work, such as:</p> <ul style="list-style-type: none"> ? CRES: RES ? CNR-IMAA: combined approach to energy efficiency, RES and waste valorization ? REGEA: SEAP development ? Energiaklub: climate strategy building methodology, public awareness raising, influencing policy-making ? MACEF: energy efficiency 		
Geographical location	<p>The participating cities will be involved in the task of checking the availability of data required. Moreover, the launch of resource consumption forecasting will be discussed at the 1st transnational expert workshop to be organised by LP in Budapest, Hungary.</p>		
act 3.2			
Title	Apply/adapt the proposed methodology		
Timeframe	<table border="1" style="width: 100%;"> <tr> <td style="width: 50%;">01/11/2012 - 28/02/2013</td> <td style="width: 50%;">Amount</td> </tr> </table>	01/11/2012 - 28/02/2013	Amount
01/11/2012 - 28/02/2013	Amount		
Description of the activity	<p>The output of Activity 3.1 will be an analysis of existing methodologies together with their data requirement. This will be used as an input for Activity 3.2, in which the most suitable approach will be chosen and this will be applied on a city level. This approach will most probably require adaptations or extensions of the methodology, taking into account:</p> <ul style="list-style-type: none"> - THE GEOGRAPHICAL LEVEL OF APPLICATION. The fact that the methodology will be applied on a city level means that the system boundaries must be properly defined, the consumer categories must be identified and their behaviour acknowledged. - THE DATA AVAILABILITY. Data availability is always an issue in forecasting exercises. This problem is usually more acute in the case of cities, since detailed 		

	<p>data must be gathered probably on a building level, and must be constantly updated, a process that is time consuming and expensive. A compromise must be reached between the required detail and the cost of producing the required data. The input from participating cities will be important in this case, since the actual situation on data availability will be assessed.</p> <p>- THE PARTICULAR CONDITIONS that apply in the cities under consideration. Different cities can have rather different characteristics and these should be taken into account when setting up a methodology. This can be extended to energy networks, possibilities of local energy production and trends for waste production or more efficient waste management approaches.</p>		
Role of each partner	<p>The main adaptation/extension and application of the methodology will be elaborated by the professional institution partners, as members of the assessment and support group (ASG, for more details see WP5 A1). These organisations are CRES (activity leader), CMR-IMAA, REGEA, Energiaklub and MACEF.</p> <p>- Activity leader is WP leader CRES.</p> <p>- Based on the EU state-of-art study, a methodology for resources consumption forecasts tailor made to the project needs will be developed jointly by the 5 knowledge partners under the supervision of CRES.</p>		
Geographical location	<p>Locations of the 5 participating partners are involved. Moreover, the progress of methodology development will be discussed at the 2nd transnational expert workshop to be organised in Potenza, Italy.</p>		
act 3.3			
Title	Carry out analysis in partner locations		
Timeframe	01/01/2013 - 31/01/2014	Amount	
Description of the activity	<p>The main aim of resources forecasting will be to identify the current energy use and waste production patterns of the cities as well as to make forecast estimations on the future developments based on BAU and policy scenarios. The methodology developed in Activity 3.2 will be applied for each of the participating cities in Activity 3.3. Data collection will be the first crucial step in this application. However, since the issue of data availability will be addressed in the earlier steps it is not expected that this will create problems in the implementation phase. Predefined data collection templates and protocols will be formulated and will be applied in each participating city. The necessary data include parameters that will be used for the development of alternative scenarios, like possible policies, population development forecasts etc.</p> <p>This process will enable to identify the demands of each city in terms of primary resources as well as overall GHG emissions based on existing surveys and methodologies (LCA) for alternative future scenarios. At the end of Activity 3.3, each city will have a set of forecasts for energy consumption, possible local energy production and waste production under alternative management schemes.</p>		
Role of each partner	Activity leader:	Egaleo	Municipality.

	<p>Templates and protocols created for data collection: to be elaborated by the professional institution partners, as members of the assessment and support group (ASG, for more details see WP5 A1). These organisations are CRES, CMR-IMAA, REGEA, Energiaklub and MACEF.</p> <p>Data and inputs collected: All city partners and also partners representing a city, i.e. REGEA, ZRS Bistra Ptuj, HEMPS.</p> <p>Resource consumption forecasts: One analysis per each partner city and also each partner representing a city, i.e. REGEA, ZRS Bistra Ptuj, HEMPS. ASG member professional institution partners also participate in a quality control role, with CRES more engagement in its WP leader role.</p> <p>In the frame of this activity, mandays have been planned for CRES for WP leadership, and for LP for general process management.</p> <ul style="list-style-type: none"> - Activity leader is a public authority (Egaleo Municipality), given the fact that resource consumption forecasts will be elaborated at a local/regional level by public authority partners. - Based on the methodology to be provided in activity 3.1, templates and data protocols will be provided by the 5 knowledge partners, being responsible for methodology development. - For the analysis, necessary data and inputs related to resource consumption will be gathered by all public authority partners. - Each public authority partner will be in charge of elaborating a concrete local/regional level resource consumption forecast, under the general supervision of knowledge partners, especially WP leader CRES. LP in its overall coordination role will support CRES in WP3 process management. <p>Please note that the following partners will be responsible for developing a resource consumption forecast for a particular city in their region, to be selected at project outset: REGEA, ZRS Bistra Ptuj, HEMPS.</p>
Geographical location	All partner locations are involved in the implementation. The progress of the elaboration of the resource consumption forecast analyses will be discussed and evaluated at the 3rd transnational expert workshop to be organised in Skopje.

4.3.4. Additional information

4.3.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measure-ment unit	Base value	Target value	Period of delivery
output	EU state-of-art report on resources consumption forecasting	ERDF PP1 - CRES	REGEA,CNR-IMAA, Energiaklub, MACEF	report	0.00	1.00	period01
output	Methodology for	ERDF	REGEA,CNR-	methodolo			period01

	resources consumption forecasts	PP1 - CRES	IMAA, Energiaklub, MACEF	gy	0.00	1.00	
output	Templates and protocols created for data collection	ERDF PP1 - CRES	REGEA CNR-IMAA Energiaklub, MACEF	templates	0.00	1.00	period01
output	Data and inputs collected	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	data set	0.00	8.00	period02
output	Resource consumption forecasts	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	forecast report	0.00	8.00	period04
result	No of municipality employees with increased capacity on resource consumption	ERDF PP1 - CRES	All	no.of people	0.00	40.00	period03
result	No of cities whose resource consumption has been investigated into in an integrated way	ERDF PP1 - CRES	All	no.of cities	0.00	8.00	period03
result	No of cities with well established basis for strategy building	ERDF PP1 - CRES	All	no.of cities	0.00	8.00	period03

4.4. wp4 – Content

4.4.1. Work Package Main Data	
Title	Strategies to enhance integrated municipality strategy and planning competences
Responsible Partner	ERDF PP2 - CNR-IMAA
WP Total including ENPI partners	WP Total ERDF partners
	WP Total IPA-I partners
4.4.2. Description	
WP4 led by CNR-IMAA is designed to respond to sub-objective 5, which is to synthesize findings in the form of an integrated toolkit for SEE municipalities and also in the form of town-specific municipality strategies and action plans, to help them achieve sustainability targets and become resource efficient urban communities.	

The toolkit and the local strategies will build on existing sustainable plans and strategies (e.g. SEAP) and existing methodologies (e.g. LCA, Advanced Local Energy planning - ALEP).

Upon establishing an EU state-of-art, the ASG member professional institution partners will set up an initial step-by-step methodology and set of criteria on how to achieve resource efficiency at municipal level. This initial framework will be used to assess and evaluate the progress of each partner's local strategy building, while it will be finalised through real life experience from partner's cases (WP5). The project therefore offers a niche by providing an iteration process between the transnational and local/regional levels: initial methodology based on existing and available practices to be used as a sort of evaluation grid for regional/local strategy building and then in the final phase to be finalised based on the outcome of partners' cases.

As a sequence, the integrated toolkit for resource efficiency will feed the finalisation of the local strategies & action plans, which latter are basically the outcome of the WP5 strategy building process: case study profiles to be defined at project outset peer review process & stakeholder engagement (this latter WP6) synthesis in the form of case conclusions for finalisation of local strategies.

There are 3 activities planned within WP4:
 A1 EU state-of-art on resource efficiency
 A2 Integrated SEE methodological toolkit with SEE criteria for assessment
 A3 Develop local strategies and action plans based on the synthesis of partners' cases
 The results of the project will be openly available.

4.4.3. Activities of ERDF & IPA-I partners

act 4.3	
Title	EU state-of-art on resource efficiency
Timeframe	01/11/2012 - 31/01/2013
Description of the activity	In the frame of this activity, ASG members will elaborate an EU state-of-art report with the focus on integrated policy making and strategic planning of municipalities, in the field of waste valorisation, energy efficiency and optimal utilisation of RES. In line with the sub-objectives of the project, the aspects will be investigated: policy-making, best available technologies and changing behaviour of consumers including citizens. The report is meant to collect existing European good practices along these thematic aspects, in order to start the intensive transnational work from a solid knowledge about existing applications available in the EU. This state-of-art report, together with the one on resource consumption forecasting (WP3), will form a baseline for the upcoming strategy building process.
Role of each partner	CNR-IMAA is the activity leader. Its work is supported by CRES, REGEA and MACEF, as members of the assessment and support group (ASG, for more details, see WP5 A1).
Geographical location	The locations of the participating partners are involved. Additionally, the state-of-art report will be discussed at the 1st transnational expert workshop to be organised by LP in Budapest, HU.
act 4.2	
Title	Elaboration of the integrated SEE methodological toolkit with SEE criteria for

	assessment		
Timeframe	01/12/2012 - 31/07/2014	Amount	
Description of the activity	<p>This activity focuses on the elaboration of the integrated SEE methodological toolkit, which is the core transnational output. The development of this step-by-step methodology is the outcome of an intensive strategy building process (WP5) and stakeholder engagement (WP6). At the outset of project implementation, ASG PPs will outline and adapt an initial step-by-step methodology for municipalities to achieve resource efficiency urban communities (waste and energy focus), with a special focus on policy-making, best available technologies and changing behaviour of various target groups. Initial criteria for assessment will also be set up. Strategy building will be an iterative process providing a continuous exchange between the transnational and regional/local levels: the initial criteria will be used to evaluate interim outcomes of partners' strategy building process in WP4 A3 and WP5 A3. In turn, the outcome of PP level strategy building, i.e. case study profiles and case conclusions, will be important contributions to the finalisation of the methodological toolkit, including final SEE criteria for assessment. With the aim of exerting an influence on policy-making at all levels, the final version of this transnational output will include policy recommendations for programming, using the feedback of key EU stakeholders in the frame of WP6.</p> <p>The toolkit aims to develop a step-by-step assessment for creating a highly efficient and sustainable resource efficient future of municipalities promoting the development of coherent and appropriate planning practices across SEE, in compliance with the requirements of the relevant EU legislation. A systemic approach will be applied in order to examine multidisciplinary features and related benefits (e.g. CO2 reduction, pollution prevention, job creation, energy security, greening and urban renewal) as well as accompanying measures (e.g. education, capacity building, green procurement and the development of broad public support) to broaden out the framework ensuring the integration of all concepts and a clear understanding of their interactions and dependencies.</p> <p>The main advantages of the proposed integrated methodological toolkit are the following:</p> <ul style="list-style-type: none"> - Developed and assessed from experience from different local energy systems within SEE - Based on a detailed description of the present energy and waste management system - Links short term actions and long term visions - Generally applicable: for municipalities with different conditions; to develop different sustainable plans/strategies (e.g. SEAPs) based on existing methodologies (e.g. LCA) - Applies a systemic approach to urban energy and waste flows. - Identifies open questions regarding the concrete implementation of combined actions - Presents recommendations for policymakers and stakeholders on instruments and strategies for achieving the sustainability targets <p>Transnational expert workshops will be attended by 1-2 thematic experts per partner. City PPs may also invite their external experts. The workshops will be</p>		

	<p>2-day events, with the participation of cc. 25 people, and will have the following focus, always adjusted to the actual status of output elaboration:</p> <p>1st WS (at launching event): related to resource forecasting methodology and the 2 state-of-art reports, also matchmaking for the peer review process (WP5 A3)</p> <p>2nd WS: outlining / adapting step-by-step methodology and the initial criteria for assessment, and also elaboration of resource consumption forecasts</p> <p>3rd WS (together with 2nd SC meeting): linked to WP3 forecasts and discussion of toolkit developed based on interim results of WP5</p> <p>4th WS (at Symposium): discussing further steps to be taken to finalise the integrated toolkit and also the local strategies and action plans.</p> <p>5th WS: related to the development of final toolkit</p> <p>6th WS (at final event): for the purpose of finalising the strategy building process and preparing for endorsement after project lifetime.</p>
<p>Role of each partner</p>	<p>The activity leader is CNR-IMAA, having extensive knowledge and experience about resource efficiency methodologies. In the frame of this activity, mandays have been planned for CNR-IMAA for WP leadership.</p> <p>The initial step-by-step methodology and criteria for assessment will be elaborated by CNR-IMAA as output responsible, supported by CRES, REGEA, Energiaklub and MACEF, as members of the assessment and support group (ASG).</p> <p>The integrated SEE methodological toolkit will also be elaborated by CNR-IMAA as output responsible, supported by CRES, REGEA, Energiaklub and MACEF. Additionally, city partners and partners representing a city, such as HEMPS and ZRS Bistra Ptuj, make contributions by providing a synthesis of their case conclusions for strategy building.</p> <p>The transnational expert workshops will be organised by the following partners: 1st WS: LP; 2nd WS: Potenza; 3rd WS: Skopje; 4th WS: CRES; 5th WS: HEMPS; 6th WS: REGEA</p>
<p>Geographical location</p>	<p>Initial step-by-step methodology: locations of the participating partners are involved. Additionally, interim and final discussions about the elaboration of the initial methodological frame will be made during the 1st and 2nd transnational expert workshops, to be organised in Budapest HU and Potenza IT, respectively.</p> <p>Integrated SEE methodology toolkit: All partner locations are involved. Additionally, phases of elaboration will be discussed at the 2nd, 3rd, 4th and 5th transnational expert workshops, to be held in Potenza IT, Skopje FYRO MK, Pikermi GR and Miercurea Ciuc RO, respectively.</p> <p>The transnational expert workshop will be organised in the following locations: 1st WS: Budapest, HU; 2nd WS: Potenza, IT; 3rd WS: Skopje, FYRO MK; 4th WS: Pikermi, GR; 5th WS: Miercurea Ciuc RO; 6th WS: Zagreb, HR.</p>

act 4.3		
Title	Develop local strategies and action plans based on the synthesis of partners cases	
Timeframe	01/05/2013 - 30/06/2014	Amount
Description of the activity	<p>Each city partner and partner representing a city will develop a local strategy and action plan, based on the synthesis of partners' case conclusions (WP5 outcome), building on partners' existing initiatives, strategies and development plans (e.g. different sustainable plans and strategies such as SEAP). The finalisation of these documents will also be fed by the integrated SEE methodological toolkit for resource efficiency, the core transnational output of the project (WP4 A2), which is to a large extent the adaptation of existing methodologies (e.g. LCA). The local strategies and action plans will include plans for further endorsement, as a result of WP6, and they will highlight concrete actions to be taken to implement future investments through outlining concrete project ideas with budgetary forecasts and also potential financing instruments to be utilised. With the aim of exerting an influence on policy-making at local, regional and national level, the strategies will include policy recommendations, taking into account of the inputs and feedback of key stakeholders in the frame of WP6. The local strategies and action plans will be elaborated along a common methodological guideline and template and will be available in local languages.</p> <p>Each participating city's local strategy and action plan will be complemented by a RES feasibility study on the optimal future utilisation of local and regional RES potentials. The feasibility studies will reflect on the applicability of chosen technological solutions. These studies will feed into the integrated SEE toolkit and the local strategies. As part of this activity, and in the frame of WP6, regular consultations will be held with local and regional RES producers, in order for municipalities to enhance collaboration with these important actors for the sake of enhancing prompt uptake of strategies.</p> <p>The primary beneficiaries of the local strategies and action plans will be the partner cities and regions, namely: Budapest (HU), Egaleo (GR), Potenza (IT), Nitra (SK), Ptuj (SLO), a city in Harghita County (RO), Ivanic-Grad (HR) and Skopje (MK).</p> <p>In the case of regions where the public authority partner is an ASP, the local strategy and action plan will be elaborated by the professional organisation partner from the given country, with the support of the ASP concerned. Professional organisation partners in this role are HEMPS, REGEA and ZRS Bistra Ptuj.</p>	
Role of each partner	The activity leader is Skopje. Local strategies and action plans will be developed by city partners and partners representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. ASG member professional institutions CRES, CNR-IMAA, Energiaklub and MACEF also participate in their quality control function. RES feasibility studies will also be elaborated by city partners and partners representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj, under the	

	general supervision of CRES. In the frame of this activity, mandays have been planned for LP for general process management.
Geographical location	Local strategies and action plans: All partner locations are involved. Additionally, phases of elaboration will be discussed at the 2nd, 3rd, 4th and 5th transnational expert workshops, to be held in Potenza IT, Skopje FYRO MK, Pikermi GR and Miercurea Ciuc RO, respectively. The final conclusions will be analysed during the 6th transnational expert workshop, to be held in Zagreb, HR.

4.4.4. Additional information

4.4.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measure-ment unit	Base value	Target value	Period of delivery
result	No of partners with increased capacity on improving resource efficiency	ERDF PP2 - CNR-IMAA	All	no.of partners	0.00	22.00	period04
result	No of people with increased capacity on improving resource efficiency	ERDF PP2 - CNR-IMAA	All	no.of people	0.00	140.00	period04
result	Joint transnational strategy developed	ERDF PP2 - CNR-IMAA	All	methodology	0.00	2.00	period04
result	RES feasibility potentials analysed and related future investments planned	ERDF PP2 - CNR-IMAA	All	analysis	0.00	8.00	period03
result	Concrete sets of future project ideas prepared and related investments planned in the field of integrated resource efficiency formulated	ERDF PP2 - CNR-IMAA	All	sets of project ideas	0.00	8.00	period04

result	No of long-term strategic planning procedures started	ERDF PP2 - CNR-IMAA	All	planning procedures	0.00	8.00	period04
output	EU state-of-art report	ERDF PP2 - CNR-IMAA	CRES REGEA MACEF	report	0.00	1.00	period01
output	Step-by step methodology with initial criteria for assessment outlined / adapted	ERDF PP2 - CNR-IMAA	CRES REGEA Energiaklub MACEF	methodology	0.00	1.00	period02
output	Transnational expert workshoips	LP - BP18	All	workshops	0.00	6.00	period05
output	Integrated SEE methodological toolkit for resource efficiency with final SEE criteria for assesement	ERDF PP2 - CNR-IMAA	CRES REGEA Energiaklub, MACEF All	transnational toolkit	0.00	1.00	period04
output	Local strategies and action plans	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj, CRES CNR-IMAA Energiaklub, MACEF	strategy	0.00	8.00	period04
output	Feasibility studies on RES potentials elaborated	ERDF PP1 - CRES	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	feasibility study	0.00	8.00	period04

4.5. wp5 – Content

4.5.1. Work Package Main Data	
Title	Strategy building process through peer reviews
Responsible Partner	IPA-I PP2 - REGEA
WP Total including ENPI partners	WP Total ERDF partners WP Total IPA-I partners
4.5.2. Description	

WP5 led by REGEA has been designed to respond to sub-objectives 2,3,4 dealing with technology, changing behaviour & policy-making aspects of resource efficiency planning at municipal level. A case study profile will be developed for its city, highlighting specific local features & relevant topics related to EE energy efficiency, RES utilisation & waste valorisation. These case study profiles will serve as starting point for strategic building process, both at local & transnat.levels. Local level: The case study profiles will be further elaborated into local strategies & action plans through (i) the peer reviews process & (ii) support from professional institutions comprising the ASG. Transnat. level: These cases, by outlining different development scenarios determined by various parameters, such as size of population, RES potentials, admin. structure, level of public awareness, etc. will largely contribute to the further specification of the initial step-by step methodology. Therefore, strategy building will be an iteratory process, whereby the transnat. level will enhance the local strategy building process (initial transnat. criteria for assessment to be used to further elaborate the case study profiles). Vice versa, the local level will provide valuable inputs for the finalisation of the transnat. strategy (elaboration of case profiles to be used to convert the initial step-by-step methodology into an integrated SEE methodological toolkit). The outcome of the peer review process & ASG support for cities will be synthesised in the form of case conclusions and will be presented & discussed at a RE-SEETies Symposium, serving the purpose of an interim mile-stone event with a significant publicity character. The Symposium will be an excellent opportunity to create a platform for discussions with the participation of relevant stakeholders, representing professional, business and well as policy-making viewpoints. The results of the project will be openly available.

4.5.3. Activities of ERDF & IPA-I partners

act 5.1

Title	Preparation for the strategy building process		
Timeframe	01/01/2013 - 30/04/2014	Amount	
Description of the activity	<p>In the frame of this activity, a local expert team will be set up by each partner, composed of internal and, if needed, external thematic experts, to make sure that there is sufficient expertise to cover all important aspects of the strategy building. Experts will be therefore selected in the field of energy efficiency, RES and waste valorisation.</p> <p>Besides the local expert teams, the assessment and support group (ASG) will be set up, composed of experts from the 2 professional organisations (CNR-IMAA and CRES), the 2 energy agencies that have been actively involved in regional and transnational strategy building (REGEA and MACEF), as well as the NGO partner (Energiaklub). These experts will be responsible for (i) overall quality control of the strategy building process linked to the resource consumption forecasts, the peer review process and the finalisation of the strategies, and (ii) assessing and evaluating the elaboration of the integrated SEE methodological toolkit and the local strategies and action plans against the initial criteria for resource efficient urban communities.</p> <p>The relevance of activity 5.1 lies in the importance of setting up the ASG and selecting local expert teams responsible for elaborating the strategic documents, clearly identifying the areas of expertise, division of responsibilities. This activity also includes the general process management and technical supervision of the WP, to be performed primarily by WP leader REGEA with the support of the LP. Process management includes the following elements:</p> <ul style="list-style-type: none"> - to provide technical and methodological supervision for partners - to ensure each partner understands its roles and responsibilities and reports 		

	<p>to WP leader on the progress of implementation</p> <ul style="list-style-type: none"> - to ensure synergy between various tasks within the activities, mainly between case study development and the peer review process - to guarantee that the interim outcomes of the peer review process are immediately channelled into the strategy making process. 		
Role of each partner	<p>All partners participate in the activity. In this activity, mandays have been planned for REGEA for WP leadership. REGEA is also the leader of this activity.</p> <p>Within ASG, the following division of responsibilities have been determined within the team, in line with the special expertise of the participating organisations:</p> <ul style="list-style-type: none"> - sensitisation of target groups (especially policy-makers), professional communication: Energiaklub - optimal RES utilisation: CRES - knowledge about existing methodologies related to the combined approach to energy efficiency and waste valorisation: CNR-IMAA - further development of SEAP: REGEA - efficient municipality waste treatment: MACEF <p>With the set-up and efficient operation of this transnational expert and support body, RE-SEETies guarantees high quality strategy building at both local/regional and transnational levels.</p>		
Geographical location	<p>All partner locations are involved. The composition of the expert bodies will be discussed and possibly finalised at the 1st transnational expert workshop to be organised in Budapest, HU.</p>		
act 5.2			
Title	Elaboration of case study profiles		
Timeframe	01/01/2013 - 31/03/2013	Amount	
Description of the activity	<p>With the involvement of stakeholders and ASPs (WP6), each city elaborates its case study profile, i.e. a combination of specific areas to later focus on in the local strategy and action plan, in line with local particularities. Thus, a PP city's case study profile will be the starting point for the finalisation of its local strategy and action plan. A common methodological template will be used for the design of the case study profiles.</p> <p>PPs' cases will be in great detail determined in the initial phase of implementation. However, PPs have already identified the key areas that wish to focus on (briefly below), providing complementarity and synergy for the development of the integrated SEE methodological toolkit (WP4 A2).</p> <p>BUDAPEST</p>		

The primary aim is to promote the use of green waste, its transformation into energy and optimal waste valorisation, especially due to the District special location on the periphery of Budapest, with a large territory of green areas but at the same time, a large population size living on housing estates. As the District has a wide range of institutions, it also aims at lowering costs related to energy use.

POTENZA focus: energy balance, air emission inventories (with special regard to GHGs) and support to the SEAP implementation, Life Cycle Assessment (LCA), integrated energy system and waste management modelling, scenario analysis (e.g. climate change mitigation strategies). As for the sensitisation of local authorities and strategic planning, the following topics are of special interest: LCA of different waste management strategies (scenarios), District Heating and Cooling, co-benefits of resource efficient strategies in terms of air quality levels (LAP - Local Air pollutants). Regarding changing behaviour of citizens, Life Cycle Thinking will be in focus.

EGALEO: According to the SEAP of the Municipality of Egaleo, the main targets for energy efficiency is refurbishment of public buildings, public lighting and awareness raising among the citizens.

Harghita/HEMPS: Energy: The County depends on the national electricity grid. There is only one producer, a hydroelectricity plant in the county in the property of Hidroelectrica SA (a national level company). Until recently many investments have started in the region in hydroelectricity, the majority of which are private investments, without any profit for the locals. HCC plans to support local governments in starting their own investment to reduce public lightning and public building electricity costs. Waste: The landfill site and the whole county level waste management is in planning phase.

NITRA: The interest areas are the following: LCA of different waste management strategies (scenarios), EE in buildings and bankability of EE and RES projects. With regards to sensitising citizens, the city wishes to investigate practices and real-life ways to reduce, reuse and recycle materials, reduce energy consumption. Regarding technologies, waste-to-energy technologies are of special interest for the city.

Ptuj/BISTRA: A pilot case using waste as a resource, which includes technical support for the organization of a separate collection and collection center through the establishment of a reuse unit and education of decision-makers and public information to promote the pilot case.

REGEA/Ivanic Grad: This region wished to investigate into how specific technologies, such as solar collectors etc., will affect CO2 emissions reduction, energy security, pollution and so on.

SKOPJE/MACEF: The following areas are of special interest for the city: EE public building certificate, Green Public Procurement, Life Cycle Costing (LCC), EE in buildings, Bankability of EE and RES projects, changing behaviour through practice real-life ways to reduce, reuse and recycle materials, reduce energy consumption, campaigning for ES and awareness in primary and secondary schools. Regarding technologies, waste-to-energy technologies are also of

	special	interest	for	the	city.
Role of each partner	The activity leader is the City of Nitra. A case study profile will be elaborated by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. They are supported by the ASG member professional institution partners, namely CRES, CNR-IMAA, Energiaklub and MACEF, in their quality control function.				
Geographical location	Locations of all participating partners are involved. Specifically, the launch of this activity will be discussed at the 1st transnational expert workshop to be held in Budapest, HU, and the outcome of this activity at the 2nd transnational expert workshop to be organised in Potenza, IT.				
act 5.3					
Title	Peer review process to enhance knowledge exchange				
Timeframe	01/03/2013 - 30/04/2014	Amount			
Description of the activity	<p>Peer review process:</p> <p>To facilitate the strategy building process, peer review expert workshops, i.e. intensive in-depth discussions between experts from partners, will be organised by each city, with the participation of experts from partner cities and also ASG members. Each city partner travels to cc. 4 locations (most relevant cases for them) and each city will hold one peer review workshop. Peer reviews will be implemented based on a concept paper, outlining the purpose of these workshops, matchmaking as to who is going where, preparation for each peer review, efficient moderation, etc. Matchmaking will be carried out in the frame of the 1st transnational expert workshop. Peer review participants provide written feedback for each hosting city.</p> <p>The primary purpose of the peer reviews is to discuss case study profiles. Each peer review is a 2-day workshop, with cc. 25 participants (including cc. 8 experts from 4 partners and key local stakeholders) and media coverage. Each peer review will result in a peer review report to be compiled by the hosting partner with the support of the participating partners who provide their written inputs. Based on these reports, case conclusions (A4) can be finalised, to be discussed at the RE-SEETies Symposium. The findings of the peer reviews will also reflect stakeholder viewpoints (WP6) and feed into the strategy building process (WP4), which already begins during the peer review process.</p> <p>During a peer review, each city's case will be analysed from the viewpoint of the main thematic aspects of the project, i.e. policy-making, technology and behavioural change, in line with 3 sub-objectives of the project. These peer reviews ensure a wider SEE context for technical discussions, sufficient exchange of experience within the partnership and also importantly, provide an efficient platform for joint professional thinking with regards to enhanced integrated policy-making and strategic planning at municipality level, related to resource efficiency. In order to maximalise the integration of the strategy building process into mainstreaming European policies, the partnership plans to invite acclaimed international experts to some of the peer review workshops.</p> <p>ASG reports with recommendations:</p>				

	<p>Besides their quality control function, within which strategy development will be assessed using the initial SEE criteria developed in WP4, ASG provides remote expert support for each city (cc. 10 days / phase / city, altogether 3 phases, in total 30 days / city), resulting in expert reports with concrete recommendations, related to the following: resources consumption foresight (phase 1), peer review process (phase 2), finalisation of the local strategy (phase 3). The reports will concern a critical review of the city case study profiles. For each phase, ASG produces 1 report, each including expert inputs for all cities. These reports will be assessed at 2 milestones: at the RE-SEETies Symposium as well as the final 6th transnational expert workshop to be held together with the final event.</p>		
<p>Role of each partner</p>	<p>A peer review workshop will be organised by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. Cc. 4 other partners will participate in each peer review. The ASG members (CRES, CNR-IMAA, Energiaklub, MACEF) will also attend a number of peer reviews in order to closely follow up on the strategy building process.</p> <p>ASG recommendations will be prepared by ASG members, namely CRES, REGEA, Energiaklub and MACEF under the supervision of CNR-IMAA, who acts as the activity leader.</p>		
<p>Geographical location</p>	<p>Location of all participating partners are involved. Peer review workshops will be organised by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. Interim discussions about the peer review process and ASG involvement will be made at the 2nd and 3rd transnational expert workshops, to be organised in Potenza IT and Skopje FYRO MK, respectively.</p>		
<p>act 5.4</p>			
<p>Title</p>	<p>Synthesis</p>		
<p>Timeframe</p>	<p>01/09/2013 - 28/02/2014</p>	<p>Amount</p>	
<p>Description of the activity</p>	<p>Case conclusions:</p> <p>Each city synthesises the outcome of the peer review process in the form of a case conclusions report, which is basically a more in-depth version of the case study profile, fed by the peer review report. The case conclusions will be discussed at the Symposium and will be the basis for the finalisation of the integrated toolkit and the local strategies and action plans.</p> <p>Symposium:</p> <p>A joint mid-term milestone thematic conference, the RE-SEETies Symposium will serve the purpose of synthesising the outcome of the peer review process. As important national and EU level stakeholders will also be invited, their feedback will be important to finalise the strategies. Also, this event will serve the purpose of an interim publicity event, to complement the launching and final events in WP2.</p>		

	<p>This 1,5-day event with cc.100 participants and media coverage, accumulating knowledge on strategic planning related to resource efficiency, is an integrated event as it (i) is the culmination of the peer review process, (ii) serves as the 2nd major publicity event and (iii) also functions as a roundtable to bring together stakeholders (business actors, policy-makers, authorities, etc). The purpose of the roundtables with the participation of relevant stakeholders is to ensure that RE-SEETies is embedded in the relevant EU policy framework by soliciting their opinions and inputs (link to WP6). The structure of the RE-SEETies Symposium can be outlined as follows:</p> <p>1. day: plenary sessions with presentations held by partner and international experts</p> <p>2. day: Roundtables with the participation of stakeholders, moderated by experts of ASG partners. The Symposium ends with a short plenary session concluding the outcomes of the roundtables.</p> <p>The Symposium hosts the 4th transnational expert meeting related to discussing further steps to be taken to finalise the integrated toolkit and also the local strategies and action plans, and also the 3rd SC meeting.</p>
Role of each partner	<p>The activity leader is HEMPS. A case conclusion will be elaborated by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. Their work will be supported by ASG member professional organisations, namely CRES, CNR-IMAA, Energiaklub and MACEF in their quality control function.</p> <p>Symposium: All partners participate. The Symposium will be organised by CRES. All the partners, including EU Associated partners and most observers, will be represented in this thematic and publicity event. Besides the representatives of partner organisations, such as partner level project managers (i.e. SC members), partner level financial and communication managers and thematic experts, stakeholders, such as networks and professional organisations (e.g. ICLEI, potentially EGCN, etc), similar initiatives (e.g. EU projects in the field), local, regional, national and EU level politicians, etc. are also expected to participate in the Symposium.</p>
Geographical location	All partner locations will be involved. The Symposium will be organised in Pikermi, GR.

4.5.4. Additional information

4.5.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Contributing Partner	Measurement unit	Base value	Target value	Period of delivery
result	Long lasting thematic cooperation established	IPA-I PP2 - REGEA	All	cooperation	0.00	1.00	period04

SEE Programme

result	No of cities whose specific features related to resource efficiency are well synthesised	IPA-I PP2 - REGEA	All	no.of cities	0.00	8.00	period02
result	No of city leaderships receiving well informed transnational thematic support	IPA-I PP2 - REGEA	All	no.of cities	0.00	8.00	period04
result	Improved capacity of RE-SEETies Symposium participants	IPA-I PP2 - REGEA	All	no.of people	0.00	100.00	period04
result	Improved capacity of peer review participants	IPA-I PP2 - REGEA	All	no.of people	0.00	72.00	period03
result	Strategy development process enhanced by Symposium	IPA-I PP2 - REGEA	All	no.	0.00	9.00	period04
output	Thematic group set up	LP - BP18	All	thematic group	0.00	12.00	period01
output	Case study profiles elaborated	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj, CRES CNR-IMAA Energiaklub, MACEF	case study	0.00	8.00	period01
output	Peer review	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj, CRES CNR-IMAA Energiaklub, MACEF	per review	0.00	8.00	period03
output	ASG reports with recommendations	ERDF PP2 - CNR-IMAA	CRES REGEA Energiaklub, MACEF	report	0.00	3.00	period04
output	Case conclusions	LP - BP18	city PPs + REGEA, HEMPS, ZRS	conclusion report	0.00	8.00	period04

			Bistra Ptuj, CRES, CNR- IMAA, Energiaklub, MACEF,				
output	Symposium	LP - BP18	All	symposium	0.00	1.00	period04

4.6. wp6 – Content

4.6.1. Work Package Main Data			
Title	Embedding project results into national and EU policy frameworks		
Responsible Partner	LP - BP18		
WP Total including ENPI partners	WP Total ERDF partners		WP Total IPA-I partners
4.6.2. Description			
<p>WP6 led by LP is designed to respond to sub-objective 6. This WP aims, therefore, to embed RE-SEETies in the national and the wider SEE and European policy frameworks. This work will ensure that RE-SEETies ambitions are in line with the latest policy developments and also stakeholders' inputs are properly reflected in project evolution.</p> <p style="text-align: right;">Activities:</p> <p>(A1) Preparation for stakeholder engagement and endorsement to identify and set up regional/national stakeholder platforms and draw up feasible endorsement roadmaps during and after project lifetime; outline an efficient methodology for stakeholder engagement; provide a training for stakeholder platform managers.</p> <p>(A2) Stakeholder engagement and endorsement process with the participation of national level stakeholders in the field of resource efficiency, representing policy-making, business and civil society, with the purpose of closely following up on the project. A special emphasis will be laid on raising awareness of policy-makers at municipality level in order to enhance strategic planning in the field of resource efficiency, through a mentoring programme provided for thematic experts in municipalities. Also, partners will liaise with the observer organisations, networks, European institutions and existing policy structures in order to solicit their inputs.</p> <p>(A3) Channelling stakeholder inputs into strategy building process: Policy recommendations with mainstreaming guidelines for improving resource efficiency will be developed, to be presented at the final event (WP2 A3), with the aim of presenting the local strategies and action plans and RES feasibility studies (WP4 A3) as concrete investment opportunities to be later financed through potential financing instruments. The actual status on the endorsement of project results and planning for final endorsement after project lifetime will be outlined in the final reports on endorsement. The results of the project will be openly available.</p>			
4.6.3. Activities of ERDF & IPA-I partners			
act 6.1			
Title	Preparation for stakeholder engagement and endorsement		
Timeframe	01/10/2012 - 31/05/2013	Amount	
Description of the activity	This activity prepares efficient stakeholder engagement that will complement		

and be an integral part of the strategy building process. It sets the path for the endorsement of project results. Endorsement is expected to go beyond the project's lifetime due to the relatively short implementation period and the time needed for endorsing procedures of PP organisations (also taking into account key stakeholders' procedures).

A concept paper will be developed as a guideline for the regional roadmaps for endorsement. These methodological guidelines outline how to efficiently reach national and regional stakeholders. Also, it will provide a description of the engagement of EU level actors (including EU level ASPs) and a framework for cooperation with relevant international networks.

Each participating city will elaborate a roadmap for endorsement including the identification & final determination of key endorsers, schedule & procedure in the endorsement process, description of their decision-making mechanisms, etc. These roadmaps are aimed at (i) ensuring successful initiation of strategy building with the active involvement of ASPs, observers & other key stakeholders; (ii) reaching regional/national consensus on proposed developments; (iii) securing continuation of endorsement after project lifetime and (iv) securing financing for later developments.

By the time the peer review process starts, each PP city will set up a stakeholder platform composed of energy agencies, endorsing authorities, consumer associations (including ASP members), etc. to support the strategy building process. To ensure that stakeholder involvement is carried out based on a high quality common methodology, Energiaklub will organise a training targeting stakeholder platform managers.

The final list of stakeholders that comprise the stakeholder platforms will be determined following a consultation process in the initial phase of implementation. PPs have already managed to mobilise some key stakeholders. An indicative list is as follows:

BUDAPEST: Budapest Capital Municipality, Energy Centre Non-profit Ltd., Ministry of National Development, Airport Zrt., Capital City Sanitary and Environmental Ltd., Budapest Sewage Works Ltd., Zöld Sorompó Egyesület (civil association), Városgazda18 Nonprofit Zrt.

POTENZA: Lucana Energy Society ? SEL, an energy agency owned by the regional authority, Municipal Agency for Environmental Protection of Potenza (ACTA), which manages the different phases of the cycle of waste (collection, transfer and landfill disposal), Potenza Province, Basilicata Region

EGALEO: Ministry for Environment, Energy & Climate Change; National Technical University of Athens; Public Power Corporation Renewables; National Bank of Greece; Hellenic Wind Energy Association; Hellenic Association of Photovoltaic Companies; Athens Water Supply & Sewerage Company; PEDAs - Local Union of Municipalities in Attica

Harghita/HEMPS: Harghita County Council; local entrepreneurs in RES; Chamber of Commerce Harghita; Eco Csik SRL ? regional waste management company; Agency for Environmental Protection Harghita; Municipality of

	<p>Miercurea Ciuc; Municipality of Odorheiu Secuiesc; Municipality of Gheorgheni;</p> <p>NITRA: Association of Towns and Communities of Slovakia; Energy Center Bratislava; Energy Agency Nitra; University of Agriculture; NTS ? Nitra Heating Company; Energoprojekt</p> <p>Ptuj/BISTRA: Municipality of Ptuj</p> <p>REGEA: Stakeholders on the area of the City of Ivanić-Grad: City administration; Energy companies & distributors; Croatian economy chambers; Croatian trade chambers; Primary & secondary schools; Public open university of City of Ivanić Grad; Association for Consumer Protection.</p> <p>SKOPJE: ZELS; PE Communal hygiene-Skopje (public enterprise), waste management agency; PE JSP ? Skopje (public enterprise for public transport) utility company; KOR Sustainable development coalition; Landfill Drisla (public enterprise for waste disposal); Regional Business Centre</p>
Role of each partner	<p>The activity leader is Energiaklub, being an NGO in the field having considerable experience in sensitising policy and decision-makers to energy and waste management issues.</p> <p>The elaboration of the concept paper is the responsibility of Energiaklub, with support from WP leader LP.</p> <p>A stakeholder platform will be set up by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. Regarding the training on stakeholder engagement, the responsible partner is Energiaklub. All city partners and partners representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj will delegate its stakeholder platform manager to participate in the training, together with MACEF in support of Skopje. A roadmap for endorsement will be developed by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj.</p>
Geographical location	<p>Regional stakeholder platforms will be set up and operated in the following partner cities: Budapest (HU), Potenza (IT), Miercurea Ciuc (RO), Egaleo (GR), Nitra (SK), Ptuj (SI), Skopje (FYRO MK), Zagreb (HR).</p> <p>The training for stakeholder platform managers will be held together with the 2nd transnational expert workshop to be organised in Potenza, IT. The concept paper and the roadmaps for endorsement will be elaborated in the locations of involved partners. Otherwise, the progress and details of this preparation activity will be discussed at the 1st and 2nd transnational expert workshops to be held in Budapest HU and Potenza IT, respectively.</p>
act 6.2	
Title	Stakeholder engagement and endorsement process
Timeframe	01/01/2013 - 31/07/2014
Description of the activity	During implementation the stakeholder platforms with cc. 8-10 participants will meet around 6 times at each partner location, linked to major project

milestones such as resource consumption forecasts (cc. 2 meetings / partner), case study development, peer review (cc. 2 meetings / partner) and the local strategy development (cc. 2 meetings / partner). These stakeholder platform meetings will have two major purposes. They will function as (i) policy workshops to collect the issues the project should answer to; and (ii) interactive discussions and brainstorming forums to arrive at a common consensus regarding the regional/national benefits of project results. Pro-active regular consultations with observers, ASPs and other national level stakeholders will also be held, including visits to observers' premises.

A mentoring programme on sensitising local authorities will also be developed and implemented. Each partner city will participate in this mentoring programme, aiming at thematic experts in municipalities that are in charge of preparing decision-making processes related to resource efficiency (energy and waste focus). Energiaklub will be in charge of the design of this programme. The actual mentoring will be implemented by stakeholder managers of participating cities. For the purpose of monitoring and evaluating the mentoring programme, stakeholder platform managers are expected to draw up interim reports on implementation. Each manager will elaborate at least one report based on a common template. Finally, a guide for successful planning and decision-making will be compiled as an outcome of the mentoring process. This guide will feed into the integrated SEE methodological toolkit (WP4 A2).

Furthermore, channelling project results into EU level policy-making will also be ensured via the involvement of networks in the field, attending relevant conferences, workshops, inviting international experts to the RE-SEETies Symposium (WP5A4) and some peer review workshops (WP5 A3). Efforts made at embedding RE-SEETies results in European networks and policy frameworks comprise an ongoing activity, complementing the joint strategy building process. It provides a platform for soliciting inputs from all important actors in the local, national and European fields, from professional organisations, to business and to policy-making. RE-SEETies partners will utilise their contacts through their participation in transnational projects on the topic and/or their membership in relevant networks.

In practical terms, to achieve this aim, there are two major tools to be utilised: (a) Participation as speakers in meetings and professional events, networking. It is envisaged that cc. 5 professional events will be participated in, with 2 travels/partner, optionally in groups. (b) This process is also enhanced by the major publicity and stakeholder events of the project, i.e. the RE-SEETies Symposium and the launching and final events serving also the purpose of obtaining inputs and opinions from relevant stakeholders, networks, etc at the transnational level (link to WP2 A3 and WP5 A4).

An indicative list of potential events to participate in: Events organised by major EU actors such as ICLEI - Local Governments for Sustainability, Wessex Institute of Technology, MESAEP - Mediterranean Scientific Association of Environmental Protection, ESF - European Energy Conferences, WSEAS - The World Scientific and Engineering Academy and Society, CEMR ? Council of European Municipalities and Regions. Further, the following events may be attended: Annual Conference of Energy Cities, CIVITAS

	Annual Forum, World Sustainable Days, Sustainable energy week in Brussels, ManagEnergy Conference ? ManagEnergy Competition for the best RES/RUE project, Sustainable Energy Week in Brussels organised every year, events organised by the Covenant of Mayors.		
Role of each partner	<p>The activity leader is LP. Regional stakeholder platform meetings will be held by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. In this process, ASG member partners, namely CRES, Energiaklub, MACEF, CNR-IMAA will also participate in their own regional stakeholder platform meetings in their support function and also as key stakeholders.</p> <p>The responsible partner for designing and managing the mentoring programme will be Energiaklub. Participants are the stakeholder platform managers of those partners that operate a regional stakeholder platform, i.e. city partners and partners representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. LP will be in charge of consultations with ASPs, observers, etc and also of attending EU thematic events, workshops, conferences, with the participation of all partners, but with ASG members having a more articulated role (preparing for participation in meetings and conferences, etc).</p>		
Geographical location	<p>Regular consultations with observers, ASPs and other national level stakeholders as well as the mentoring programme will take place in cities hosting regional stakeholder platforms. Personal consultations with EU level stakeholders, e.g. ICLEI, will take place in Budapest and/or in Freiburg, Germany (European secretariat of ICLEI), as part of partners' engagement in EU level activities, related events, forums. Locations of thematic events attended and further consultations with EU level actors depend on the meetings and conferences that the representatives of the RE-SEETies partnership have the opportunity to participate in. Given the fact that a number of networks and professional organisations have already expressed their interest in the project, the chances of being invited to participate in network conferences (e.g. to those of ICLEI, potentially EGCC, etc) are high. This is reinforced by ICLEI having observer status in the project.</p> <p>Additionally, interim outcomes of stakeholder engagement will be thoroughly discussed at the 2nd, 3rd, 4th, 5th and 6th transnational expert meetings (4th workshop together with the RE-SEETies Symposium and 6th workshop together with the final event), to be organised in Potenza IT, Skopje FYRO MK, Pikermi GR, Miercurea Ciuc RO and Zagreb HR, respectively.</p>		
act 6.3			
Title	Channelling stakeholder inputs into the strategy building process		
Timeframe	01/04/2013 - 30/06/2014	Amount	
Description of the activity	As an important final phase of implementation, the integrated SEE methodological toolkit and the local strategies and action plans will be converted into policy recommendations with clear policy messages and mainstreaming guidelines for turning SEE cities into resource efficient urban		

	<p>communities in the long run. These recommendations will be presented at the final event (WP2 A3), a high level policy discussion forum and stakeholder event. The aim is to present well functioning policy frameworks to support future investments, to be financed through various financing instruments.</p> <p>Drawing up policy recommendations is a continuous process. Each stakeholder platform meeting will result in a set of stakeholder platform recommendations, to be taken into account in the evolution of strategy building. The culmination of the process of the engagement of regional, national and EU level policy making is the final event with the representatives of partner organisations and also relevant EU institutions to discuss with them policy recommendations and mainstreaming opportunities. It will be an excellent platform to pave the way for the sustainability of RE-SEETies results from the viewpoint of high level policy making.</p> <p>Furthermore, in the frame of this activity, each participating city will draw up a final report on endorsement: stakeholders provide feedback on the status of the endorsement process at final stage of implementation and also set a plan for the finalisation of the endorsement process after project lifetime. These reports will also be discussed and approved at the final event.</p> <p>This activity serves the purpose of formally channelling the accumulated stakeholder inputs into the strategies to be developed in the frame of WP4. This activity guarantees that stakeholder views are properly reflected in the strategies.</p> <p style="text-align: center;">Process description:</p> <ul style="list-style-type: none"> - After each stakeholder platform meeting, each platform manager prepares a stakeholder platform recommendation report. - WP leader LP will bundle these individual reports into one set of recommendations (altogether 6 sets during project implementation). - LP with the support of ASG partners make sure that these recommendations are incorporated into the developing toolkit and the local strategies and action plans by discussing the impact of these recommendations with the partner(s) concerned on the given strategy. ASG reports within activity 5.3 will also reflect upon the incorporation of recommendations. - LP will elaborate a set of EU level policy recommendations with the support of ASG partners and make sure that these are reflected in the strategies by discussing the impacts of these recommendations at the 5th transnational thematic workshops as well as via interim virtual consultations. - Each city partners will provide a final status report on endorsement. LP and ASG members provide written feedback on these reports in which they suggest intervention measures if needed.
<p>Role of each partner</p>	<p>The activity leader is LP. Stakeholder platform recommendations will be elaborated by each city partner and partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj. In this process, ASG member partners, namely CRES, Energiaklub, MACEF, CNR-IMAA will also participate in their support and quality control function.</p> <p>Developing EU level policy recommendations is the responsibility of LP and the ASG members. LP wishes to involve acclaimed international expertise to support the process of formulating the EU level policy recommendations. The final report on endorsement will be developed by each city partner and</p>

	partner representing a city, such as REGEA, HEMPS and ZRS Bistra Ptuj.
Geographical location	In this activity the locations of participating partners will be involved. Additionally, stakeholder platform recommendations will be thoroughly discussed at the 2nd, 3rd, 4th, 5th and 6th transnational expert meetings, to be organised in Potenza IT, Skopje FYRO MK, Pikerimi GR, Miercurea Ciuc RO and Zagreb HR, respectively. The final endorsement reports and the EU level policy recommendations will be approved at the final event to be held in Zagreb HR.

4.6.4. Additional information

4.6.5. Qualitative and quantitative description of the outputs and results

Type	Description	Partner	Combining Partner	Measurement unit	Base value	Target value	Period of delivery
result	No of policies whose endorsement process started and is well established	LP - BP18	All	no.of policies	0.00	8.00	period04
result	No of stakeholders consulted	LP - BP18	All	no.of stakeholders	0.00	95.00	period04
result	Number of high level stakeholder debates generated	LP - BP18	All	no	0.00	8.00	period04
result	Political commitment to future developments	LP - BP18	All	no	0.00	8.00	period04
result	EU level political debate generated	LP - BP18	All	no	0.00	1.00	period04
result	Number of improved policies	LP - BP18	All	no	0.00	8.00	period04
result	Number of networks RE-SEETies is embedded	LP - BP18	All	no	0.00	1.00	period04
output	Concept paper for the regional roadmaps for endorsement	ERDF PP5 - Energiaklub	LP	concept paper	0.00	1.00	period01
output	Stakeholder platforms set up	LP - BP18	city PPs + REGEA,	stakeholder platform	0.00	8.00	period01

			HEMPS, ZRS Bistra Ptuj				
output	Training for stakeholder platform managers	ERDF PP5 - Energiaklub	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj + MACEF	training	0.00	1.00	period02
output	Roadmap for endorsement for each participating city	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	roadmap	0.00	8.00	period02
output	Regional / national stakeholder platform meetings	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj, CRES Energiaklub, MACEF, CNR- IMAA	meeting	0.00	48.00	period04
output	Mentoring programme on sensitising local authorities implemented	ERDF PP5 - Energiaklub	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	mentoring programme	0.00	1.00	period03
output	Pro-active regular consultations with ASP, observers and EU level actors	LP - BP18	All	consultation	0.00	20.00	period05
output	Thematic and policy-making events attended	LP - BP18	All	travel	0.00	10.00	period05
output	Stakeholder platform recommendations and EU level policy recommendations	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj, CNR- IMAA CRES Energiaklub, MACEF	recommen- dations	0.00	7.00	period04
output	Final report on endorsement	LP - BP18	city PPs + REGEA, HEMPS, ZRS Bistra Ptuj	report	0.00	8.00	period04

7. Indicators

7.1. Output

Indicators					
01. No of articles/appearances published in the press and in other media (including online media, TV, radio)	output	No	no.	0.00	20.00
02. No of press conferences	output	No	no.	0.00	11.00
03. Average of hits per month on the project's website	output	No	no.	0.00	300.00
04. No of publications produced (editions, specify: e.g. folder, newsletter, brochure, report, guideline, handbook), No of copies disseminated	output	No	no.	0.00	6.00
05. No of transnational events implemented, no of participants involved	output	No	no.	0.00	15.00
06. No of national events implemented, no of participants involved	output	No	no.	0.00	0.00
07. No of regional events implemented, no of participants involved	output	No	no.	0.00	48.00
08. No of study visits organised, no of participants involved	output	No	no.	0.00	0.00
09. No of studies produced	output	No	no.	0.00	54.00
10. No of guidelines produced	output	No	no.	0.00	2.00
11. No of management plans developed	output	No	no.	0.00	8.00
12. No of joint action plans produced	output	No	no.	0.00	10.00
13. No of databases created or improved	output	No	no.	0.00	8.00
14. No of training events,	output	No	no.	0.00	9.00

SEE Programme					
seminars organised					
15. No of participants involved in trainings and seminars	output	No	no.	0.00	36.00
16. No of individuals that participated in exchange schemes	output	No	no.	0.00	72.00
17. No of promotion concepts	output	No	no.	0.00	1.00
18. No of promotion actions	output	No	no.	0.00	8.00
19. No of services developed	output	No	no.	0.00	1.00
20. No of small scale infrastructure projects	output	No	no.	0.00	0.00
21. No of person in charge for administration of projects	output	No	no.	0.00	36.00
22. No of project meetings held	output	No	no.	0.00	10.00
Project specific indicators					
no.of methodologies, concept papers, templates	output	No	no	0.00	4.00
no.of pro-active regular consultations with ASPs, observers & EU level actors	output	No	no	0.00	20.00
no.of quality milestones reviews	output	No	no	0.00	9.00
no.of stakeholder platforms	output	No	no	0.00	8.00
no.of thematic & policy-making events attended	output	No	no	0.00	10.00

7.2. Result

7.2. Result					
Indicators					
01. No of permanent information sources / channels in project (e.g. websites, regular publications)	result	No	no.	0.00	27.00

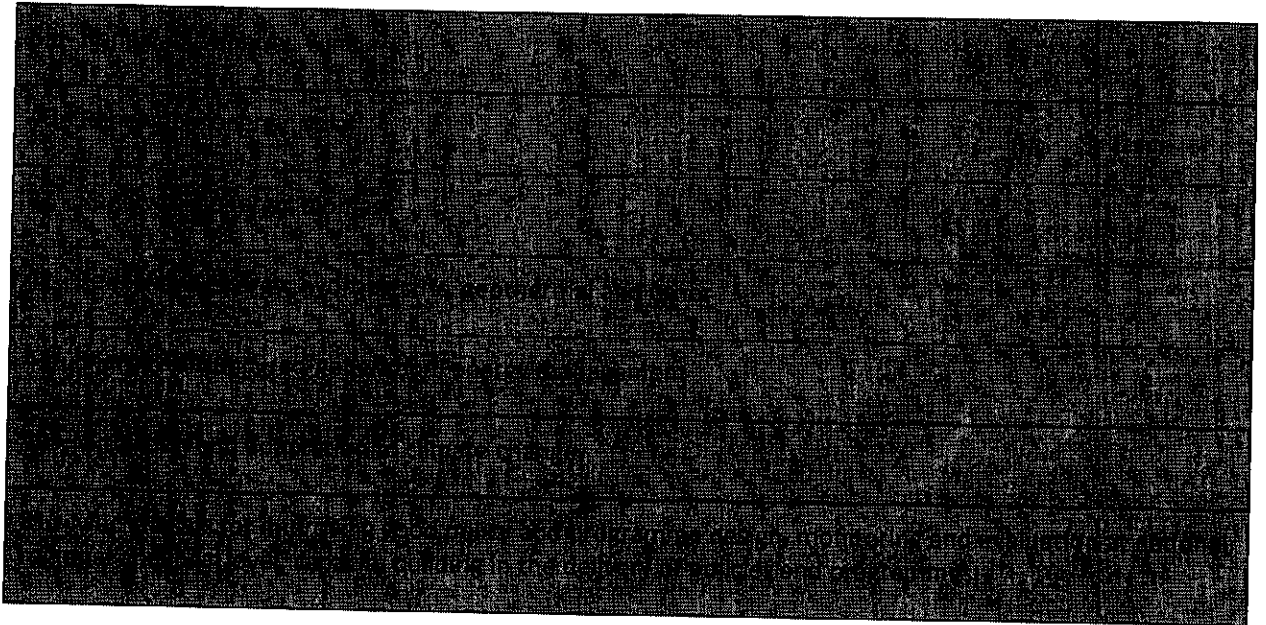
02. No of individuals reached directly through dissemination outputs in the co-operation area	result	No	no.	0.00	24,000.00
03. No of administrative actors reached directly through dissemination outputs in the co-operation area	result	No	no.	0.00	360.00
04. No of private sector actors reached directly through dissemination outputs in the co-operation area	result	No	no.	0.00	360.00
05. No of SME reached directly through dissemination outputs in the co-operation area	result	No	no.	0.00	120.00
06. No of advanced tools and methodologies adopted to increase the projects visibility among experts and wider communities, the public (additionally description necessary)	result	No	no.	0.00	2.00
07. No of common positions / agreements formulated	result	No	no.	0.00	7.00
08. No of common methodologies adopted	result	No	no.	0.00	4.00
09. No of strategies adopted at governmental level	result	No	no.	0.00	0.00
10. No of innovative products developed	result	No	no.	0.00	4.00
11. No of regional/local policies and instruments improved or developed	result	No	no.	0.00	8.00
12. No of common standards established (e.g. through new guidelines)	result	No	no.	0.00	1.00
13. No of new tools / instruments developed	result	No	no.	0.00	0.00
14. No of impact studies on environmental issues carried out (e.g. in pre-investment	result	No	no.	0.00	0.00

SEE Programme

SEE Programme					
projects)					
15. No of pilot actions prepared (first application)	result	No	no.	0.00	0.00
16. No of pilot actions implemented (first application)	result	No	no.	0.00	0.00
17. No permanent exchange programmes established	result	No	no.	0.00	0.00
18. No of staff members with increased capacity (awareness / knowledge / skills)	result	No	no.	0.00	84.00
19. No of advanced tools and methodologies adopted to improve knowledge management within the partnership (additionally description necessary)	result	No	no.	0.00	2.00
20. No of regions proactively promoted	result	No	no.	0.00	8.00
21. No of common management structures / systems established	result	No	no.	0.00	1.00
22. No of individuals benefiting directly from new / improved services	result	No	no.	0.00	22.00
23. No of investment proposals developed (if possible specify volume of investment)	result	No	no.	0.00	8.00
24. No of private market reactions achieved (e.g. private activities mobilized)	result	No	no.	0.00	8.00
25. No of investment projects implemented (specify volume of investment)	result	No	no.	0.00	0.00
26. No of infrastructures of common interest improved	result	No	no.	0.00	0.00
Project specific indicators					

8. Other Data

8.1. Codes for the Priority Theme Dimension



8.2. Keywords

